Results of Meitec Group For the Interim Period Ended September 30, 2006 (Consolidated)

MEITEC

FY2007 Interim Period: Market Conditions

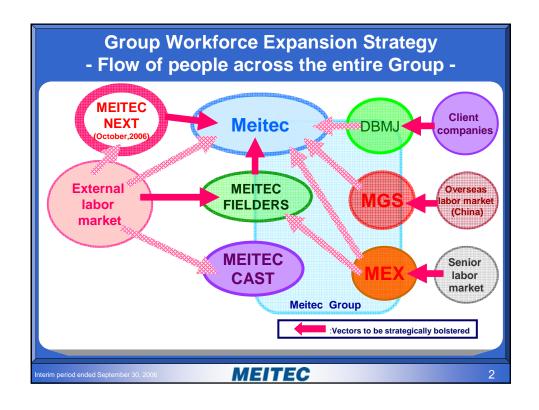
- 1. Conditions in the manufacturing sector, Meitec Group's main customer segment
 - •Generally favorable conditions across all industries.
 - * However, we notice a trend among some clients to start cutting back their development budgets.
 - ·High crude oil and materials prices have not had a clear effect in the technical development field.
- 2. Conditions in Meitec's principal market (temporary engineering staff business)
 - •Orders remain robust, continuing the trend from the previous term.
 - •We are having difficulty securing enough new workers to meet demand
 - Client companies are hiring more full-time workers, but this is not affecting orders for dispatch workers.
 - →In the technical development field, many client companies are moving to reinforce both their in-house staff and their outsourced staff.

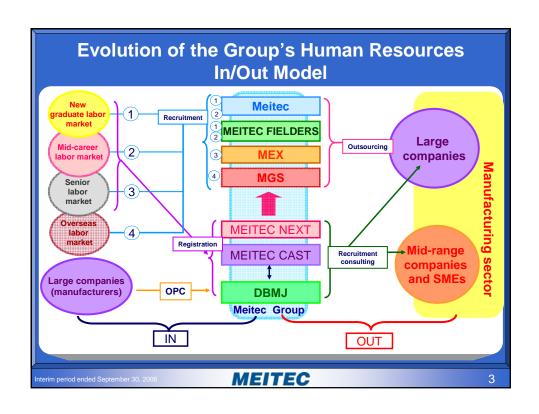
Key issue for the Meitec Group Ongoing 1: How to expand its workforce?

*Phrases in red represent additions or changes to previous comments.

nterim period ended September 30, 2006

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Topics (2) for the FY 2007 Interim : Disposition of NGI

- 1. The disposition of NGI (the U.S. subsidiary/human resource training business of DBM-J) in August 2006 marks the completion of the restructuring process implemented after the acquisition of DBM-J in October 2004.
- 2. Financial aspects of the disposition (accounting for the goodwill impairment loss related to DBM-J) will also be completed during the present fiscal year.

Interim period ended September 30, 2006

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(Millions of Yen)

	Net Sales	Operating Income	Ordinary Income	Net Income
FY2006	42,009	5,929	5,889	-2,702
FY2005	40,723	5,935	5,996	3,250
Change(%)	3.2%	-0.1%	-1.8%	_

nterim period ended September 30, 2006

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Downward revision of net income for the FY Ending 2007(1)

(Losses occurring after the restatement forecast disclosed on August 22, 2006)

[Consolidated basis]

- Impairment loss in consolidated adjustment account:
 4,292 million yen
- Amount posted to the consolidated adjustment account at the beginning of the term to account for DBM-J goodwill: 4,939 million yen
 - According to the results of the impairment test performed in consultation with our auditing firm during the present interim accounting period, concomitant with the disposition of NGI (August 2006).

(Non-consolidated basis)

- -Adjustment for loss on revaluation of investment in DBM-J
- 10,426 million yen was adjusted downward to 9,896 million yen
 Upward revision of 530 million yen, upon calculations referencing present
 value of DBM-J's excess earning power

nterim period ended September 30, 2006

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Downward revision of net income for the FY Ending 2007(2)

(Losses occurring after the restatement forecast disclosed on August 22, 2006)

<Revision Announced on November 6, 2006 >

[Affecting Consolidated and Non-consolidated Results]

 Accounting procedural change: Reversal of deferred tax assets concerning land reappraisals

<Pre><Previous Accounting Treatment >

Deferred tax asset concerning land reappraisal (B/S)

Difference in land reappraisal (B/S) 629 million yen

629 million yen

<Current Accounting Treatment >

Deferred tax asset concerning land reappraisal (B/S)

629 million yen

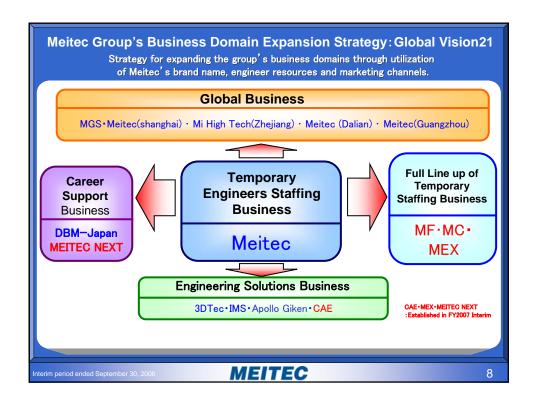
Deferred tax liability concerning land reappraisal (B/S)

