MEITEC CORPORATION Results for the 2nd Quarter of the Fiscal Year Ending March 31, 2018

November 7, 2017 President and CEO, COO MEITEC Group CEO Hideyo Kokubun



Disclaimer

Earnings forecasts and other forward-looking statements in this release are based on data currently available to management and certain assumptions that management believes are reasonable.

Actual results may therefore differ materially from these statements for various reasons.

Some important factors that might have an effect on business performance pertain to Business Risks stated in the Company's annual securities report and other information already released, but factors influencing business performance are not limited to those released.

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- 1. Results for the 2nd Quarter of the Fiscal Year Ending March 31, 2018
- 2. Forecast for the Fiscal Year Ending March 31, 2018
- 3. Reference Materials

(Note) This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translation and the Japanese original, the original shall prevail. 5

1. Results for the 2nd Quarter of the Fiscal Year Ending March 31, 2018



Results for the 2nd Quarter of the Fiscal Year Ending March 31, 2018 (Group Consolidated)



✓ Net sales rose 4.0% year on year and operating profit was up 7.3%.

Profit rose slightly by 1.7% year on year, due mainly to the recording of head office transfer cost (anticipatory expenses) as extraordinary income & loss.

	(Fractions of one million yen are rounded down)	2Q ended Sep. 30, 2016	2Q ended Sep. 30, 2017	YoY Amount	% Change	Initial Forecast for 2Q, announced on May 2017	Progress toward the FY forecast
Net s	ales	44,111	45,867	+1,756	+4.0%	45,000	+867
Cost	of sales	32,861	34,049	+1,187	+3.6%	33,400	+649
	Cost of sales to Net sales	74.5%	74.2%	(0.3%)			
SG&/	A Expenses	6,178	6,375	+196	+3.2%	6,800	(424)
Oper	ating profit	5,071	5,442	+371	+7.3%	4,800	+642
	Operating profit margins	11.5%	11.9%	+0.4%		10.7%	+1.2%
Ordin	ary profit	5,074	5,447	+372	+7.3%	4,800	+647
Extra	ordinary income & loss	(0)	(60)	(59)		_	
Profit	before income taxes	5,073	5,386	+312	+6.2%		
Profit a	ttributable to owners of parent	3,466	3,526	+59	+1.7%	3,100	+426
	Profit margins	7.9%	7.7%	(0.2%)			

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Results for the 2nd Quarter of the Fiscal Year Ending March 31, 2018 (Business Domains)

 \checkmark The Engineering Solutions Business continued to be the earnings driver. \Rightarrow Net sales rose 6.0% year on year.

✓ Sales declined 3.3% in the Recruiting & Placement Business for Engineers due to the end of service provision by our China (Shanghai) subsidiary, etc., but sales at Meitec Next continued to rise.

		(Fractions of one million yen are rounded down)	00 001 4	2Q ended Sep. 30, 2017	YoY Amount	% Change
Sales of Engineering Solutions Business			42,540	45,100	+2,560	+6.0%
		Component ratio	96.4%	98.3%	+1.9%	
	Op	erating profit	4,785	5,163	+377	+7.9%
Sales for Er		Recruiting & Placement Business eers	846	818	(27)	(3.3%)
		Component ratio	1.9%	1.8%	(0.1%)	
	Op	erating profit	299	279	(19)	(6.6%)

Results for the 2nd Quarter of the Fiscal Year Ending March 31, 2018 (Meitec)



✓ Net sales rose 4.3% year on year, operating profit was up 8.1%, and number of engineers increased 1.7%.

✓ The utilization ratio improved 1.5% year on year, mainly due to steady progress in assigning newly graduated

engineers.

(Fractions of one million yen are rounded down)	2Q ended Sep. 30, 2016	2Q ended Sep. 30, 2017	YoY Amount	% Change	Initial Forecast for 2Q, announced on May 2017	Progress toward the FY forecast
Net sales	34,073	35,544	+1,471	+4.3%	35,000	+544
Cost of sales	25,545	26,601	+1,055	+4.1%	26,100	+501
Cost of sales to Net sales	75.0%	74.8%	(0.2%)		74.6%	+0.3%
SG&A Expenses	4,426	4,512	+85	+1.9%	4,900	(389)
Operating profit	4,100	4,430	+330	+8.1%	4,000	+430
Operating profit margins	12.0%	12.5%	+0.5%		11.4%	+1.0%
Ordinary profit	4,679	5,179	+500	+10.7%	4,700	+479
Extraordinary income & loss	12	(29)	(41)			
Profit before income taxes	4,691	5,149	+458	+9.8%		
Profit	3,279	3,608	+329	+10.0%	3,200	+408
Utilization ratio (Company-wide)	95.3%	96.8%	+1.5%		95.7%	+1.1%
Working Hours (h/day)	8.74	8.68	(0.06)	(0.7%)	8.74	(0.06)
Number of Engineers	6,735	6,850	+115	+1.7%		

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Results for the 2nd Quarter of the Fiscal Year Ending March 31, 2018 (Meitec Fielders)

✓ Net sales rose 13.1% year on year, operating profit was up 5.6%, and number of engineers increased 14.9%.

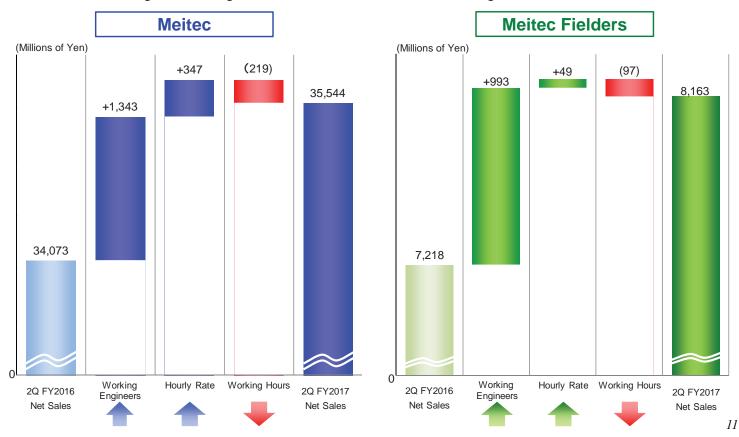
✓ Profit declined 11.6% year on year, due to no impact from the reduction in the tax burden in the previous fiscal year.

(Fractions of one million yen are rounded down)	2Q ended Sep. 30, 2016	2Q ended Sep. 30, 2017	YoY Amount	% Change	Initial Forecast for 2Q, announced on May 2017	Progress toward the FY forecast
Net sales	7,218	8,163	+944	+13.1%	7,900	+263
Cost of sales	5,637	6,357	+719	+12.8%	6,200	+157
Cost of sales to Net sales	78.1%	77.9%	(0.2%)		78.5%	(0.6%)
SG&A Expenses	939	1,129	+189	+20.2%	1,100	+29
Operating profit	641	677	+35	+5.6%	600	+77
Operating profit margins	8.9%	8.3%	(0.6%)		7.6%	+0.7%
Ordinary profit	639	674	+34	+5.4%	600	+74
Extraordinary income & loss	0	0	—			
Profit before income taxes	639	674	+34	+5.4%		
Profit	523	462	(60)	(11.6%)	400	+62
Utilization ratio (Company-wide)	94.5%	94.1%	(0.4%)		93.2%	+0.9%
Working Hours (h/day)	8.87	8.75	(0.12)	(1.4%)	8.87	(0.12)
Number of Engineers	1,969	2,262	+293	+14.9%		



Comparison of Net Sales

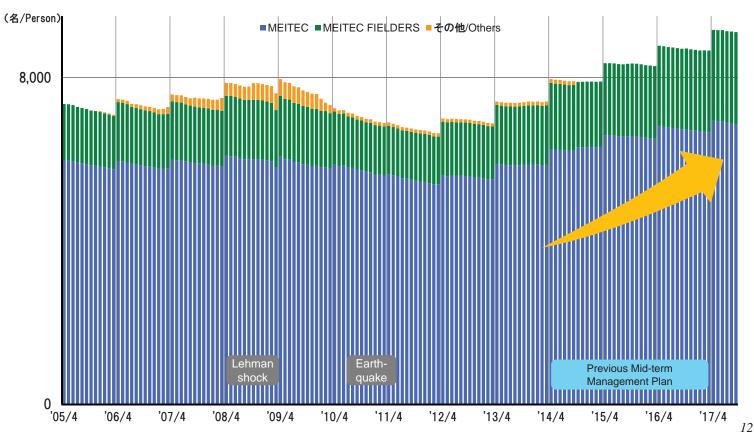
✓ For both Meitec and Meitec Fielders, the main factor for the increase in net sales was the "increase in the number of engineers assigned to clients" and "increase in average rate".



Number of Engineers (Group Consolidated)



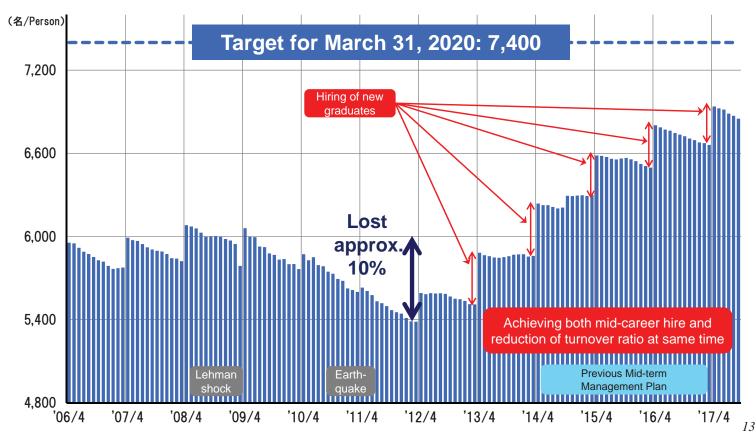
✓ The number of engineers as of September 30, 2017 was 9,112, an increase of 408 engineers, or 4.7%, compared to September 30, 2016.





