



Consolidated Financial Report For the Fiscal Year Ended March 31, 2018

May 10, 2018

Company Name: MEITEC CORPORATION

Representative: Hideyo Kokubun

President, Group CEO
Code No.: 9744 TSE 1st Section

[Fractions of one million yen are rounded down]

1. Consolidated Results for the Fiscal Year Ended March 31, 2018 (April 1, 2017 to March 31, 2018)

(1) Consolidated operating results

(% is comparison to the previous fiscal year)

| | Net Sales | | Operating Profit | | Ordinary Profit | | Profit Attributable to Owners of Parent | |
|-------------------------|-----------------|-----|------------------|-----|-----------------|-----|--|-------|
| | Millions of Yen | % | Millions of Yen | % | Millions of Yen | % | Millions of Yen | % |
| FY ended March 31, 2018 | 93,618 | 4.0 | 11,458 | 2.8 | 11,465 | 2.9 | 8,132 | 2.5 |
| FY ended March 31, 2017 | 89,979 | 2.4 | 11,142 | 2.5 | 11,145 | 2.8 | 7,937 | (1.8) |

(Note)Comprehensive Income; FY ended March 31, 2018: FY ended March 31, 2017:

8,309 million yen [0.7 %] 8,248 million yen [6.0 %]

| | Earnings per Share | Diluted Net Income per Share | Return on Equity | Ordinary Profit to Total Assets ratio | Operating Profit per Net Sales |
|-------------------------|--------------------|---------------------------------|------------------|---|--------------------------------|
| | Yen | Yen | % | % | % |
| FY ended March 31, 2018 | 286.64 | _ | 20.9 | 16.7 | 12.2 |
| FY ended March 31, 2017 | 274.32 | _ | 21.1 | 17.0 | 12.4 |

(2) Consolidated financial position

| | Total Assets | Net Assets | Equity Ratio | Net Assets per Share |
|----------------------|-----------------|-----------------|--------------|----------------------|
| | Millions of Yen | Millions of Yen | % | Yen |
| As of March 31, 2018 | 70,934 | 40,139 | 56.6 | 1,424.01 |
| As of March 31, 2017 | 66,377 | 37,854 | 57.0 | 1,330.57 |

Reference: Shareholders' Equity; as of March 31, 2018: 40,136 million yen as of March 31, 2017: 37,851 million yen

(3) Consolidated cash flows

| | Cash flows from | Cash flows from | Cash flows from | Cash and Cash Equivalents |
|-------------------------|----------------------|----------------------|----------------------|---------------------------|
| | Operating activities | Investing activities | financing activities | end of period |
| | Millions of Yen | Millions of Yen | Millions of Yen | Millions of Yen |
| FY ended March 31, 2018 | 10,957 | (464) | (5,999) | 41,753 |
| FY ended March 31, 2017 | 10,186 | (325) | (8,011) | 37,259 |

2. Dividends

| | | Annual Dividends per Share | | | | | Dividend | Dividend |
|------------------------------------|----------------|----------------------------|----------------|----------|--------|-----------------------|-----------------------------------|-----------------------------|
| | 1st Quarter | 2nd Quarter | 3rd Quarter | Year-end | Total | Total Amount (Annual) | Payout ratio (Consolidated) | on Equity (Consolidated) |
| | Yen | Yen | Yen | Yen | Yen | Millions of Yen | % | % |
| FY ended March 31, 2017 | _ | 68.00 | _ | 83.50 | 151.50 | 4,343 | 55.2 | 11.6 |
| FY ended March 31, 2018 | _ | 74.50 | _ | 102.50 | 177.00 | 5,008 | 61.8 | 12.9 |
| FY ending March 31, 2019(Forecast) | _ | 77.00 | _ | 92.00 | 169.00 | | 61.1 | |