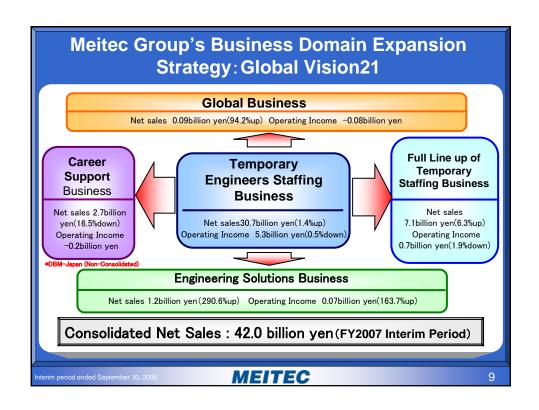
42 million yen

※The land owned by Meitec is 100% commercial; therefore, treatment as a deferred tax asset was deemed to be inappropriate.

Interim period ended September 30, 2006

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Meitec Group Results Interim Period Ended September 30, 2006

| | , | | | | | | | (Million | n of Yen) |
|---------|-------------------------|-----------|--------|---------------------|--------|--------------------|--------|---------------|-----------|
| | | Net Sales | Change | Operating
Income | Change | Ordinary
Income | Change | Net
Income | Change |
| | Meitec | 30,799 | 1.4% | 5,353 | -0.5% | 9,745 | 70.1% | -3,379 | - |
| | Meitec Fielders | 5,403 | 5.7% | 651 | 9.3% | 653 | 9.3% | 385 | 8.3% |
| | Meitec Cast | 1,963 | 5.3% | 93 | -20.1% | 93 | -19.2% | 52 | -24.8% |
| | Meitec Experts | 27 | - | -25 | - | -25 | - | -25 | _ |
| | 3D Tec | 311 | 27.0% | 26 | 28.4% | 26 | 28.2% | 14 | 19.1% |
| | IMS | 215 | 14.0% | 12 | 17.0% | 12 | 17.3% | 7 | 16.0% |
| | Apollo Giken | 719 | _ | 2 | _ | 1 | _ | 0 | _ |
| Interim | Meitec CAE | 234 | _ | 37 | - | 37 | - | 21 | _ |
| Period | Meiteo Global Solutions | 117 | 78.8% | -48 | - | -48 | - | -48 | - |
| | Meitec Shanghai | 11 | 44.8% | -9 | - | -9 | - | -9 | _ |
| | Meitec Dalian | 4 | _ | -25 | _ | -25 | _ | -25 | _ |
| | Meitec Guangzhou | 0 | _ | 0 | - | 0 | - | 0 | _ |
| | Meitec Zhejiang | - | _ | - | - | _ | - | - | _ |
| | Meitec Next | 0 | _ | -34 | - | -34 | - | -34 | _ |
| | DBM-Japan Group | 2,742 | -17.0% | -94 | - | -129 | - | -850 | _ |
| | Consolidated | 42,009 | 3.2% | 5,929 | -0.1% | 5,889 | -1.8% | -2,702 | - |

*Amounts for each company are non-consolidated basis

nterim period ended September 30, 2006

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Drake Beam Morin-Japan Group FY2007 Interim Period

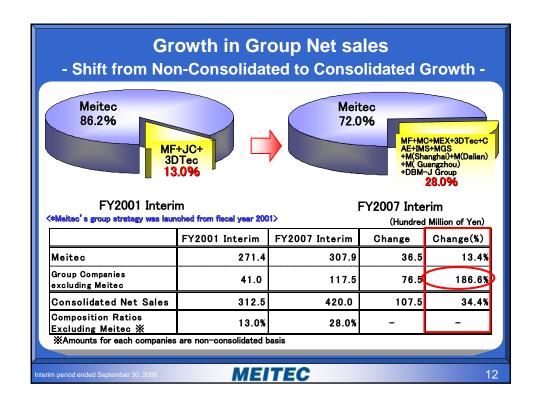
| | | | | | (million of yen) |
|-------------------------|----------------|-----------|---------------------|--------------------|------------------|
| | | Net Sales | Operating
Income | Ordinary
Income | Net
Income |
| | FY2007 Interim | 1,205 | -27 | 4 | -563 |
| DBM-J | FY2006 Interim | 1,414 | -126 | -29 | -333 |
| | changes | -14.8% | - | - | - |
| | FY2007 Interim | 1,536 | -66 | -111 | -76 |
| Novations
Group(U.S) | FY2006 Interim | 1,882 | 21 | -41 | 19 |
| αι σαρ(σ.σ) | changes | -18.4% | - | - | - |
| | FY2007 Interim | 2,742 | -94 | -129 | -850 |
| Consolidated | FY2006 Interim | 3,305 | -67 | -41 | -185 |
| | changes | -17.0% | _ | _ | _ |