Number of Engineers (Meitec)

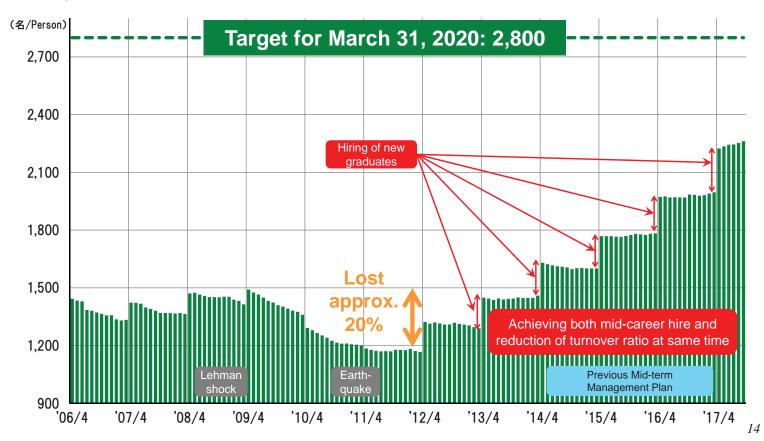
✓ The number of engineers as of September 30, 2017 was 6,850, an increase of 115 engineers, or 1.7%, compared to September 30, 2016.



Number of Engineers (Meitec Fielders)

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✓ The number of engineers as of September 30, 2017 was 2,262, an increase of 293 engineers, or 14.9%, compared to September 30, 2016.





Mid-career (FY 2018/3)

- With no end in sight to corporate demand for hiring engineers among manufacturers and others, the hiring environment remains challenging.
- ✓ Under these conditions, Meitec will continue to focus on hiring engineers in line with order trends, mainly in the mechanical and electrical/electronics sectors, by maintaining hiring standards and the assumption of ensuring engineers can be assigned smoothly.
- ✓ The hiring target is unchanged from the initial forecast for Meitec, but increased by 65 from the initial forecast to 280 for Meitec Fielders in order to accelerate "expand growth in a wide range of businesses".

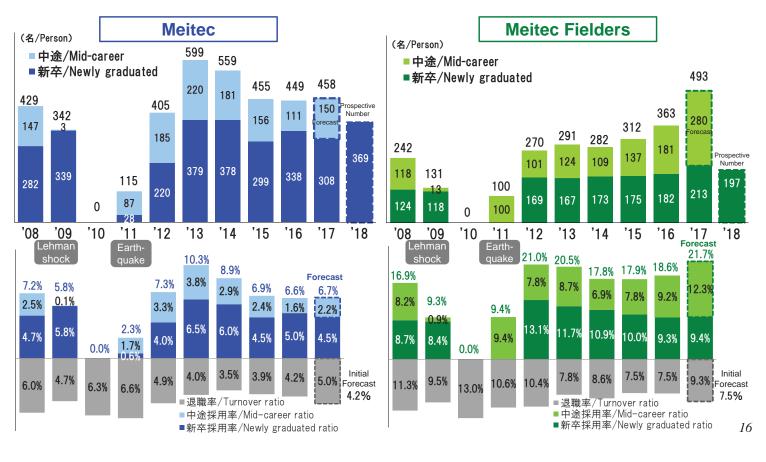
New Graduates (Joined April 2018)

- The hiring environment remains difficult, and while bearing in mind the inclinations of the new graduates, we continued our efforts without lowering our hiring standards.
- Applicants are narrowing down the sectors they pursue earlier than before, and people's preference to work locally remains strong. So it has been difficult to secure the number of applicants.
- ✓ The number of the new graduates hired was 369, 9 more than the initial forecast, for Meitec. On the other hand, it was 197, 33 less than the initial forecast, for Meitec Fielders.

(person)		Fiscal Year Er	nding Marc	h 31, 2018		Fiscal Year Ending March 31, 2019			
	New Graduates April 2017	Mid-ca	reer	Tota		New Graduates April 2018			
	(Actual)	〈Target〉	Comparison to Initial Forecast	<target></target>	Comparison to Initial Forecast		Comparison to Initial Forecast		
Meitec	308	150	—	458		369	+9		
Meitec Fielders	213	280	+65	493	+65	197	(33)		
Total	521	430	+65	951	+65	566	(24)		
Comparison to previous year	+1	+1 +138 +139							

Recruitment and Turnover

Our forecasts for the number of recruitment and the turnover ratio as of the release of 2Q results are as follows.
 We plan to announce the actual recruitment and turnover ratios in May 2018.



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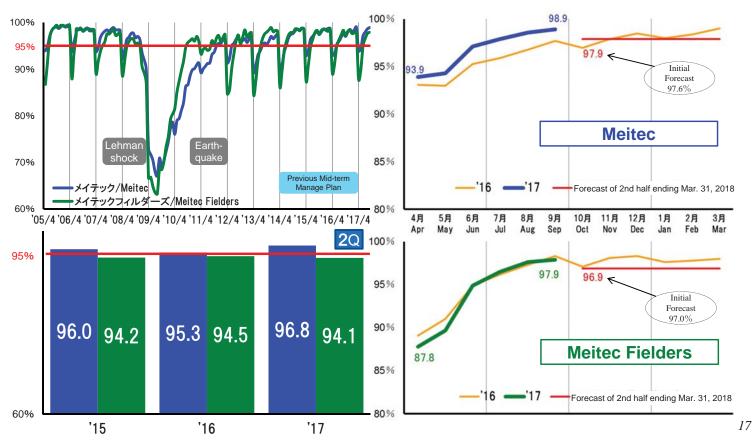
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Utilization Ratio

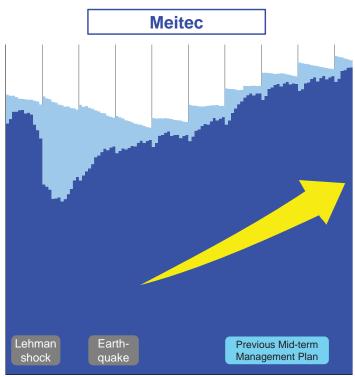


- ✓ Under a firm environment for order, the utilization ratio remained high.
- ✓ The utilization ratio increased year on year, mainly reflecting steady progress in assigning newly graduated engineers.

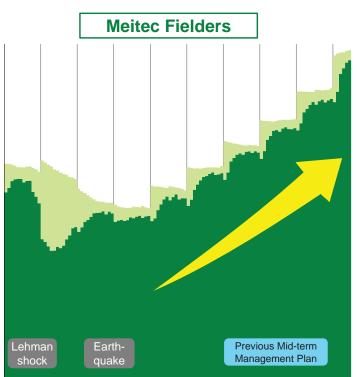


Number of Engineers Assigned to the Clients (Key factor of Sales)

The number of engineers assigned to clients has steadily risen due to the combination of an "increase in the number of engineer" by aggressive recruitment and the "maintenance of high utilization ratio" by obtaining orders and early assignment.



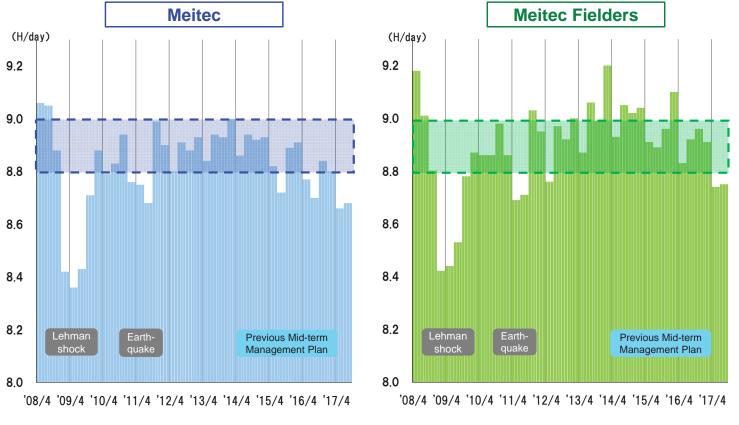
'08 '09 '10 '11 '12 '13 '14 '15 '16 '17 ■未稼働エンジニア/Unassigned ■稼働エンジニア/Number of engineers assigned to the clients



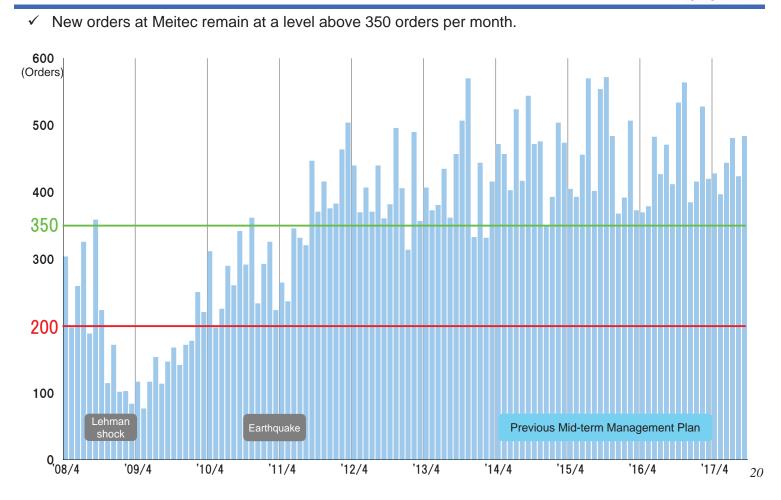
'08 '09 '10 '11 '12 '13 '14 '15 '16 '17 ■未稼働エンジニア/Unassigned ■稼働エンジニア/Number of engineers assigned to the clients

Working Hours

 Working hours declined year on year due to reductions in overtime hours from our response to the recent work style reforms and other factors.