3. Consolidated Forecasts for the Fiscal Year Ending March 31, 2019

(% is comparison to the same period of previous fiscal year)

| (76 is comparison to the same period of previous fiscal year) | | | | | | | | | |
|---|----------------------------|-----|--------------------|-----|--|-----|----------------------|-------|--------|
| | Net Sales Operating Profit | | Ordinary Profit | | Profit Attributable to Owners of Parent | | Net Income per Share | | |
| | Millions of Yen | 0/0 | Millions of Yen | 0/0 | Millions of Yen | 0/2 | Millions of Yen | 0/2 | Yen |
| Six months ending September 30, 2018 | 47,600 | 3.8 | 5,500 | 1.0 | 5,500 | 1.0 | 3,600 | 2.1 | 127.72 |
| FY ending March 31, 2019 | 97,000 | 3.6 | 11,600 | 1.2 | 11,600 | 1.2 | 7,800 | (4.1) | 276.74 |



Notes to Financial Statements

(1) Significant changes involving subsidiaries during the term: None (Changes in specific subsidiaries that affected the scope of consolidation)

(2) Changes in accounting policies, changes in accounting estimates, and restatements

i. Change in accounting policies : None ii. Changes not relating to i. : None iii. Changes in accounting estimates : None iv. Restatements : None

(3) Number of shares issued (common stock)

i. Number of shares issued at the fiscal year end (including treasury shares)

FY ended March 31, 2018: 30,000,000 FY ended March 31, 2017: 30,000,000

ii. Number of treasury shares at the fiscal year end

FY ended March 31, 2018: 1,814,423
FY ended March 31, 2017: 1,552,542
iii. Average number of shares outstanding during the period
FY ended March 31, 2018: 28,370,279
FY ended March 31, 2017: 28,934,753

* Advice relating to appropriate use of financial forecasts and other relevant information

Earnings forecasts and other forward-looking statements in this release are based on data currently available to management and certain assumptions that management believes are reasonable, and it is not intended to promise its achievement. Actual results may therefore differ materially from these statements for various reasons. For cautionary notes concerning assumptions for earnings forecasts and use of earning forecasts, please refer to "(4) Future Outlook" under "1. Overview of Operating Results and Others"

^{*} Financial report is not included in the scope of the audit or the certified public accountant.



1. Overview of Operating Results and Others

(1) Overview of Operating Results for the Fiscal Year

During the fiscal year under review (from April 1, 2017 to March 31, 2018), many leading manufacturers, which are the major clients of the Company, continued investing in technological development looking to the next generation, unaffected by business conditions. Under this environment, companies redoubled their efforts on recruiting, leading to an increase in the number of engineers. The number of engineers assigned to clients steadily increased as a result of proceeding assignment to clients under a strong order environment.

As a result, although sales were negatively impacted by about ¥1,000 million due to the sale of a subsidiary conducted in the previous fiscal year, consolidated net sales for the fiscal year under review increased ¥3,639 million, or 4.0%, from a year earlier to ¥93,618 million. Consolidated cost of sales rose ¥2,833 million, or 4.3%, from a year earlier to ¥69,250 million, chiefly because of higher labor costs due to an increase in the number of engineers. Consolidated selling, general and administrative expenses rose ¥491 million, or 4.0%, from a year earlier to ¥12,910 million. As a result, consolidated operating profit increased ¥315 million, or 2.8%, from a year earlier to ¥11,458 million, and consolidated ordinary profit rose ¥320 million, or 2.9%, from a year earlier to ¥11,465 million. Profit attributable to owners of parent increased ¥194 million, or 2.5%, from a year earlier to ¥8,132 million.

For details, please refer to the IR presentation materials of the Fiscal Year ended March 31, 2018 on the Company's website.

Operating results by business segment were as follows.

Effective from the fiscal year under review, the name of the business segment previously known as "Temporary Staffing Business" has been changed to "Engineering Solutions Business," and the name of the business segment previously known as "Recruiting & Placement Business" has been changed to "Recruiting & Placement Business for Engineers."