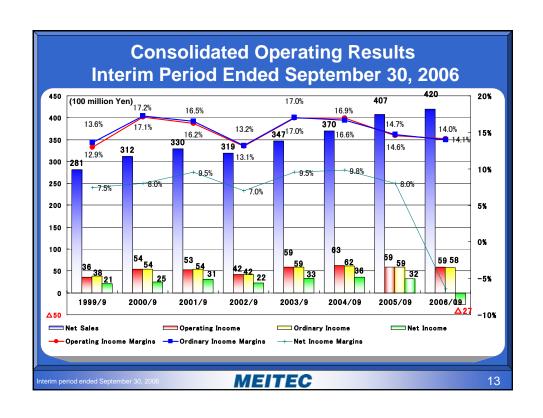
*Amounts for each company are non-consolidated basis

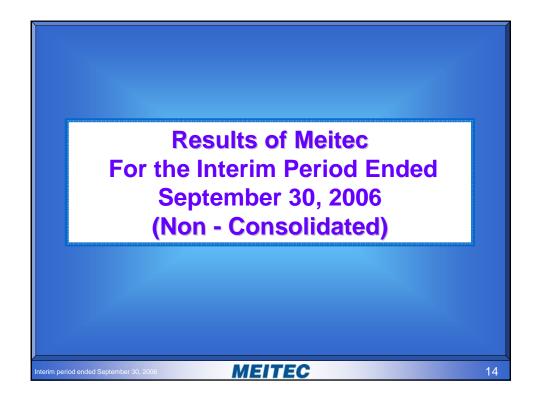
Only NGI's results for its interim accounting period (January to June 2006) are reflected in our forecasts of results for the fiscal year ending March 2007. As for NGI's July to August results, only the current term net profit/loss was posted as an extraordinary loss at the time of disposition of NGI, and beginning with the second half of the present fiscal year NGI was no longer treated as a consolidated subsidiary.

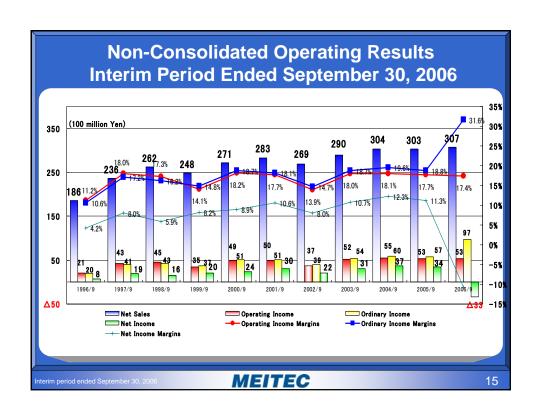
Interim period ended September 30, 2006

MEITEC

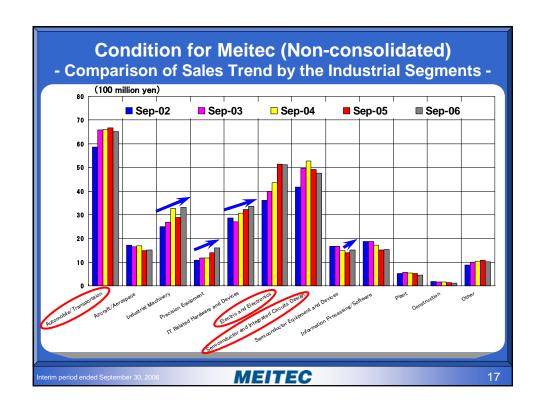








| Meit | ec + Meite | ec Fiel | lders (N | et sales 362 | Phillion Yen | 36.2% of Con | solidated Net | Sales) |
|------|-----------------|---------|-----------|--------------|---------------------|----------------|--------------------|---------|
| *** | .oo · morec | JO 1 10 | 14010 (14 | 00.00 | Dillion Fort, | | re is the previous | - |
| | | | М | eitec + MF | M | eitec | Meitec Fi | elders |
| | Utilizat | ion | | 96.4 | 4% | 97.1% | | 95.7% |
| | Ratio | | 96.8% | | 97.1% | | 95.4% | |
| | Operat | ing | | | - <u>9.26h∕da</u> y | | 9.41h/day | |
| | Hour | s | | | _ | 9.23h/day | 9 | .3h/day |
| | Average I | Rate | | | - | <u>1.8% up</u> | 2.6% up | |
| | Revisio | n | | | - | 1.5% up | | 2.3% up |
| | | Ме | itec | MF | MGS | MEX | M-CAE | Total |
| | mber of gineers | | ,852 | 1,372 | 46 | 21 | 47 | 7,33 |
| , | 5 | | 5,878 | 1,349 | _ | _ | _ | 7,22 |