Trend in New Orders by Month (Meitec)



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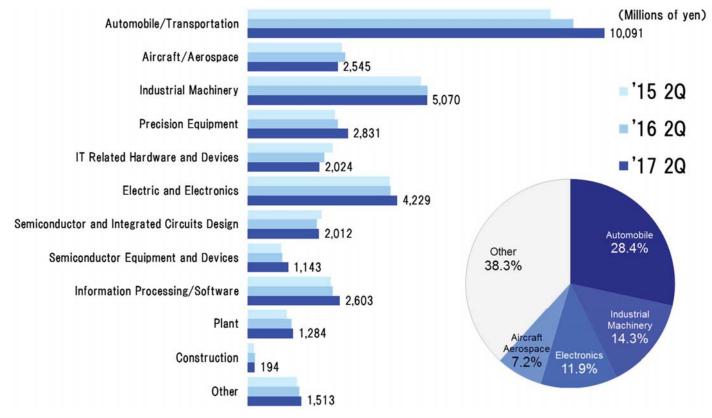
Top 10 Clients by Sales (Meitec)

 Due to confidentiality reasons we refrain from disclosing matters and specific figures related to clients (individual companies)

	2nd Q I	FY2012	2		2nd Q I	FY2016	•	2nd Q I			
1	Mitsubishi H	leavy In	dustries	1	1 Mitsubishi Heavy Industries			1 Mitsubishi H	1 Mitsubishi Heavy Industries		
2	Panasonic			2	Denso			2 Denso			
3	Nikon			3	Canon			3 Canon			
4	Canon			4 Panasonic 4 Panasonic							
5	Denso			5 Nikon 5 Sony Semiconductor So					olutions		
6	Sony			6 Sony Semiconductor Solutions 6 Nikon							
7	Kawasaki H	eavy Ind	lustries	7 Toyota Motor			7 Toyota Mo	tor			
8	Toyota Mo	tor		8	Kawasaki H	leavy Ind	dustries	8 Kawasaki H	eavy Inc	lustries	
9	Daikin Indu	ustries		9	Mitsubishi	Aircraft		9 Autoliv			
10	Omron			10) Omron			10 Omron			
Т	op 10 Total	7,737	28.5%	Т	op 10 Total	8,428	24.7%	Top 10 Total	8,501	23.9%	
Т	op 20 Total	10,680	39.4%	Top 20 Total 11,885 34.9% Top 20 Total 12					12,263	34.5%	
	Others	16,445	60.6%	Others 22,188 65.1% Others 23,281					23,281	65.5%	
	Total	27,125	100.0%		Total	34,073	100.0%	Total	35,544	100.0%	

Sales by the Industrial Segments (Meitec)

 Due to confidentiality reasons we refrain from disclosing the breakdown and outlook for specific clients (individual companies) (figures are stated in Reference Materials)



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(Millions of yen)





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Forecasts for the Fiscal Year Ending March 31, 2018 (Group Consolidated) Comparison to the Initial Forecasts at the beginning of the Fiscal Year



- ✓ We have raised our full-year forecast for net sales by 1.0 billion yen (+1.1%) as we expect the increase in the number of engineers assigned to clients, etc.
- ✓ We have raised our full-year forecast for operating profit by 0.5 billion yen (+4.8%), comprising an upward revision of 0.6 billion yen for 1H and a downward revision of 0.1 billion yen for 2H.
- ⇒The downward revise for 2H mainly reflects a change in the timing of SG&A expenses to 2H.
- ✓ Profit attributable to owners of parent: We have raised our full-year forecast by 0.4 billion yen (+5.7%), comprising an upward revision of roughly 0.4 billion yen for 1H and almost ±0 billion yen for 2H.

	(Fractions of one million yen are rounded down)	31 2018	Comparison to Initial Forecast	% Change	2Q ended Sept. 30, 2017	Forecast 2nd Half	Comparison to Initial Forecast	% Change
Net s	sales	93,000	+1,000	+1.1%	45,867	47,132	+132	+0.3%
	Cost of sales	68,700	+800	+1.2%	34,049	34,650	+150	+0.4%
	SG&A Expenses	13,400	(300)	(2.2%)	6,375	7,024	+124	+1.8%
Oper	ating profit	10,900	+500	+4.8%	5,442	5,457	(142)	(2.6%)
	Operating profit margins	11.7%	+0.4%		11.9%	11.6%	(0.3%)	
Ordir	nary profit	10,900	+500	+4.8%	5,447	5,452	(147)	(2.6%)
Profit	attributable to owners of parent	7,400	+400	+5.7%	3,526	3,873	(26)	(0.7%)
Earn	ings per Share	260.14	+14.07		123.96			

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Forecasts for the Fiscal Year Ending March 31, 2018 (Group Consolidated) Comparison to the Previous Fiscal Year

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- ✓ Net sales is expected to rise 3.4% year on year to 93.0 billion yen, while operating profit and ordinary profit are expected to decline 2.2% year on year to 10.9 billion yen, respectively.
- ✓ Decline in operating profit reflects higher SG&A expenses initially planned.
- ✓ Profit attributable to owners of parent is expected to decline 6.8% year on year to 7.4 billion yen.

	(Fractions of one million yen are rounded down)	24 2040	YoY Amount	% Change	2Q ended Sept. 30, 2017	Forecast 2nd Half	YoY Amount	% Change
Net s	ales	93,000	+3,020	+3.4%	45,867	47,132	+1,264	+2.8%
	Cost of sales	68,700	+2,282	+3.4%	34,049	34,650	+1,095	+3.3%
	SG&A Expenses	13,400	+981	+7.9%	6,375	7,024	+784	+12.6%
Oper	ating profit	10,900	(242)	(2.2%)	5,442	5,457	(614)	(10.1%)
	Operating profit margins	11.7%	(0.7%)		11.9%	11.6%	(1.6%)	
Ordir	nary profit	10,900	(245)	(2.2%)	5,447	5,452	(618)	(10.2%)
Profit a	attributable to owners of parent	7,400	(537)	(6.8%)	3,526	3,873	(597)	(13.4%)
Earn	ings per Share	260.14	(14.19)		123.96			

Forecasts for the Fiscal Year Ending March 31, 2018 (Meitec) Comparison to the Initial Forecasts at the beginning of the Fiscal Year



- We have raised our full-year forecast for net sales by 0.5 billion yen (+0.7%), comprising an upward revision of 0.5 \checkmark billion yen for 1H and almost ± 0 billion yen for 2H.
- We have raised our full-year forecast for operating profit by 0.4 billion yen (+4.7%), comprising an upward revision of \checkmark roughly 0.4 billion yen for 1H and almost ± 0 billion yen for 2H.

	(Fractions of one million yen are rounded down)	31.2010	Comparison to Initial Forecast	% Change	2Q ended Sept. 30, 2017	Forecast 2nd Half	Comparison to Initial Forecast	% Change
Net	sales	72,000	+500	+0.7%	35,544	36,455	(44)	(0.1%)
C	Cost of sales	53,500	+400	+0.8%	26,601	26,898	(101)	(0.4%)
	Cost of sales to Net sales	74.3%			74.8%	73.8%	(0.2%)	
S	G&A Expenses	9,500	(300)	(3.1%)	4,512	4,987	+ 87	+1.8%
Ope	erating profit	9,000	+400	+4.7%	4,430	4,569	(30)	(0.7%)
	Operating profit margins	12.5%	+0.5%		12.5%	12.5%	(0.1%)	
Ord	inary profit	9,700	+400	+4.3%	5,179	4,520	(79)	(1.7%)
Pro	fit	6,800	+300	+4.6%	3,608	3,191	(108)	(3.3%)
Utiliz	ation ratio (Company-wide)	97.3%	+0.7%	Comparison Initial Foreca		97.9%	+0.3%	
Wo	rking Hours ∢ h/day 〉	8.72	(0.06)	+1.1%	0.00	8.76	(0.06)	
Nun	nber of Recruitment	458						
	Newly graduated	308			Expected New Graduates		Comparison	
Mid-career		150			for April 2018		to Initial Forecast	
Turi	nover Ratio	5.1%	+0.9%		36	69	+9	

Forecasts for the Fiscal Year Ending March 31, 2018 (Meitec) **Comparison to the Previous Fiscal Year**

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- Net sales is expected to rise 2.7% year on year to 72.0 billion yen, while operating profit is expected to decline 2.3% \checkmark year on year to 9.0 billion yen.
- The increase in SG&A expenses reflects higher hiring costs and system costs initially planned.

	(Fractions of one million yen are rounded down)	24 2040	YoY Amount	% Change	2Q ended Sept. 30, 2017	Forecast 2nd Half	YoY Amount	% Change
Net :	sales	72,000	+1,916	+2.7%	35,544	36,455	+444	+1.2%
С	ost of sales	53,500	+1,486	+2.9%	26,601	26,898	+430	+1.6%
	Cost of sales to Net sales	74.3%	+0.1%		74.8%	73.8%	+0.3%	
S	G&A Expenses	9,500	+643	+7.3%	4,512	4,987	+557	+12.6%
Ope	rating profit	9,000	(213)	(2.3%)	4,430	4,569	(543)	(10.6%)
	Operating profit margins	12.5%	(0.6%)		12.5%	12.5%	(1.7%)	
Ordi	nary profit	9,700	(98)	(1.0%)	5,179	4,520	(598)	(11.7%)
Prof	t	6,800	(273)	(3.9%)	3,608	3,191	(603)	(15.9%)
Utiliza	tion ratio (Company-wide)	97.3%	0.6%		96.8%	97.9%	(0.3%)	
Wor	king Hours ∢ h/day 〉	8.72	(0.06)		8.68	8.76	(0.06)	
Num	ber of Recruitment	458	+9					
	Newly graduated	308	(30)		Expected Nev	w Graduates	To Apr.	
	Mid-career	150	+39		for Apri	l 2018	2017	
Turn	over Ratio	5.1%	+0.9%		36	69	61	

Forecasts for the Fiscal Year Ending March 31, 2018 (Meitec Fielders) Comparison to the Initial Forecasts at the beginning of the Fiscal Year



- ✓ We have raised our full-year forecast for net sales by 0.3 billion yen (+1.8%), comprising an upward revision of 0.3 billion yen for 1H and almost ±0 billion yen for 2H.
- ✓ We have raised our full-year forecast for operating profit by 0.1 billion yen (+7.7%), comprising an upward revision of 0.1 billion yen for 1H and almost ±0 billion yen for 2H.