(1)-1. Engineering Solutions Business

Net sales in the Engineering Solutions Business segment for the fiscal year under review increased ¥4,537 million, or 5.2%, from a year earlier to ¥92,056 million. The main reason for the increase was an increase in the number of engineers assigned to clients in the Engineering Solutions Business, which accounts for more than 90% of consolidated net sales, particularly in the professional staffing business for engineers, the core business of this segment. Operating profit increased ¥251 million, or 2.4%, from a year earlier to ¥10,912 million. The Company's non-consolidated utilization ratio (overall) increased to 97.8% compared with 96.7% in the previous fiscal year. Working hours declined compared with the previous fiscal year to 8.70 hours/day (8.78 hours/day for the previous fiscal year) after overtime hours work decreased primarily due to the work-life balance initiatives being carried out by major corporations.

(1)-2. Recruiting & Placement Business for Engineers

The Recruiting & Placement Business for Engineers segment operates job placement business for engineers. Net sales in the Recruiting & Placement Business for Engineers for the fiscal year under review increased ¥20 million, or 1.2%, from a year earlier to ¥1,662 million, and operating profit increased ¥16 million, or 3.1%, to ¥545 million.

MEITEC NEXT CORPORATION achieved sales and profit growth due to an increase in the number of job placements.



(2) Overview of Financial Position for the Fiscal Year

(2)-1. Assets

Total consolidated assets at the end of the fiscal year (March 31, 2018) increased \(\frac{4}{3}\),557 million from March 31, 2017 to \(\frac{4}{7}\),934 million. This reflected an increase of \(\frac{4}{3}\),582 million in current assets from the previous fiscal year-end. The increase in current assets was mainly due to an increase in cash and deposits.

(2)-2. Liabilities

Total consolidated liabilities as of March 31, 2018 increased ¥2,271 million from March 31, 2017 to ¥30,794 million. This reflected an increase of ¥1,514 million in current liabilities from the previous fiscal year-end. The increase in current liabilities was mainly due to an increase in income provision for bonuses.

(2)-3. Net Assets

Total consolidated net assets as of March 31, 2018 increased ¥2,285 million from March 31, 2017 to ¥40,139 million. This mainly reflected an increase in profit attributable to owners of parent due to business performance in the fiscal year under review, offset by the payment of dividends and purchase of treasury shares.

(3) Overview of Cash Flows for the Fiscal Year

Consolidated cash and cash equivalents (hereinafter, "cash") as of March 31, 2018 increased by \(\frac{\pmathbf{4}}{4}\),493 million compared to the previous fiscal year-end to \(\frac{\pmathbf{4}}{4}\)1,753 million.

The situation and factors related to cash flows for the fiscal year under review are as follows:

(3)-1 Cash Flows from Operating Activities

Cash gained from operating activities increased by ¥770 million compared to the previous fiscal year to ¥10,957 million.

The cash gained was primarily due to profit before income taxes.

(3)-2 Cash Flows from Investing Activities

Cash used in investing activities increased by ¥138 million compared to the previous fiscal year to ¥464 million. Major uses of cash included ¥202 million in purchase of property, plant and equipment and ¥179 million in purchase of intangible assets.

(3)-3 Cash Flows from Financing Activities

Cash used in financing activities decreased by ¥2,012 million compared to the previous fiscal year to ¥5,999 million.

Major uses of cash included \(\frac{\pma}{1}\),505 million in purchase of treasury shares and \(\frac{\pma}{4}\),493 million in cash dividends paid.

(4) Future Outlook

On the premise that the strong order environment will continue, we expect that the number of engineers will increase due to aggressive recruiting activities. We have announced the consolidated earnings forecast for the fiscal year ending March 31, 2019.

For details of these forecasts, please refer to the IR presentation materials of the Fiscal Year ended March 31, 2018 on the Company's website.

Note: Earnings forecasts and other forward-looking statements in this release are based on data currently available to management and certain assumptions that management believes are reasonable. Actual results may therefore differ materially from these statements for various reasons, and it is not intended to promise the realization. Some important factors that might have an effect on business performance pertain to Business Risks stated in the Company's annual securities report and other information already released, but factors influencing business performance are not limited to those released.