| • | | | | | | es of Net S | | |
|------------------------|-------------|---------------|-----------------------------|--|------------------|-----------------------|--------------------|--|
| < Five years | ago > | | | | | < Currer | | |
| Interim Period Ended S | eptember 30 | 0, 2000 | Interim Period Ended S | Interim Period Ended September 30, 2005 Interim Period Ended September 30, 200 | | | | |
| Companies | Name | | Companie | Companies Name Companies Name | | | | |
| 1 Seiko Epson | | | 1 Matsushita E | lectric | | 1 Matsushita Electric | | |
| 2 Sony Corp. | | | 2 Sony Corp. | | | 2 Sony Corp. | | |
| 3 Mitsubishi Hea | ıvy | | 3 Toyota Moto | r | | 3 Ganon Inc. | | |
| 4 Matsushita Ele | otric | 4 Seiko Epson | | | 4 Mitsubishi Hea | vy | | |
| 5 Canon Inc. | | | 5 Canon Inc. | | | 5 Omron Corp. | | |
| 6 Nikon Corp. | | | 6 Mitsubishi H | avy | | 6 Nikon Corp. | | |
| 7 Omron Corp. | | | 7 Nikon Corp. | | | 7 Toyota Motor | | |
| 8 Jatoco T.T | | | 8 Omron Corp. 8 Seiko Epson | | | | | |
| 9 Hitachi Ltd | | | 9 Sony EMCS | | | 9 Denso Corporation | | |
| 10 Toyota Motor | | | 10 Kawasaki He | avy | | 10 Kawasaki Heavy | | |
| Top 10 Total | 8,781 | 32.4% | Top 10 Total | 11,139 | 36.9% | Top 10 Total | 10,514 34.1 | |
| Top 20 Total | 11,930 | 44.0% | Top 20 Total | 14,670 | 48.3% | Top 20 Total | 13,836 44.9 | |
| Others | 15,213 | 56.0% | Others | 15,713 | 51.7% | Others | 16,963 55.1 | |
| Total | 27.143 | 100.0% | Total | 30 384 | 100.0% | Total | 30,799 100.0 | |

Future market trends in the temporary engineer dispatching business

- 1. Market indices all remain at high levels (for indices, see attached references for non-consolidated Meitec data on utilization ratios, total hours in utilization, and new orders).
- 2. Therefore, the market may be expected to remain strong unless risks emerge in the macro environment (sharp rises in crude oil and materials prices, declines in overseas markets, etc.).
 - However, we notice a trend among some clients to start cutting back their development budgets.

Status of Global Vision21

1. Expansion of staff business with temporary engineering staff business at the core

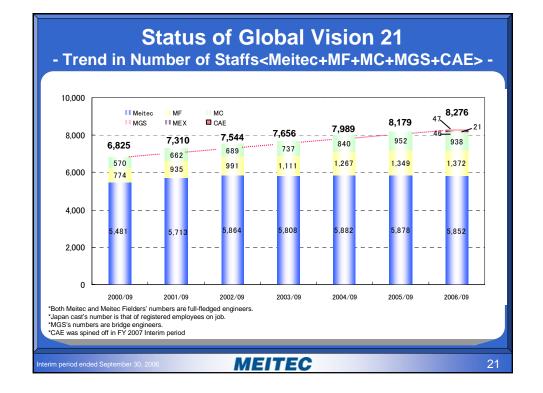
**Increase personnel for MEITEC + MEITEC FIELDERS (MF) + Meitec Cast (MC) + MGS + MEX + Meitec CAE

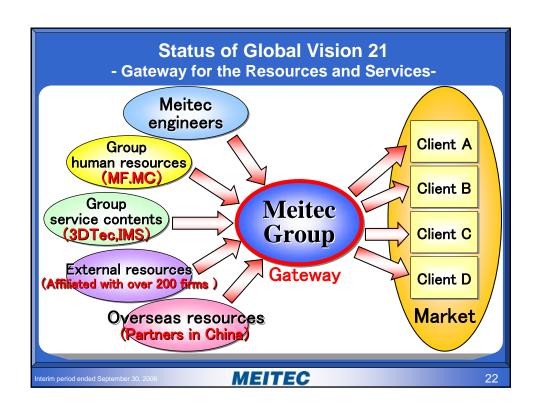
2. Expansion of gateway business with temporary engineering staff business at the core

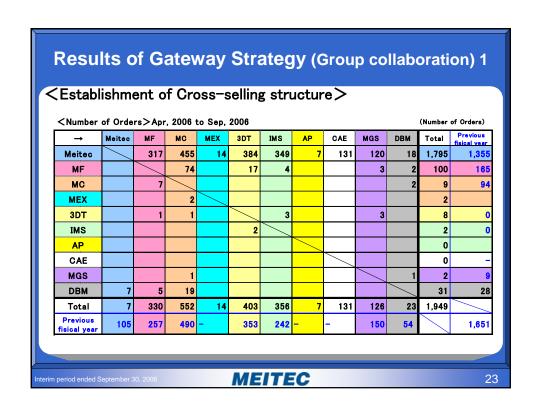
XForay into solutions business, in addition to staff business