	(Fractions of one million yen are rounded down)	31.2010	Comparison to Initial Forecast	% Change	2Q ended Sept. 30, 2017	Forecast 2nd Half	Comparison to Initial Forecast	% Change
Net	sales	16,700	+300	+1.8%	8,163	8,536	+36	+0.4%
(Cost of sales	12,900	+100	+0.8%	6,357	6,542	(57)	(0.9%)
	Cost of sales to Net sales	77.2%	(0.8%)		77.9%	76.6%	(1.0%)	
	SG&A Expenses	2,400	+100	+4.3%	1,129	1,270	+70	+5.9%
Op	erating profit	1,400	+100	+7.7%	677	722	+22	+3.3%
	Operating profit margins	8.4%	+0.5%		8.3%	8.5%	+0.3%	
Orc	dinary profit	1,400	+100	+7.7%	674	725	+25	+3.6%
Pro	ofit	900			462	437	(62)	(12.6%)
Utiliz	zation ratio (Company-wide)	95.5%	+0.4%	Comparison		96.9%	(0.1%)	
Wo	orking Hours{h/day}	8.79	(0.12)	Initial Foreca +0.9%	0 75	8.82	(0.12)	
Nur	mber of Recruitment	493	+65					
	Newly graduated	213			Expected New Graduates for April 2018		Comparison to Initial	
	Mid-career	280	+65				Forecast	
Tur	nover Ratio	9.3%	+1.8%		19)7	(33)	

Forecasts for the Fiscal Year Ending March 31, 2018 (Meitec Fielders) Comparison to the Previous Fiscal Year

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- ✓ Net sales is expected to rise 12.3% year on year to 16.7 billion yen, while operating profit is expected to increase 4.0% year on year to 1.4 billion yen.
- ✓ The increase in SG&A expenses reflects higher hiring costs and system costs initially planned.

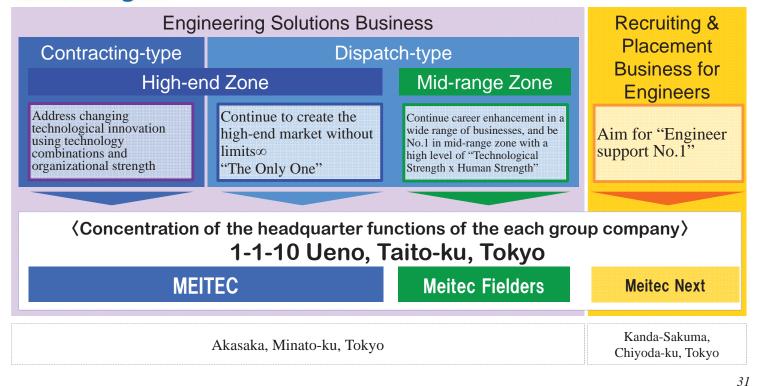
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(Fractions of one million yen are rounded down)	Forecast FY ending March 31, 2018	YoY Amount	% Change	2Q ended Sept. 30, 2017	Forecast 2nd Half	YoY Amount	% Change
Net sales	16,700	+1,834	+12.3%	8,163	8,536	+889	+11.6%
Cost of sales	12,900	+1,359	+11.8%	6,357	6,542	+640	+10.9%
Cost of sales to Net sales	77.2%	(0.4%)		77.9%	76.6%	(0.6%)	
SG&A Expenses	2,400	+421	+21.3%	1,129	1,270	+231	+22.3%
Operating profit	1,400	+53	+4.0%	677	722	+17	+2.5%
Operating profit margins	8.4%	(0.7%)		8.3%	8.5%	(0.7%)	
Ordinary profit	1,400	+53	+3.9%	674	725	+18	+2.6%
Profit	900	(145)	(13.9%)	462	437	(85)	(16.3%)
Utilization ratio (Company-wide)	95.5%	(0.7%)		94.1%	96.9%	(0.9%)	
Working Hours (h/day)	8.79	(0.12)		8.75	8.82	(0.12)	
Number of Recruitment	493	+130		·			
Newly graduated	213	+31		Expected Net	w Graduates	To Apr.	
Mid-career	280	+99		for Apr	il 2018	2017	
Turnover Ratio	9.3%	+1.8%		19	97	(16)	

と技術で次代を

Relocation of a headquarter of Tokyo

- 人と技術で次代を拓く MEITEC Engineering Firm at The Core
- We have estimated transfer cost, etc. associated with moving our head office December 2017 and revised our earnings forecast.

Next Stage 1 Strategies by Each Businesses -Goals for the future of the business-



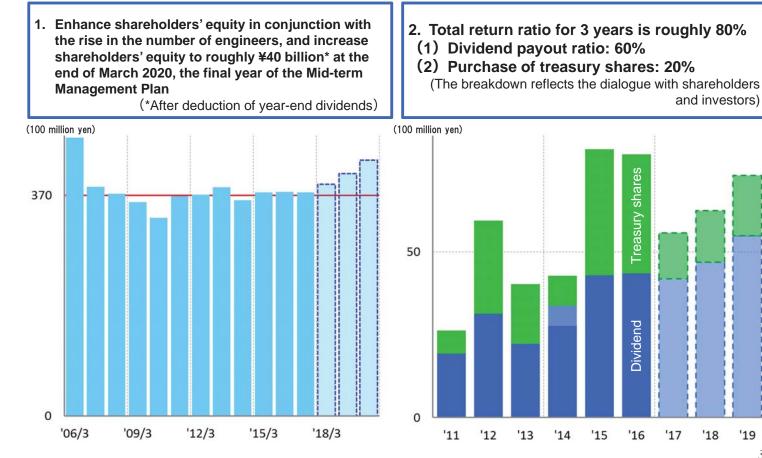
Basic Policy Regarding Profit Distribution

Re	vised May 2017 evised May 2011 Profit	2. Balance of fu	ality and quantity" of the shareholders' equity nds exceeds the funds necessary for business *3 months consolidated net sales)
	distribution policy	Total Return Ratio	Basically within 100%
	Dividend	Dividend related to performances	Equal or more than 50% of consolidated profit
	Dividend	Minimum Dividend	Consolidated Dividend on Equity ratio (DOE) 5%
	Treasury shares	Purchase of treasury Shares	Carry out as appropriate, taking the total return ratio and dividend payout ratio levels into consideration
	acquisition, possession and retirement	Reta Maximum of 2 r	

✓ To realize the flexible financial position, for the implementation of future growth strategies and response to the risk associated in achieving the goals of the management plan, treasury shares will be held by the company.

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Next Stage 1 Plan of Profit Distribution for 3 years Re-posted

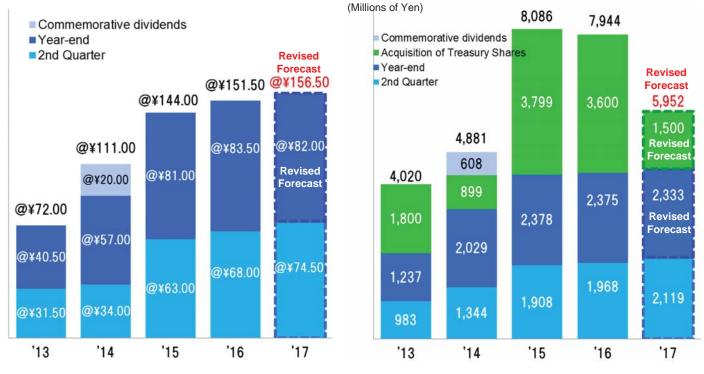


Results and Forecast of Profit Distribution

MEITEC

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- Following the revisions in our earnings forecast, in line with the 80% total return ratio in our profit distribution plan in \checkmark the Mid-term Management Plan (60% dividend payout ratio, 20% purchase of treasury shares), we are revising our profit distribution.
- √ Total return ratio 80% = (ordinary dividends 4.4 billion yen + purchase of treasury shares amount 1.5 billion yen)forecast profit 7.4 billion yen



3. Reference Materials



The Meitec Group aims to cater to as many corporate clients and engineers as possible to realize more inspiring and enjoyable job opportunities and placements.

In fiscal 2017, the Meltec Group launched its new Mid-term Management Plan "Next Stage 1" toward further growth. The Group will aim to become "The Only One" corporate group of professional engineers that plays a core role in the labor market through both people and technology.

annumannu

Hideyo Kokubun President and CEO, COO, MEITEC Group CEO

國分 秀世



Results for the 2nd Quarter of the Fiscal Year Ending March 31, 2018 (Group Companies)



- ✓ From April 1, 2017, we changed the Group segment name.
- ✓ Operating profit margins of Meitec Next (recruiting & placement business for engineers) is approx.30%.

	Er	ngineering Sol	utions Busine	SS	Recruiting & Placement Business for Engineers
(Millions of yen)	Meitec	Meitec Fielders	Meitec Cast	Meitec EX	Meitec Next
Net sales	35,544	8,163	1,441	55	818
YoY Amount	+1,471	+944	+100	+9	+60
% Change	+4.3%	+13.1%	+7.5%	+21.1%	+7.9%
Operating profit	4,430	677	60	(12)	279
YoY Amount	+330	+35	+11	+1	(3)
% Change	+8.1%	+5.6%	+23.8%	_	(1.4%)
Ordinary profit	5,179	674	60	(12)	279
Profit	3,608	462	41	(12)	191

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人と技術で次代を招く MEITEC

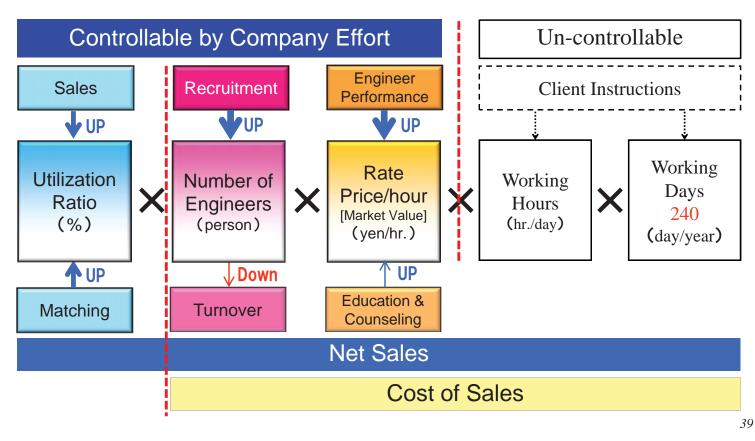
Forecast for the Fiscal Year Ending March 31, 2018 (Group Companies)

 Expecting increases in net sales in all companies, but declines in operating profit due to an increase in system costs and other factors.