2. Basic Concept Regarding the Selection of Accounting Standards

The Company will continue to adopt the Japanese generally accepted accounting standards in the near term, as Meitec Group's operations are centered on the domestic market. However, going forward, the Company will continue to study the selection of accounting standards, basing its considerations on factors such as investors' demands as well as trends regarding the adoption of IFRS (International Financial Reporting Standards) by other Japanese companies.

3. Consolidated Financial Statements (1)Consolidated Balance Sheets

| | | (Thousands of Yen) |
|---------------------------------------|-------------------------------------|-------------------------------------|
| | Fiscal year ended March 31, 2017 | Fiscal year ended March 31, 2018 |
| Assets | | |
| Current assets | | |
| Cash and deposits | 37,259,635 | 41,753,458 |
| Notes and accounts receivable - trade | 13,400,482 | 13,816,467 |
| Work in process | 175,411 | 180,238 |
| Deferred tax assets | 2,553,343 | 2,851,960 |
| Other | 1,353,825 | 723,303 |
| Total current assets | 54,742,698 | 59,325,427 |
| Non-current assets | | |
| Property, plant and equipment | | |
| Buildings and structures, net | 3,842,626 | 3,690,765 |
| Tools, furniture and fixtures, net | 198,654 | 221,245 |
| Land | 1,487,374 | 1,487,374 |
| Other, net | 24,150 | |
| Total property, plant and equipment | 5,552,805 | 5,399,385 |
| Intangible assets | | |
| Software | 363,700 | 917,585 |
| Other | 762,309 | 12,054 |
| Total intangible assets | 1,126,010 | 929,639 |
| Investments and other assets | | |
| Investment securities | 70,583 | 47,721 |
| Deferred tax assets | 4,236,315 | 4,479,371 |
| Other | 675,103 | 767,635 |
| Allowance for doubtful accounts | (26,297) | (14,911) |
| Total investments and other assets | 4,955,705 | 5,279,816 |
| Total non-current assets | 11,634,521 | 11,608,841 |
| Total assets | 66,377,219 | 70,934,269 |

| | | (Thousands of Yen) |
|--|-------------------------------------|-------------------------------------|
| | Fiscal year ended March 31, 2017 | Fiscal year ended March 31, 2018 |
| Liabilities | | 1,141011 01, 2010 |
| Current liabilities | | |
| Accrued expenses | 3,032,949 | 3,327,971 |
| Income taxes payable | 2,335,880 | 2,255,797 |
| Accrued consumption taxes | 1,231,268 | 1,421,523 |
| Provision for directors' bonuses | 206.410 | 215,316 |
| Provision for bonuses | 6,608,299 | 7,456,248 |
| Provision for loss on liquidation of subsidiaries and associates | 34,078 | 4,812 |
| Other | 1,213,624 | 1,495,154 |
| Total current liabilities | 14,662,511 | 16,176,824 |
| Non-current liabilities | - 1,00-,00- | 20,210,021 |
| Net defined benefit liability | 13,860,588 | 14,617,901 |
| Total non-current liabilities | 13,860,588 | 14,617,901 |
| Total liabilities | 28,523,099 | 30,794,726 |
| Net assets | 20,020,000 | 20,721,720 |
| Shareholders' equity | | |
| Capital stock | 5,000,000 | 5,000,000 |
| Capital surplus | 11,955,724 | 11,955,724 |
| Retained earnings | 28,236,076 | 31,873,438 |
| Treasury shares | (5,220,876) | (6,750,331) |
| Total shareholders' equity | 39,970,924 | 42,078,831 |
| Accumulated other comprehensive income | | |
| Revaluation reserve for land | (662,440) | (662,440) |
| Foreign currency translation adjustment | 9,315 | 9,155 |
| Remeasurements of defined benefit plans | (1,466,541) | (1,288,885) |
| Total accumulated other comprehensive income | (2,119,667) | (1,942,170) |
| Non-controlling interests | 2,863 | 2,882 |