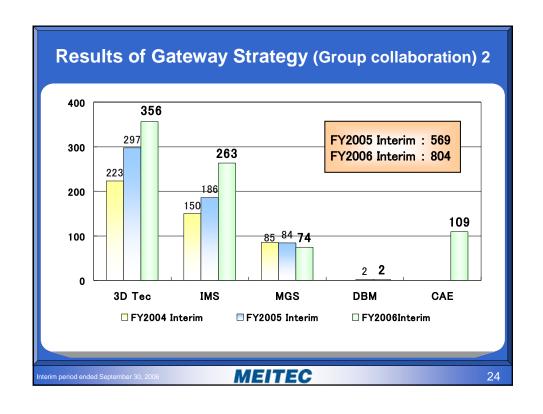
Interim period ended September 30, 2006

MEITEC









| | | | | (| Millions of Yen |
|------------------|-----------|-----------|---------------------|--------------------|-----------------|
| | | Net Sales | Operating
Income | Ordinary
Income | Net Income |
| ited | FY2006 | 83,500 | 12,000 | 12,000 | 750 |
| Consolidated | FY2005 | 83,223 | 12,485 | 12,562 | 5,302 |
| Con | Change(%) | 0.3% | -3.9% | -4.5% | -85.99 |
| dated | FY2006 | 61,800 | 10,650 | 15,650 | 300 |
| Non Consolidated | FY2005 | 61,425 | 11,131 | 11,556 | 6,820 |
| on C | Change(%) | 0.6% | -4.3% | 35.4% | -95.69 |

| Forecasts; | Eiscal | Vear | Ending | March 31 | 2007 |
|------------|---------|--------|--------|----------|--------|
| rulecasis, | LIPCGII | i eaii | | | , 2007 |

| | | | | | (Million yer |
|------------|-------------------------|-----------|------------------|-----------------|--------------|
| | | Net Sales | Operating Income | Ordinary Income | Net Income |
| | Meitea | 30,799 | 5,353 | 9,745 | -3,379 |
| | Meiteo Fielders | 5,403 | 651 | 653 | 38 |
| | Meiteo Cast | 1,963 | 93 | 93 | 5: |
| | Meiteo Experts | 27 | -25 | -25 | -2 |
| | 3D Teo | 311 | 26 | 26 | 1 |
| | IMS | 215 | 12 | 12 | |
| | Apollo Giken | 719 | 2 | 1 | |
| Interim | Meltec CAE | 234 | 37 | 37 | 2 |
| | Meitec Global Solutions | 117 | -48 | -48 | -4 |
| Period | Meitec Shanghai | 11 | -9 | -9 | _ |
| | Melteo Dallan | 4 | -25 | -25 | -2 |
| | Meltec Guangzhou | . 0 | . 0 | 0 | |
| | Meitec Zhejiang | 0 | 0 | 0 | |
| | Meitec Sian | 0 | 0 | 0 | • |
| | Meitec Next | 0 | -34 | -34 | -3 |
| | DBM-Japan Group | 2,742 | -94 | -129 | -85 |
| | Consolidated | 42,009 | 5,929 | 5,889 | -2,70 |
| | Melteo | 61,800 | 10,650 | 15,650 | 30 |
| | Meitec Fielders | 11,100 | 1,400 | 1,400 | 82 |
| | Meltec Cast | 4,150 | 250 | 250 | 15 |
| | Meitec Experts | 120 | -40 | -40 | -4 |
| | 3D Tec | 700 | 65 | 65 | 3 |
| | IMS | 520 | 35 | 35 | 2 |
| | Apollo Giken | 1,355 | 15 | 15 | 1 |
| Fiscal | Meitec CAE | 500 | 50 | 50 | 3 |
| Year | Meiteo Global Solutions | 480 | -20 | -20 | -2 |
| (forecast) | Meiteo Shanghai | 70 | 10 | 10 | 1 |
| (TOTOCHST) | Melteo Dallan | 40 | -20 | -20 | -2 |
| | Meiteo Guangzhou | 25 | -25 | -25 | -2 |
| | Meiteo Zhejiang | . 9 | -2 | -2 | |
| | Melteo Sian | 0 | 0 | 0 | |
| | Meltec Next | 40 | -210 | -210 | -21 |
| | DBM-Japan Group | 3,537 | -94 | -129 | -85 |
| | Consolidated | 83,500 | 12.000 | 12.000 | 75 |

*Amounts for each company are non-consolidated basis

Revisions disclosed November 6, 200

nterim period ended September 30, 2006

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Precondition for the Forecasts of the Fiscal Year Ending March 31 2007<Meitec+MF+MGS>

| | | Meitec | MF | MGS |
|---------------------------|---|--------------------------|--------------------------|-----------|
| | First Half | 97.1% | 95.7% | 50.7% |
| Utilization
Ratio | Second Half | 98.4% | 98.4% | 55.2% |
| | Utilization Second Helf | 97.7% | 97.1% | 53.0% |
| Assignment | of New Graduate | 100% by end
of August | 100% by end
of August | - |
| Operating | First Half | 9.26h/day | 9.41h/day | 9.18h/day |
| Hours | Second Half | 9.22h/day | 9.43h/day | 9.18h/day |
| per day | Ratio Second Half Fiscal Year ignment of New Graduate First Half lours Second Half Fiscal Year Rate Revision | 9.24h/day | 9.42h/day | 9.18h/day |
| | | 1.8%up | 2.6%up | - |
| Mid-career
Recruitment | First Half | 44 | 41 | - |