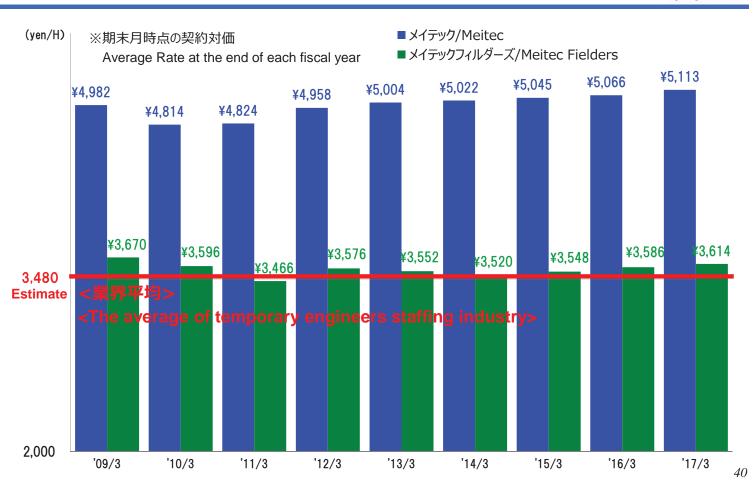
		Er	ngineering Sol	utions Busine	SS	Recruiting & Placement Business for Engineers
()	Millions of yen)	Meitec	Meitec Fielders	Meitec Cast	Meitec EX	Meitec Next
Net sal	les	72,000	16,700	2,900	125	1,650
	YoY Amount	+1,916	+1,834	+160	+29	+166
	% Change	+2.7%	+12.3%	+5.9%	+30.8%	+11.2%
Operat	ing profit	9,000	1,400	110	(20)	500
	YoY Amount	(213)	+53	(3)	+9	(17)
	% Change	(2.3%)	+4.0%	(2.8%)		(3.3%)
Ordina	ry profit	9,700	1,400	110	(20)	500
Profit		6,800	900	70	(20)	300

Sales and Cost (Dispatch-type)

 Increasing the number of engineers and sustaining and improving the high "utilization ratio and prices" are the key to a growth.



Trend in Average Rate = (Market Value)



AED TEC

Re-posted

MEITEC

Sales by the Industrial Segments (Meitec)

								Villions of Yen			
Meitec	2Q FY2013	2Q FY2014	2Q FY2015	2Q FY2016		2Q FY2017					
		Net S	Sales		Net Sales	Total Net Sales(%)	Change	Change (%)			
Automobile/Transportation	6,283	7,517	8,574	9,221	10,091	28.4%	+870	+9.4%			
Aircraft/Aerospace	2,276	2,492	2,669	2,764	2,545	7.2%	(219)	(7.9%)			
Industrial Machinery	4,130	4,611	4,908	5,083	5,070	14.3%	(13)	(0.3%)			
Precision Equipment	2,194	2,335	2,468	2,553	2,831	8.0%	+277	+10.9%			
IT Related Hardware and Devices	2,588	2,618	2,406	2,162	2,024	5.7%	(137)	(6.3%)			
Electric and Electronics	3,946	3,886	4,016	4,045	4,229	11.9%	+184	+ 4.6%			
Semiconductors and Integrated Circuits Design	1,760	1,949	2,095	1,965	2,012	5.7%	+46	+ 2.4%			
Semiconductor Equipment and Devices	920	865	949	974	1,143	3.2%	+169	+ 17.4%			
Information Processing/Software	1,843	2,036	2,357	2,400	2,603	7.3%	+203	+8.5%			
Plant	778	888	1,103	1,238	1,284	3.6%	+46	+3.7%			
Construction	182	187	181	199	194	0.5%	(4)	(2.3%)			
Others	1,246	1,293	1,399	1,464	1,513	4.3%	+49	+3.4%			
Total	28,150	30,681	33,131	34,073	35,544	100.0%	+1,471	+4.3%			

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人と技術で次代を拓く

MEITEC Engineering Firm at The Core

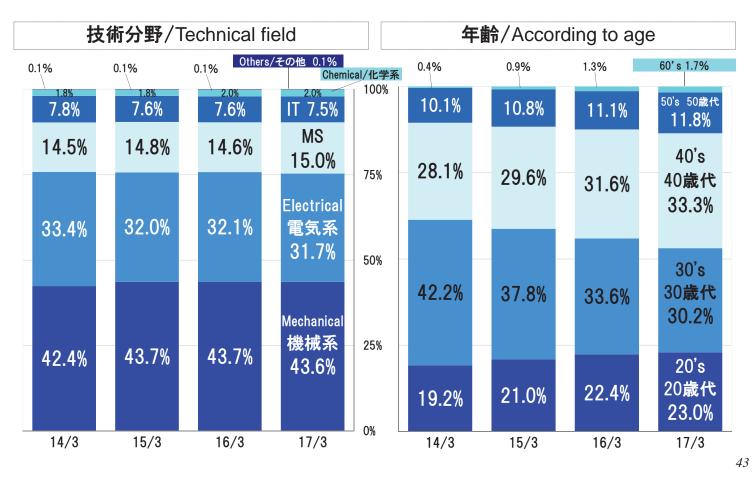
人と技術で次代を拓く

MEITEC Engineering Firm at The Core

Sales by the Industrial Segments (Meitec Fielders)

							Ν	Villions of Yen	
Meitec Fielders	2Q FY2013	2Q FY2014	2Q FY2015	2Q FY2016	2Q FY2017				
		Net S	Sales		Net Sales	Total Net Sales(%)	Change	Change (%)	
Automobile/Transportation	1,551	1,981	2,385	2,682	2,861	35.0%	+178	+ 6.7%	
Aircraft/Aerospace	91	95	115	173	193	2.4%	+19	+ 11.5%	
Industrial Machinery	715	862	941	1,036	1,234	15.1%	+198	+ 19.1%	
Precision Equipment	763	820	808	836	1,014	12.4%	+177	+ 21.2%	
IT Related Hardware and Devices	169	201	209	263	314	3.9%	+51	+ 19.6%	
Electric and Electronics	735	768	819	874	978	12.0%	+104	+ 11.9%	
Semiconductors and Integrated Circuits Design	234	226	233	264	293	3.6%	+29	+ 11.1%	
Semiconductor Equipment and Devices	234	196	230	341	399	4.9%	+58	+ 17.1%	
Information Processing/Software	111	164	168	164	219	2.7%	+55	+ 33.8%	
Plant	132	183	225	263	298	3.7%	+35	+ 13.5%	
Construction	46	12	7	10	36	0.4%	+26	+ 263.5%	
Others	249	241	242	307	317	3.9%	+10	+ 3.3%	
Total	5,037	5,753	6,386	7,218	8,163	100.0%	+944	+13.1%	

Distribution of Engineers by Technical Fields and Age (Meitec)



Distribution of Engineers by Technical Fields and Age (Meitec Fielders)

技術分野/Technical field 年齡/According to age 0.1% 0.1% 2.0% Chemical/化学系 0.1% 60's 0.1% 50 's 2.0% IT 1.8% 1.7% 100% 3.8% 3.6% 3.6% 3.7% 3.9% 3.5% <mark>4.2%</mark> 3.2% 40's 40歳代 8.6% 9.6% 11.4% 12.8% 9.9% 9.6% 9.6% 10.7% MS 75% 30's **Electrical** 41.3% 30歳代 電気系 45.3% 46.4% 33.2% 35.1% 34.1% 37.6% 32.9% 50% Mechanical 20's 機械系 25% 20歳代 49.0% 45.2% 49.7% 47.7% 43.2% 49.0% 43.1% 47.6% 0% 14/3 15/3 16/3 17/3 14/3 15/3 16/317/3

Re-posted

ineering Firm at The Core



Trend of Performances (Consolidated)



(Millions of Yen)	2008-2Q	2009-2Q	2010-2Q	2011-2Q	2012-2Q	2013-2Q	2014-2Q	2015-2Q	2016-2Q	2017-2Q
Net sales	41,396	26,203	29,357	31,937	34,130	35,754	39,300	42,143	44,111	45,867
Cost of sales	29,429	23,478	23,628	24,052	25,119	26,607	29,366	31,321	32,861	34,049
Cost of sales to Net sales	71.1%	89.6%	80.5%	75.3%	73.6%	74.4%	74.7%	74.3%	74.5%	74.2%
Gross profit	11,966	2,724	5,728	7,885	9,010	9,146	9,934	10,822	11,249	11,817
Selling, general and administrative expenses	6,591	5,973	5,065	5,556	6,119	6,239	5,941	6,077	6,178	6,375
SG&A expenses to N sales	et 15.9%	22.8%	17.3%	17.4%	17.9%	17.4%	15.1%	14.4%	14.0%	13.9%
Operating profit	5,375	(3,248)	662	2,328	2,891	2,907	3,992	4,744	5,071	5,442
Operating profit margins	13.0%	(12.4%)	2.3%	7.3%	8.5%	8.1%	10.2%	11.3%	11.5%	11.9%
Non-operating profit	53	2,456	1,468	46	74	33	24	14	11	9
Non-operating expenses	33	58	43	24	20	9	3	35	7	5
Ordinary profit	5,395	(850)	2,087	2,350	2,945	2,931	4,012	4,723	5,074	5,447
Ordinary profit margins	13.0%	(3.2%)	7.1%	7.4%	8.6%	8.2%	10.2%	11.2%	11.5%	11.9%
Extraordinary income	10	26	297		47		7	1,084	2	_
Extraordinary loss	60	26	83	2	206	18	3,464	30	3	60
Profit before income taxes	5,345	(850)	2,302	2,347	2,786	2,913	555	5,777	5,073	5,386
Total income taxes	2,305	364	686	1,051	1,094	1,207	361	1,979	1,607	1,860
Profit attributable to owners of parent	3,039	(1,214)	1,615	1,295	1,692	1,706	194	3,798	3,466	3,526
Profit margins	7.3%	(4.6%)	5.5%	4.1%	5.0%	4.8%	0.5%	9.0%	7.9%	7.7%