Total net assets

Total liabilities and net assets

37,854,120

66,377,219

40,139,543

70,934,269

(2) Consolidated Statements of Income and Comprehensive Income (Consolidated Statements of Income)

| | | (Thousands of Yen) |
|--|-------------------------------------|-------------------------------------|
| | Fiscal year ended March 31, 2017 | Fiscal year ended March 31, 2018 |
| Net sales | 89,979,069 | 93,618,603 |
| Cost of sales | 66,417,317 | 69,250,512 |
| Gross profit | 23,561,751 | 24,368,090 |
| Selling, general and administrative expenses | 12,418,942 | 12,910,049 |
| Operating profit | 11,142,808 | 11,458,040 |
| Non-operating income | | |
| Interest income | 2,370 | 1,728 |
| Dividend income | 225 | 225 |
| Gain on forfeiture of unclaimed dividends | 4,510 | 3,166 |
| Gain on investments in partnership | 50 | 2,520 |
| Rent income | 3,990 | 3,984 |
| Gain on sales of non-current assets | 462 | 1,983 |
| Other | 8,840 | 5,739 |
| Total non-operating income | 20,449 | 19,34 |
| Non-operating expenses | | |
| Commitment fee | 2,904 | 2,541 |
| Commission fee | 11,317 | 4,032 |
| Provision of allowance for doubtful accounts | 1,521 | 2,600 |
| Bad debts expenses | 250 | 1,848 |
| Other | 1,810 | 44. |
| Total non-operating expenses | 17,804 | 11,464 |
| Ordinary profit | 11,145,453 | 11,465,924 |
| Extraordinary income | 23,210,100 | ,, - |
| Gain on sales of non-current assets | 4 | _ |
| Gain on sales of shares of subsidiaries and associates | 28,598 | _ |
| Compensation for transfer | | 300,000 |
| Gain on reversal of asset retirement obligations | _ | 37,380 |
| Other | 2,733 | 92 |
| Total extraordinary income | 31,337 | 337,472 |
| Extraordinary losses | 31,337 | 331,412 |
| Loss on retirement of non-current assets | 9,424 | 6,173 |
| Impairment loss | 2,085 | 0,17. |
| Provision for loss on liquidation of subsidiaries and associates | 34,078 | |
| Head office transfer cost | 54,078 — | 245,815 |
| Other | 06 | |
| Total extraordinary losses | 96 45,686 | 10,062 262,050 |
| Profit before income taxes | 11,131,104 | 11,541,345 |
| | | |
| Income taxes - current | 3,534,830 | 4,028,974 |
| Income taxes - deferred | (346,948) | (619,637 |
| Total income taxes | 3,187,882 | 3,409,333 |
| Profit | 7,943,222 | 8,132,008 |
| Profit attributable to non-controlling interests | 5,726 | 0.122.000 |
| Profit attributable to owners of parent | 7,937,496 | 8,132,008 |
| (Consolidated Statements of Comprehensive Income) | | (Thousands of Yen) |
| | Fiscal year ended | Fiscal year ended |
| | March 31, 2017 | March 31, 2018 |
| Profit | 7,943,222 | 8,132,008 |
| Other comprehensive income | | |
| Foreign currency translation adjustment | (4,626) | (141 |
| Remeasurements of defined benefit plans, net of tax | 309,519 | 177,650 |
| | 304,893 | 177,515 |
| Total other comprehensive income | 304,673 | <u>'</u> |
| Total other comprehensive income Comprehensive income | 8,248,115 | |
| | | |
| Comprehensive income | | 8,309,523 8,309,505 |

(3) Consolidated Statements of Changes in Equity Fiscal year ended March 31, 2017