Interim period ended September 30, 2006

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| | sity graduates | - I alting to make | up for the shortfall in hiring of |
|-----------------------------|-----------------|--------------------|---|
| | | FY2006 | Plan correction in fiscal year 2007
(The first plan at period of fiscal year 2007) |
| | Meitec | 282 | 250
(400) |
| New Graduate
Recruitment | Meitec Fielders | 167 | 170
(300) |
| | Total | 449 | 420
(700) |
| | Meitec | 61 | 220
(120) |
| Mid-career
Recruitment | Meitec Fielders | 20 | 100
(49) |
| | Total | 81 | 320
(169) |
| Bridge enginee | rs | 30 | 100 |
| Total | | 560 | 840 |





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|---------------------------------------|---|--|--------------------------------------|
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| | 71777777 | 777077 | 75 C1 C31 P |
| | _ | | |
| | | | |
| Meitec Fielders | | Meitec Global Solutions | |
| FY 2006 Net Sales | ¥10,382Million | FY 2006 Net Sales | ¥194Million |
| Capitalization | ¥268Million | Capitalization | ¥200Million |
| Employees | 1.465 | Employees | 54 |
| Establishment | December, 1979 | Establishment | April, 2003 |
| Business Description | Temporary engineering staff business | Business Description | International outsourcing services |
| Meitec Cast
FY 2006 Net Sales | ¥3.781Million | Meitec (Shanghai)
FY 2006 Net Sales | ¥25Million |
| Capitalization | ¥100Million | Capitalization | \$1,200,000 |
| Employees | 45 | Employees | 8 |
| Establishment | February, 2000 | Establishment | September, 2003 |
| Business Description | Registed-style temporary staffing business and employment age | ncy Business Description | Corporate management consultation |
| Meitec Experts | | Meitec (Dalian) | |
| FY 2006 Net Sales | | FY 2006 Net Sales | ¥4Million |
| Capitalization | ¥100Million | Capitalization | RMB 8,000,000 |
| Employees
Establishment | April, 2006 | Employees
Establishment | November, 2004 |
| Business Description | Temporary senior engineering staff business | Business Description | Training business in China |
| 3D Tec | Temporary senior engineering starr business | Meitec (Guangzhou) | Training business in Orlina |
| FY 2006 Net Sales | ¥501Million | FY 2006 Net Sales | - |
| Capitalization | ¥201Million | Capitalization | RMB 8.000,000 |
| Employees | 18 | Employees | 8 |
| Establishment | December, 2000 | Establishment | December, 2005 |
| Business Description
IMS | R&D support utilizing 3-D CAD design services | Business Description ZHEJIANG MI High Technology | Training business in China |
| FY 2006 Net Sales | ¥400Million | FY 2006 Net Sales | logy L |
| Capitalization | ¥10Million | Capitalization | RMB 9,000,000 |
| Employees | 24 | Employees | 11 |
| Establishment | September, 1983 | Establishment | July, 2004 |
| Business Description | Designning and manufacturing printed circuits board | Business Description | Training business in China |
| Apollo Giken | | Meitec Next | |
| FY 2006 Net Sales
Capitalization | ¥311Million | FY 2006 Net Sales
Capitalization | ¥480Million |
| Employees | 105 | Employees | 4 |
| Establishment | August. 1978 | Establishment. | July. 2006 |
| Business Description | Designning and manufacturing printed circuits board | Business Description | Job placement business for engineers |
| Shanghai Apomac (consolidat | ted subsidiary of Apollo Giken) | Drake Beam Morin | |
| FY 2006 Net Sales | | FY 2006 Net Sales | ¥2,573Million |
| Capitalization | \$525,000 | Capitalization | ¥450Million |
| Employees | 45 | Employees | 122 |
| Establishment
Business Description | August, 1997 Designning and manufacturing printed circuits board | Establishment Business Description | October, 1982 Outplacement Service |
| Meitec CAE | Designing and manufacturing printed circuits board | Dusiness Description | Outplacement Service |
| FY 2006 Net Sales | - | _ | |
| Capitalization | ¥100Million | | |
| Employees | 49 | | |
| Establishment | April, 2006 | | |
| Business Description | Contract work and temporary staffing related to structural analysis | /sis | |
| | | | |

Objectives of the business: Meitec Next

1 Objectives of the business

- •Strengthen our human resources business platform (enhance customer services)
- •Function as part of our system to bolster the Meitec Group labor force
- Provide career support for engineers leaving the Meitec Group

2Key strategy for the new business:

Differentiation from existing human resources consulting businesses

- Model focused on engineers wishing to change jobs (recruitment consulting ≠career consulting)
- ·Specialized in engineers
- Utilization of Meitec's client base (network of major manufacturers)
- •Optimal matching system (unique system of career matching)
- Development of model for outsourcing engineers prior to permanent placement (synergy with our core outsourcing business)

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(Appendix-2)