Trend of Performances (Meitec)

	Π	1								1
(Millions of Yen)	2008-2Q	2009-2Q	2010-2Q	2011-2Q	2012-2Q	2013-2Q	2014-2Q	2015-2Q	2016-2Q	2017-2Q
Net sales	31,163	20,097	22,698	25,256	27,125	28,150	30,682	33,131	34,073	35,544
Cost of sales	22,095	18,015	18,629	19,180	20,081	21,094	23,091	24,758	25,545	26,601
Cost of sales to Net sales	70.9%	89.6%	82.1%	75.9%	74.0%	74.9%	75.3%	74.7%	75.0%	74.8%
Gross profit	9,067	2,082	4,069	6,075	7,043	7,056	7,590	8,372	8,527	8,942
Selling, general and administrative expenses	4,082	4,013	3,829	4,131	4,583	4,664	4,325	4,444	4,426	4,512
SG&A expenses to sales	Net 13.1%	20.0%	16.9%	16.4%	16.9%	16.6%	14.1%	13.4%	13.0%	12.7%
Operating profit	4,985	(1,931)	239	1,944	2,460	2,392	3,265	3,927	4,100	4,430
Operating profit margins	16.0%	(9.6%)	1.1%	7.7%	9.1%	8.5%	10.6%	11.9%	12.0%	12.5%
Non-operating prof	it 510	2,070	1,350	337	291	403	435	497	585	751
Non-operating expenses	24	28	16	19	11	4	3	30	6	2
Ordinary profit	5,471	109	1,573	2,262	2,739	2,791	3,697	4,395	4,679	5,179
Ordinary profit margins	17.6%	0.5%	6.9%	9.0%	10.1%	9.9%	12.0%	13.3%	13.7%	14.6%
Extraordinary incom	ne 5	1	1	_		_	8	1,084	15	30
Extraordinary loss	56	15	73	2	210	43	3,463	43	3	60
Profit before income taxe	s 5,420	95	1,501	2,260	2,528	2,748	242	5,437	4,691	5,149
Total income taxes	2,018	64	600	904	935	1,003	69	1,687	1,411	1,541
Profit	3,402	31	900	1,356	1,593	1,745	172	3,749	3,279	3,608
Profit margins	10.9%	0.2%	4.0%	5.4%	5.9%	6.2%	0.6%	11.3%	9.6%	10.2%

人と技術で次代を拓く MEITEC Engineering Firm at The Core

Trend of Performances (Meitec Fielders)



5,531 4,029 72.8% 1,502	3,402 3,372 99.1%	3,942 3,138 79.6%	4,113 3,134	4,513 3,436	5,037	5,753	6,386	7,218	8,163
72.8%	99.1%	,	3,134	3,436					
		79.6%		-	3,879	4,453	4,965	5,637	6,357
1,502	1		76.2%	76.1%	77.0%	77.4%	77.7%	78.1%	77.9%
	30	804	978	1,076	1,157	1,300	1,421	1,580	1,806
1,032	990	549	738	807	806	813	873	939	1,129
18.7%	29.1%	13.9%	17.9%	17.9%	16.0%	14.1%	13.7%	13.0%	13.8%
469	(960)	254	240	269	351	486	547	641	677
8.5%	(28.2%)	6.4%	5.8%	6.0%	7.0%	8.5%	8.6%	8.9%	8.3%
4	455	136	2	1	1	_	_	_	
_	1	_	_	_	_	_	_	1	2
474	(506)	389	242	270	352	486	548	639	674
8.6%	(14.9%)	9.9%	5.9%	6.0%	7.0%	8.5%	8.6%	8.9%	8.3%
_	_	—	—	—		—	_	—	_
_	_	1	—	_	_	_	_	—	_
473	(507)	389	242	270	352	486	548	639	674
197	277	15	96	102	133	189	198	116	211
276	(785)	373	145	167	218	297	349	523	462
5.0%	(23.1%)	9.5%	3.5%	3.7%	4.3%	5.2%	5.5%	7.3%	5.7%
	18.7% 469 8.5% 4 	18.7% 29.1% 18.7% 29.1% 469 (960) 8.5% (28.2%) 4 455 — 1 474 (506) 8.6% (14.9%) — — 473 (507) 197 277 276 (785)	18.7% $29.1%$ $13.9%$ 469 (960) 254 $8.5%$ (28.2%) $6.4%$ 4 455 136 $ 1$ $ 474$ (506) 389 $8.6%$ (14.9%) $9.9%$ $ -$ <td>18.7% $29.1%$ $13.9%$ $17.9%$ 469 (960) 254 240 $8.5%$ $(28.2%)$ $6.4%$ $5.8%$ 4 455 136 2 1 474 (506) 389 242 $8.6%$ $(14.9%)$ $9.9%$ $5.9%$ $-$ <td< td=""><td>18.7% $29.1%$ $13.9%$ $17.9%$ $17.9%$ 469 (960) 254 240 269 $8.5%$ $(28.2%)$ $6.4%$ $5.8%$ $6.0%$ 4 455 136 2 1 1 474 (506) 389 242 270 $8.6%$ $(14.9%)$ $9.9%$ $5.9%$ $6.0%$ 473 (507) 389 242 270 473 (507) 389 242 270 197 277 15 96 102 276 (785) 373 145 167</td><td>18.7% $29.1%$ $13.9%$ $17.9%$ $17.9%$ $16.0%$ 469 (960) 254 240 269 351 $8.5%$ ($28.2%$) $6.4%$ $5.8%$ $6.0%$ $7.0%$ 4 455 136 2 1 1 1 474 (506) 389 242 270 352 $8.6%$ ($14.9%$) $9.9%$ $5.9%$ $6.0%$ $7.0%$ 473 (507) 389 242 270 352 197 277 15 96 102 133 276 (785) 373 145 167 218</td><td>18.7% $29.1%$ $13.9%$ $17.9%$ $17.9%$ $16.0%$ $14.1%$ 469 (960) 254 240 269 351 486 $8.5%$ $(28.2%)$ $6.4%$ $5.8%$ $6.0%$ $7.0%$ $8.5%$ 4 455 136 2 1 1 1 474 (506) 389 242 270 352 486 $8.6%$ $(14.9%)$ $9.9%$ $5.9%$ $6.0%$ $7.0%$ $8.5%$ $-$</td><td>18.7% $29.1%$ $13.9%$ $17.9%$ $17.9%$ $16.0%$ $14.1%$ $13.7%$ 469 (960) 254 240 269 351 486 547 $8.5%$ $(28.2%)$ $6.4%$ $5.8%$ $6.0%$ $7.0%$ $8.5%$ $8.6%$ 4 455 136 2 1 1 1 474 (506) 389 242 270 352 486 548 $8.6%$ $(14.9%)$ $9.9%$ $5.9%$ $6.0%$ $7.0%$ $8.5%$ $8.6%$ $-$ -</td><td>18.7% $29.1%$ $13.9%$ $17.9%$ $17.9%$ $16.0%$ $14.1%$ $13.7%$ $13.0%$ 469 (960) 254 240 269 351 486 547 641 $8.5%$ (28.2%) $6.4%$ $5.8%$ $6.0%$ $7.0%$ $8.5%$ $8.6%$ $8.9%$ 4 455 136 2 1 1 1 1 1 $-$</td></td<></td>	18.7% $29.1%$ $13.9%$ $17.9%$ 469 (960) 254 240 $8.5%$ $(28.2%)$ $6.4%$ $5.8%$ 4 455 136 2 $ 1$ $ 474$ (506) 389 242 $8.6%$ $(14.9%)$ $9.9%$ $5.9%$ $ -$ <td< td=""><td>18.7% $29.1%$ $13.9%$ $17.9%$ $17.9%$ 469 (960) 254 240 269 $8.5%$ $(28.2%)$ $6.4%$ $5.8%$ $6.0%$ 4 455 136 2 1 1 474 (506) 389 242 270 $8.6%$ $(14.9%)$ $9.9%$ $5.9%$ $6.0%$ 473 (507) 389 242 270 473 (507) 389 242 270 197 277 15 96 102 276 (785) 373 145 167</td><td>18.7% $29.1%$ $13.9%$ $17.9%$ $17.9%$ $16.0%$ 469 (960) 254 240 269 351 $8.5%$ ($28.2%$) $6.4%$ $5.8%$ $6.0%$ $7.0%$ 4 455 136 2 1 1 1 474 (506) 389 242 270 352 $8.6%$ ($14.9%$) $9.9%$ $5.9%$ $6.0%$ $7.0%$ 473 (507) 389 242 270 352 197 277 15 96 102 133 276 (785) 373 145 167 218</td><td>18.7% $29.1%$ $13.9%$ $17.9%$ $17.9%$ $16.0%$ $14.1%$ 469 (960) 254 240 269 351 486 $8.5%$ $(28.2%)$ $6.4%$ $5.8%$ $6.0%$ $7.0%$ $8.5%$ 4 455 136 2 1 1 1 474 (506) 389 242 270 352 486 $8.6%$ $(14.9%)$ $9.9%$ $5.9%$ $6.0%$ $7.0%$ $8.5%$ $-$</td><td>18.7% $29.1%$ $13.9%$ $17.9%$ $17.9%$ $16.0%$ $14.1%$ $13.7%$ 469 (960) 254 240 269 351 486 547 $8.5%$ $(28.2%)$ $6.4%$ $5.8%$ $6.0%$ $7.0%$ $8.5%$ $8.6%$ 4 455 136 2 1 1 1 474 (506) 389 242 270 352 486 548 $8.6%$ $(14.9%)$ $9.9%$ $5.9%$ $6.0%$ $7.0%$ $8.5%$ $8.6%$ $-$ -</td><td>18.7% $29.1%$ $13.9%$ $17.9%$ $17.9%$ $16.0%$ $14.1%$ $13.7%$ $13.0%$ 469 (960) 254 240 269 351 486 547 641 $8.5%$ (28.2%) $6.4%$ $5.8%$ $6.0%$ $7.0%$ $8.5%$ $8.6%$ $8.9%$ 4 455 136 2 1 1 1 1 1 $-$</td></td<>	18.7% $29.1%$ $13.9%$ $17.9%$ $17.9%$ 469 (960) 254 240 269 $8.5%$ $(28.2%)$ $6.4%$ $5.8%$ $6.0%$ 4 455 136 2 1 $ 1$ $ 474$ (506) 389 242 270 $8.6%$ $(14.9%)$ $9.9%$ $5.9%$ $6.0%$ $ 473$ (507) 389 242 270 473 (507) 389 242 270 197 277 15 96 102 276 (785) 373 145 167	18.7% $29.1%$ $13.9%$ $17.9%$ $17.9%$ $16.0%$ 469 (960) 254 240 269 351 $8.5%$ ($28.2%$) $6.4%$ $5.8%$ $6.0%$ $7.0%$ 4 455 136 2 1 1 $ 1$ $ 474$ (506) 389 242 270 352 $8.6%$ ($14.9%$) $9.9%$ $5.9%$ $6.0%$ $7.0%$ $ 473$ (507) 389 242 270 352 197 277 15 96 102 133 276 (785) 373 145 167 218	18.7% $29.1%$ $13.9%$ $17.9%$ $17.9%$ $16.0%$ $14.1%$ 469 (960) 254 240 269 351 486 $8.5%$ $(28.2%)$ $6.4%$ $5.8%$ $6.0%$ $7.0%$ $8.5%$ 4 455 136 2 1 1 $ 1$ $ 474$ (506) 389 242 270 352 486 $8.6%$ $(14.9%)$ $9.9%$ $5.9%$ $6.0%$ $7.0%$ $8.5%$ $ -$	18.7% $29.1%$ $13.9%$ $17.9%$ $17.9%$ $16.0%$ $14.1%$ $13.7%$ 469 (960) 254 240 269 351 486 547 $8.5%$ $(28.2%)$ $6.4%$ $5.8%$ $6.0%$ $7.0%$ $8.5%$ $8.6%$ 4 455 136 2 1 1 $ 1$ $ 474$ (506) 389 242 270 352 486 548 $8.6%$ $(14.9%)$ $9.9%$ $5.9%$ $6.0%$ $7.0%$ $8.5%$ $8.6%$ $ -$ -	18.7% $29.1%$ $13.9%$ $17.9%$ $17.9%$ $16.0%$ $14.1%$ $13.7%$ $13.0%$ 469 (960) 254 240 269 351 486 547 641 $8.5%$ (28.2%) $6.4%$ $5.8%$ $6.0%$ $7.0%$ $8.5%$ $8.6%$ $8.9%$ 4 455 136 2 1 1 $ 1$ $ 1$ $ 1$ $ -$