(Thousands of Yen)

| | | | C1 1 . 1 . 1 | | (Thousands of Tell) | | | | |
|---|---------------|----------------------|-------------------|-----------------|----------------------------|--|--|--|--|
| | | Shareholders' equity | | | | | | | |
| | Capital stock | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity | | | | |
| Balance at beginning of current period | 16,825,881 | 4,491,970 | 24,645,186 | (5,989,693) | 39,973,345 | | | | |
| Changes of items during period | | | | | | | | | |
| Dividends of surplus | | | (4,346,606) | | (4,346,606) | | | | |
| Profit attributable to owners of parent | | | 7,937,496 | | 7,937,496 | | | | |
| Transfer to other capital surplus from capital stock | (11,825,881) | 11,825,881 | | | _ | | | | |
| Purchase of treasury shares | | | | (3,602,812) | (3,602,812) | | | | |
| Retirement of treasury shares | | (4,371,630) | | 4,371,630 | _ | | | | |
| Change in ownership interest of parent due to transactions with non-controlling interests | | 9,501 | | | 9,501 | | | | |
| Net changes of items other than shareholders' equity | | | | | | | | | |
| Total changes of items during period | (11,825,881) | 7,463,753 | 3,590,889 | 768,817 | (2,421) | | | | |
| Balance at end of current period | 5,000,000 | 11,955,724 | 28,236,076 | (5,220,876) | 39,970,924 | | | | |

| | A | accumulated other co | omprehensive incom | e | | |
|---|------------------------------|---|---|--|--------------------|------------------|
| | Revaluation reserve for land | Foreign currency translation adjustment | Remeasurements of defined benefit plans | Total accumulated other comprehensive income | Minority interests | Total net assets |
| Balance at beginning of current period | (662,440) | 8,833 | (1,776,060) | (2,429,668) | 61,747 | 37,605,424 |
| Changes of items during period | | | | | | |
| Dividends of surplus | | | | | | (4,346,606) |
| Profit attributable to owners of parent | | | | | | 7,937,496 |
| Transfer to other capital surplus from capital stock | | | | | | _ |
| Purchase of treasury shares | | | | | | (3,602,812) |
| Retirement of treasury shares | | | | | | _ |
| Change in ownership interest of parent due to transactions with non-controlling interests | | | | | | 9,501 |
| Net changes of items other than shareholders' equity | | 481 | 309,519 | 310,000 | (58,883) | 251,117 |
| Total changes of items during period | _ | 481 | 309,519 | 310,000 | (58,883) | 248,695 |
| Balance at end of current period | (662,440) | 9,315 | (1,466,541) | (2,119,667) | 2,863 | 37,854,120 |

Fiscal year ended March 31, 2018

(Thousands of Yen)

| | | Shareholders' equity | | | | | | |
|--|---------------|----------------------|-------------------|-----------------|----------------------------|--|--|--|
| | Capital stock | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity | | | |
| Balance at beginning of current period | 5,000,000 | 11,955,724 | 28,236,076 | (5,220,876) | 39,970,924 | | | |
| Changes of items during period | | | | | | | | |
| Dividends of surplus | | | (4,494,646) | | (4,494,646) | | | |
| Profit attributable to owners of parent | | | 8,132,008 | | 8,132,008 | | | |
| Purchase of treasury shares | | | | (1,529,455) | (1,529,455) | | | |
| Net changes of items other than shareholders' equity | | | | | | | | |
| Total changes of items during period | _ | _ | 3,637,362 | (1,529,455) | 2,107,907 | | | |
| Balance at end of current period | 5,000,000 | 11,955,724 | 31,873,438 | (6,750,331) | 42,078,831 | | | |

| | Accumulated other comprehensive income | | | | | |
|--|--|---|---|--|---------------------------|------------------|
| | Revaluation reserve for land | Foreign currency translation adjustment | Remeasurements of defined benefit plans | Total accumulated other comprehensive income | Non-controlling interests | Total net assets |
| Balance at beginning of current period | (662,440) | 9,315 | (1,466,541) | (2,119,667) | 2,863 | 37,854,120 |
| Changes of items during period | | | | | | |
| Dividends of surplus | | | | | | (4,494,646) |
| Profit attributable to owners of parent | | | | | | 8,132,008 |
| Purchase of treasury shares | | | | | | (1,529,455) |
| Net changes of items other than shareholders' equity | _ | (159) | 177,656 | 177,496 | 18 | 177,515 |
| Total changes of items during period | | (159) | 177,656 | 177,496 | 18 | 2,285,422 |
| Balance at end of current period | (662,440) | 9,155 | (1,288,885) | (1,942,170) | 2,882 | 40,139,543 |