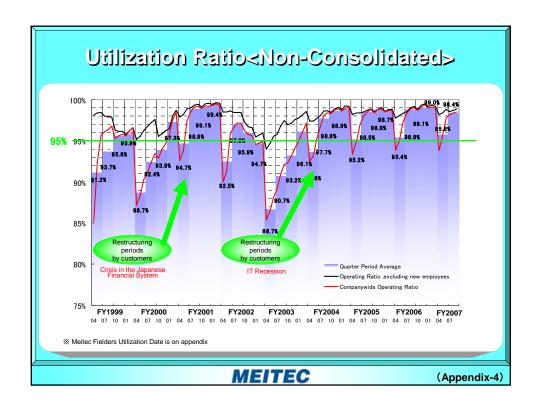
Breakdown of Non-consolidated Net Sales

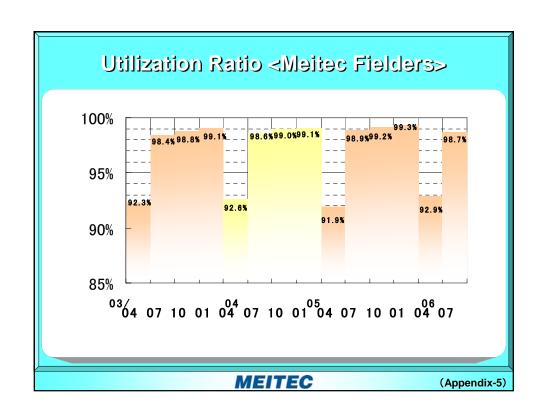
Meitec's non-consolidated net sales

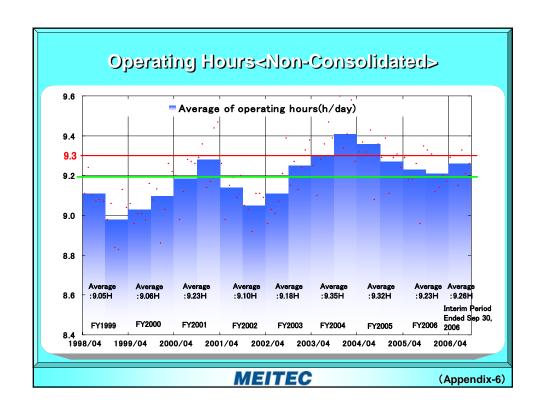
- = 30.7 billion yen
- = Core Business (Temporary engineers staffing business)
 - +New Business (Gateway Business)
- = 30.3 billion yen + 0.44 billion yen
- Net sales of new business in previous year were 0.28 billion yen.
- * Net sales from new businesses are primarily from the cooperative marketing results with 3D Tec, Information Management System and Meitec Global Solutions, Inc., and customer transactions were posted to Meitec's account.

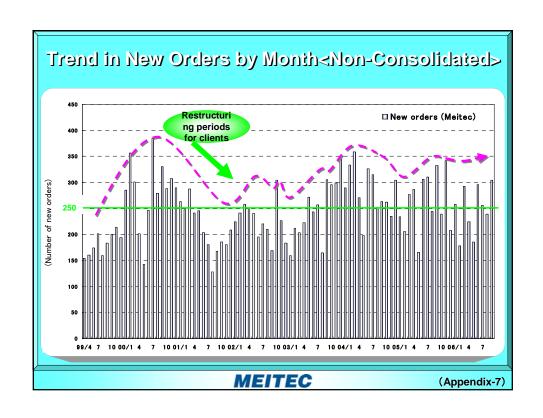
MEITEC

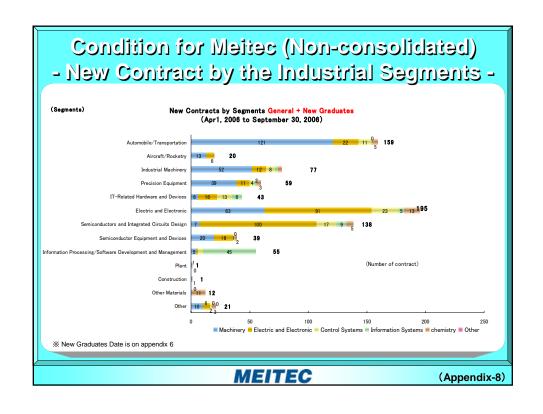
(Appendix-3)