Trend of Performances (Meitec Next)

	(Millions of Yen)	2008-2Q	2009-2Q	2010-2Q	2011-2Q	2012-2Q	2013-2Q	2014-2Q	2015-2Q	2016-2Q	2017-2Q
Net sales	5	275	173	215	283	368	447	536	639	758	818
Cos	t of sales										
	Cost of sales to Net sales										
	Gross profit	275	173	215	283	368	447	536	639	758	818
	ng, general and inistrative expenses	289	180	162	203	246	278	355	435	475	539
	SG&A expenses to Net sales	105.2%	104.0%	75.1%	71.7%	67.0%	62.2%	66.3%	68.0%	62.6%	65.9%
Operatin	g profit	(14)	(6)	53	80	121	169	180	204	283	279
	Operating profit margins	(5.2%)	(4.0%)	24.9%	28.3%	33.0%	37.8%	33.7%	32.0%	37.4%	34.1%
	Non-operating profit	_	_	1	_	_	_	_		_	_
	Non-operating expenses	_	_	_		_	_	_			
Ordinary	r profit	(14)	(6)	55	80	121	169	180	204	283	279
	Ordinary profit margins	(5.2%)	(3.9%)	25.5%	28.4%	33.0%	37.9%	33.7%	32.0%	37.4%	34.1%
	Extraordinary income	_	_	_	_	_	_	_	_	_	_
	Extraordinary loss	_	_	_	_	_	_	_	_	_	_
Profi	it before income taxes	(14)	(6)	54	80	121	169	180	204	283	278
	Total income taxes	_	_	_	_	9	55	64	67	90	87
Profit		(14)	(7)	54	80	112	114	116	136	193	191
	Profit margins	(5.3%)	(4.1%)	25.1%	28.4%	30.5%	25.5%	21.6%	21.4%	25.5%	23.4%

人と技術で次代を拓く **MEITEC** Engineering Firm at The Core

Trend of Balance Sheets (Consolidated)



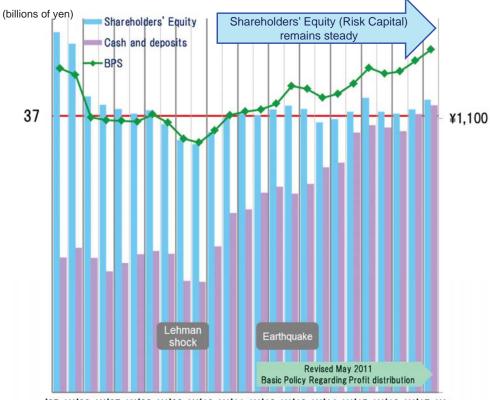
(Millions of Yen)	2007/9/30	2008/9/30	2009/9/30	2010/9/30	2011/9/30	2012/9/30	2013/9/30	2014/9/30	2015/9/30	2016/9/30	2017/9/30
Cash and deposits	17,295	18,925	14,851	19,548	24,504	27,506	27,866	30,719	35,716	34,954	38,425
Notes and accounts receivable - trade	12,687	12,395	8,016	9,389	9,391	10,036	10,070	11,680	12,048	12,695	13,354
Total current assets	36,141	35,285	27,391	32,210	37,128	40,935	42,090	46,427	52,071	52,568	55,645
Property, plant and equipment	13,873	13,093	12,390	11,986	11,465	10,920	10,785	7,333	5,980	5,632	5,498
Total non-current assets	22,004	22,280	19,823	18,600	17,494	16,215	15,799	12,393	12,271	11,183	11,743
Total assets	58,146	57,565	47,214	50,811	54,623	57,150	57,890	58,821	64,343	63,752	67,389
Total current liabilities	13,363	12,807	5,762	7,488	8,409	9,760	9,642	11,351	12,850	12,923	14,119
Total non-current liabilities	6,634	6,708	7,423	8,271	8,890	9,496	10,256	10,857	12,046	13,555	14,133
Total liabilities	19,997	19,516	13,185	15,760	17,299	19,257	19,898	22,209	24,897	26,478	28,252
Total shareholders' equity	38,541	38,474	34,604	35,716	38,146	38,744	38,816	38,401	41,387	39,570	41,118
Other net assets	(393)	(424)	(575)	(666)	(822)	(851)	(824)	(1,789)	(1,941)	(2,296)	(1,981)
Total net assets	38,148	38,049	34,028	35,050	37,324	37,893	37,991	36,612	39,445	37,273	39,136

Shareholders' Equity and Cash and Deposit



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 Prioritize the improvement of "quality and quantities" of the current level of shareholders' equity in consideration of future growth target.



- Protecting employment of engineers under economic crisis is essential for sustainable growth for indefinite employment engineer staffing business.
 → Engineers can continue to concentrate on brushing up their own career under assumption of stable employment.
- With consideration of remaining fund, prioritize the "improvement of "quality and quantity" of shareholders' equity" which would lead to the safeness of finance.

'05-1H'06-1H'07-1H'08-1H'09-1H'10-1H'11-1H'12-1H'13-1H'14-1H'15-1H'16-1H'17-1H

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	(Fractions of o	ne million yen are rounded)	FY2005	FY2006	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	Actual FY2016	Forecast FY2017
Total Return Ratio		159.0%	2,800.4%	112.7%	123.6%	_	24.7%	92.9%	99.0%	101.2%	116.8%	100.0%	100.1%	80.4%	
Dividend Payout ratio		65.1%	1,085.7%	50.5%	58.9%	_	24.7%	68.5%	53.2%	56.1%	92.4%	53.5%	55.2%	60.2%	
Dividend on Equity		7.1%	7.4%	6.5%	6.9%	2.4%	2.6%	5.2%	8.4%	6.0%	9.2%	11.4%	11.6%		
Annual Per Share Dividends _{Millions of Yen}		@¥90.50	@¥89.00	@¥72.00	@¥75.00	@¥24.50	@¥27.50	@¥58.50	@¥99.00	@¥72.00	@¥111.00	@¥144.00	@¥151.50	@¥156.50	
		Millions of Yen	3,329	3,162	2,488	2,518	812	911	1,925	3,134	2,220	3,373	4,286	4,344	4,452
	2nd Quarter	Per Share	@¥44.00	@¥44.00	@¥37.50	@¥47.00	@¥24.50		@¥29.00	@¥30.00	@¥31.50	@¥44.00	@¥63.00	@¥68.00	@¥74.50
		Millions of Yen	1,630	1,579	1,304	1,590	812		961	981	983	1,344	1,908	1,968	2,119
	Year-end	Per Share	@¥46.50	@¥45.00	@¥34.50	@¥28.00		@¥27.50	@¥29.50	@¥69.00	@¥40.50	@¥67.00	@¥81.00	@¥83.50	@¥82.00
		Millions of Yen	1,699	1,583	1,184	928		911	965	2,153	1,237	2,029	2,378	2,375	2,333
Acquisition of Treasury		Thousands of shares	1,405	1,353	857	1,174			421	1,506	641	269	279	915	
Sha	,	Millions of Yen	5,100	5,099	3,100	2,800			700	2,800	1,800	899	3,799	3,600	1,500
Total Shareholde Return		Millions of Yen	8,429	8,261	5,588	5,318	812	911	2,625	5,934	4,020	4,273	8,086	7,944	5,952
Retirement of Treasury Stock		Thousands of shares	1,562	1,400		342			400	1,700	500	300	900	1,300	
Stock Pric	ck Price	As of April 1	¥3,830	¥3,870	¥3,860	¥3,040	¥1,242	¥1,893	¥1,621	¥1,681	¥2,193	¥2,857	¥3,965	¥3,865	¥4,505
TSE#9744		As of March 31	¥3,870	¥3,800	¥3,020	¥1,216	¥1,831	¥1,664	¥1,669	¥2,343	¥2,930	¥4,025	¥3,935	¥4,520	
Earnings per Share		@¥138.93	@¥8.20	@¥142.64	@¥127.31	@¥(27.30)	@¥111.33	@¥85.45	@¥186.08	@¥128.30	@¥120.12	@¥269.24	@¥274.32	@¥260.14	
Net Assets per Share		@¥1,274.10	@¥1,092.80	@¥1,086.71	@¥1,081.85	@¥1,002.58	@¥1,112.69	@¥1,135.10	@¥1,229.62	@¥1,182.85	@¥1,238.78	@¥1,278.59	@¥1,330.57	51	