| | | (Thousands of Yen) |
|--|----------------------|--------------------|
| | Fiscal year ended | Fiscal year ended |
| | March 31, 2017 | March 31, 2018 |
| Cash flows from operating activities | | |
| Profit before income taxes | 11,131,104 | 11,541,345 |
| Depreciation | 461,465 | 591,274 |
| Impairment loss | 2,085 | _ |
| Increase (decrease) in allowance for doubtful accounts | (477) | 705 |
| Increase (decrease) in provision for directors' bonuses | 37,944 | 8,905 |
| Increase (decrease) in provision for bonuses | 175,161 | 845,781 |
| Increase (decrease) in provision for loss on liquidation of subsidiaries | | |
| and associates | 34,078 | (29,266) |
| Increase (decrease) in net defined benefit liability | 1,140,295 | 1,012,878 |
| Decrease (increase) in net defined benefit asset | 1,353 | |
| Interest and dividend income | (2,595) | (1,953) |
| Loss (gain) on sales of shares of subsidiaries and associates | (28,598) | _ |
| Loss (gain) on sales of non-current assets | 92 | (1,981) |
| Loss on retirement of non-current assets | 9,424 | 6,173 |
| Compensation for removal | _ | (300,000) |
| Gain on reversal of asset retirement obligations | _ | (37,380) |
| Head office transfer cost | _ | 245,815 |
| Decrease (increase) in notes and accounts receivable - trade | 72,151 | (415,984) |
| Decrease (increase) in inventories | (6,422) | (4,826) |
| Decrease (increase) in other current assets | (205,823) | 661,132 |
| Increase (decrease) in notes and accounts payable - trade | (159,303) | = |
| Increase (decrease) in accrued expenses | 59,364 | 227,359 |
| Increase (decrease) in accrued consumption taxes | (178,622) | 190,287 |
| Increase (decrease) in other current liabilities | 78,266 | 331,699 |
| Other, net | (19,010) | 78,694 |
| Subtotal | 12,601,936 | 14,950,660 |
| Interest and dividend income received | 3,025 | 1,977 |
| Income taxes paid | (3,220,435) | (4,236,557) |
| Income taxes refund | 802,368 | 42,657 |
| Proceeds from compensation for removal | - | 300,000 |
| Payments for head office transfer cost | <u> </u> | (101,516) |
| Net cash provided by (used in) operating activities | 10,186,894 | 10,957,221 |
| Cash flows from investing activities | 10,100,054 | 10,937,221 |
| Purchase of property, plant and equipment | (122,156) | (202,041) |
| Proceeds from sales of property, plant and equipment | (122,130) | 2,074 |
| Purchase of intangible assets | (540,755) | (179,996) |
| Payments for retirement of non-current assets | (2,457) | (663) |
| Decrease (increase) in other investments | | (98,822) |
| Proceeds from sales of shares of subsidiaries resulting in change in | (48,729) | (98,822) |
| scope of consolidation | 385,962 | _ |
| Other, net | 2,717 | 15,383 |
| Net cash provided by (used in) investing activities | (325,408) | (464,065) |
| Cash flows from financing activities | (323,400) | (404,003) |
| Purchase of treasury shares | (3,614,094) | (1,505,833) |
| Cash dividends paid | (4,343,210) | (4,493,418) |
| Other, net | (54,207) | (+,+/3,410) |
| Net cash provided by (used in) financing activities | (8,011,512) | (5,999,252) |
| Effect of exchange rate change on cash and cash equivalents | | |
| Net increase (decrease) in cash and cash equivalents | (4,318) 1,845,654 | (81) 4,493,822 |
| | | |
| Cash and cash equivalents at beginning of period | 35,413,980 | 37,259,635 |
| Cash and cash equivalents at end of period | 37,259,635 | 41,753,458 |