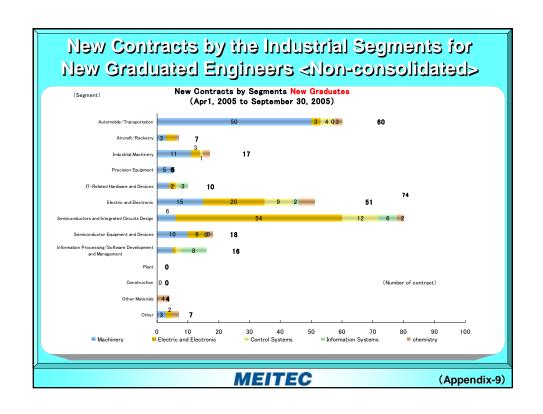


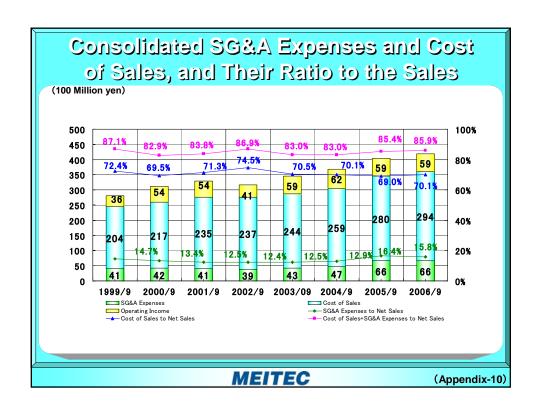


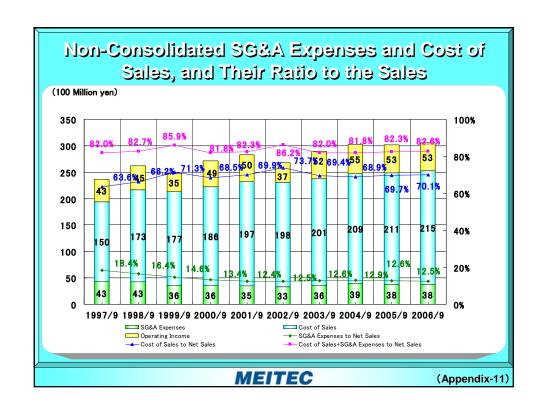




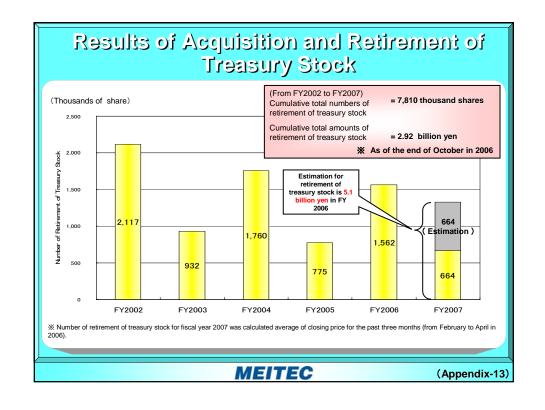








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|---|-----------------|-----------------|-----------------|-----------------|--------------|-----------------------|------------|-------------|------|
| | | | | | | | (N | Millions of | yen) |
| Segment | Interim
2003 | Interim
2004 | Interim
2005 | Interim
2006 | | Interi | m FY200 | 7 | |
| Segment | | Net : | Sales | | Net
Sales | Total Net
Sales(%) | Change | Change | (%) |
| Automobile/Transportation | 5,858 | 6,591 | 6,614 | 6,675 | 6,514 | 21.2% | -161 | -2.4% | Į. |
| Aircraft/Aerospace | 1,705 | 1,641 | 1,700 | 1,495 | 1,514 | 4.9% | 18 | +1.2% | 1 |
| Industrial Machinery | 2,502 | 2,674 | 3,264 | 2,883 | 3,306 | 10.7% | 423 | +14.7% | 1 |
| Precision Equipment | 1,081 | 1,174 | 1,165 | 1,397 | 1,590 | 5.2% | 192 | +13.7% | 1 |
| IT Related Hardware and Devices | 2,851 | 2,706 | 3,059 | 3,231 | 3,358 | 10.9% | 126 | +3.9% | 1 |
| Electric and Electronics | 3,599 | 3,980 | 4,354 | 5,137 | 5,122 | 16.6% | -14 | -0.3% | Į. |
| Semiconductors and Integrated Circuits Design | 4,160 | 4,968 | 5,277 | 4,911 | 4,764 | 15.5% | -147 | -3.0% | Į. |
| Semiconductor Equipment and Devices | 1,667 | 1,674 | 1,485 | 1,388 | 1,500 | 4.9% | 111 | +8.0% | 1 |
| Information Processing/Software | 1,881 | 1,881 | 1,712 | 1,513 | 1,531 | 5.0% | 18 | +1.2% | 1 |
| Plant | 520 | 562 | 538 | 511 | 454 | 1.5% | -56 | -11.0% | 1 |
| Construction | 187 | 160 | 168 | 128 | 122 | 0.4% | -6 | -4.8% | 1 |
| Others | 886 | 987 | 1,041 | 1,091 | 1,018 | 3.2% | -73 | -6.7% | . ↓ |
| Total | 26,897 | 28,999 | 30,377 | 30,360 | 30,799 | 100.0% | 439 | - | - |
| | | | | ※ Ye | llow ink | ;up compa | red to pre | vious yea | r |



Shareholders by Business Segments </br> Alon-Consolidated>

| Shareholder Segment | (As of Interim Period Ended September 30, 2006) | | | |
|--|---|--------|-------------|--------|
| | Shareholders | % | Shares Held | % |
| Banks | 13 | 0.14% | 1,545,377 | 4.19% |
| Trust Banks | 27 | 0.30% | 8,700,600 | 23.62% |
| Life and against loss insurance companies | 30 | 0.33% | 4,967,083 | 13.48% |
| Securities financing and other financial companies | 13 | 0.14% | 74,760 | 0.20% |
| Securities companies | 27 | 0.30% | 390,512 | 1.06% |
| Business concerns and other companies | 152 | 1.67% | 425,595 | 1.16% |
| Overseas companies and investors | 210 | 2.31% | 15,506,511 | 42.09% |
| Individuals and others | 8,618 | 94.81% | 5,231,417 | 14.20% |
| Total | 9,090 | 100.0% | 36,841,855 | 100.0% |

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(Appendix-14)