Shareholders by Business Segments

Shareholder Segment	As of September 30, 2017					
	Shareholders	%	Shares Held	%		
Banks	10	0.2%	706,601	2.4%		
Trust Banks	18	0.4%	7,912,200	26.4%		
Life and nonlife insurance companies	21	0.4%	4,193,283	14.0%		
Securities financing and other financial companies	7	0.1%	16,260	0.1%		
Securities companies	34	0.7%	384,873	1.3%		
Business concerns and other companies	81	1.6%	188,127	0.6%		
Overseas companies and investors	237	4.7%	12,187,316	40.6%		
Individuals and others	4,654	91.9%	4,411,340	14.7%		
Total	5,062	100.0%	30,000,000	100.0%		

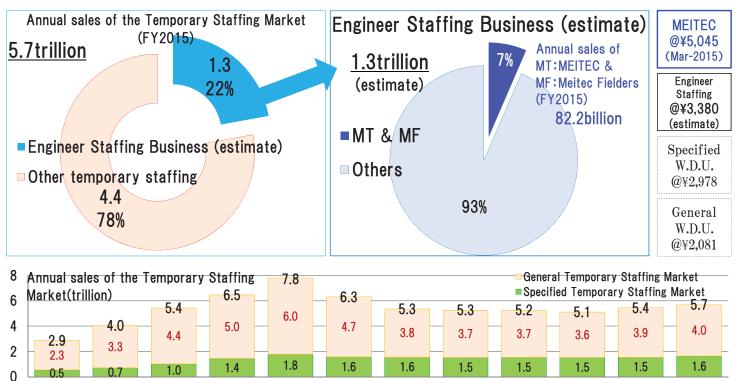
人と技術で次代を拓く MEITEC Engineering Firm at The Core

人と技術で次代を拓く MEITEC Engineering Firm at The Core

Market of Engineer Staffing Business (estimate)



FY2015 temporary staffing rates are the average of values from April 1, 2015 through September 29, 2015, prior to the legal amendment.



Original source: 2013 MHLW statistics . We calculated the estimate originally. * We assume no responsibility for our estimation.

2009

2010

2011

2008

Corporate Governance

2005

2006

2007

2004

I. Organization of the Company	II. Exe
1. Type of organization Corporation with audit & supervisory board	• Direc • Audi
2.The Company established following two distinctive committee chaired by an outside director.	*The Comp (executives
i . Corporate Governance Committee Chairman: Outside Director; Members: All Directors	III. Cal Remunera ¥1K=JPY1
 Evaluation and analysis of effectiveness of Board of Directors Discussion of basic matters of governance and other issues 	CEO, ME President
ii . Officer Appointment Advisory Committee Chairman: Outside Director; Members: CEO and Outside Directors	(COO) Director Outside E
 <u>Evaluating appropriateness of processes</u> Appointment/dismissal of Representative Director & CEO Performance evaluation of inside executive directors Nomination of directors and audit & supervisory board member candidates Remuneration of inside executive directors 	Standing au member Audit & supe Performan Consolidat performan remunerati
CEO Candidates Screening Council	Of whic

II. Executives(As of June 22, 2017)

• Directors 8 (of which outside 2, independent 2) • Audit & supervisory board members 4

2012

(of which outside 4, independent 4)

2013

2014

*The Company designates all the outside directors/audit & supervisory board members (executives) who satisfy the qualification for independent executives as independent executives.

III. Calculation Method of Executive Remuneration Remuneration Amounts to Individual Executives ¥1K=JPY1,000 Revised: April 1, 2016

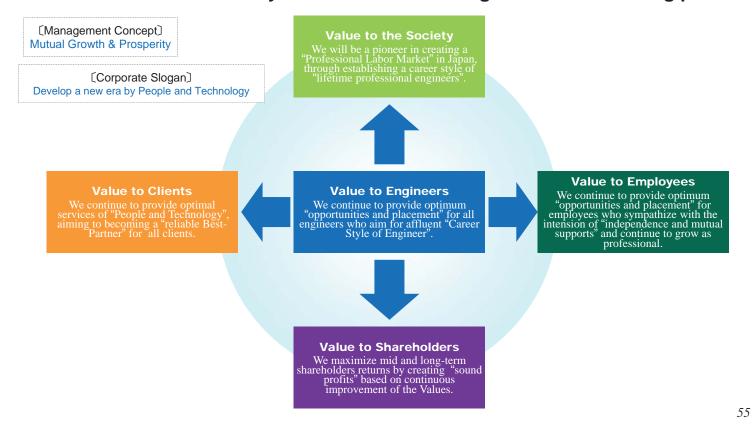
+ 11(=01	11,000	Revised. April 1, 2010					
· ·	IEITEC Group ent and CEO, COO	Yearly payment	¥28,800K	(Monthly	¥2,400K)		
(COO)							
Directo	r	Yearly payment	¥19,200K	(Monthly	¥1,600K)		
Outside	Director	Yearly payment	¥9,000K	(Monthly	¥750K)		
Standing a member	audit & supervisory board	Yearly payment	¥24,000K	(Monthly	¥2,000K)		
Audit & su	pervisory board member	Yearly payment	¥7,800K	(Monthly	¥650K)		
Perform	ance-linked remunera	tion etc.					
			Revised: April 1, 2016				
	lated profit (not including ance-linked directors' ation)	9	x 2.5% Upper limit: 250 million yen annually				
	Of which Outside Directors			Not eligible for allocation			
Of wh	Of which the equivalent to 20% of post-tax value			Allocated for purchase of treasury shares (Directors shareholding association method)			



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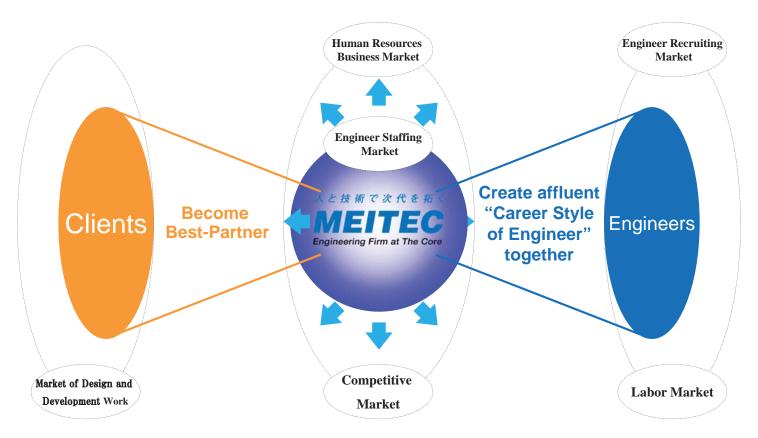
人と技術で次代を招く MEITEC Engineering Firm at The Core

We, the Meitec Group, with cooperation of all the employees, shall improve the five values continuously from the "Value to Engineers" as a starting point.



Target of Providing the Value

人と技術で次代を拓く MEITEC Engineering Firm at The Core



人と技術で次代を拓く **MEITEC** Engineering Firm at The Core

Engineering Firm at The Core

We are a group of engineers that plays a core role in manufacturing through its "People and Technology."

We would like to be a group that creates affluent "Career Style of Engineer" to engineers, reaching the stage where our clients call us their truly, indispensable "Best Partner."

We have developed a new era by people and technology up until now. Taking pride in that achievement, we will remain a group that plays a core role in both the engineer recruiting market, labor market and the market of design and development operations.



Engineering Firm

"Engineering Firm" in our description means that all the members of the Meitec Group belong to a group of engineering professionals who improve each other and keep growing with the spirit of "independence and mutual support."

The Core

The Core in how we see ourselves means that we are a group of companies that produces "important and indispensable" value for the technological innovation of manufacturers.

The Core in how we see ourselves also means that we are a group of companies that is able to offer an "important and indispensable" way of working, as engineers who consider their profession as the core of society.

Mid-term Management Plan of Meitec Group 2017-2019

Next Stage 1

Next Stage 1

Performance Targets for the Fiscal Year Ending March 31, 2020



Strengthen competitiveness for aggressive growth

FY2019				billion yen		
Mid-term	Group Consolidated	Engineering Sol	Recruting&Placement			
Management Plan		Meitec	Meitec Fielders	Business for Engineers		
Net Sales	100.0	78.0	20.0	2.4		
Operating Profit	13.0	10.0	1.7	0.6		
Margin	13%	13%	9%	25%		
Profit	9.0	tte nave singhtly revised the Dusie reney				
ROE	20%	Regarding Profit Distribution, and have formulated a 3-year profit distribution plan				

Strengthen competitiveness for aggressive growth

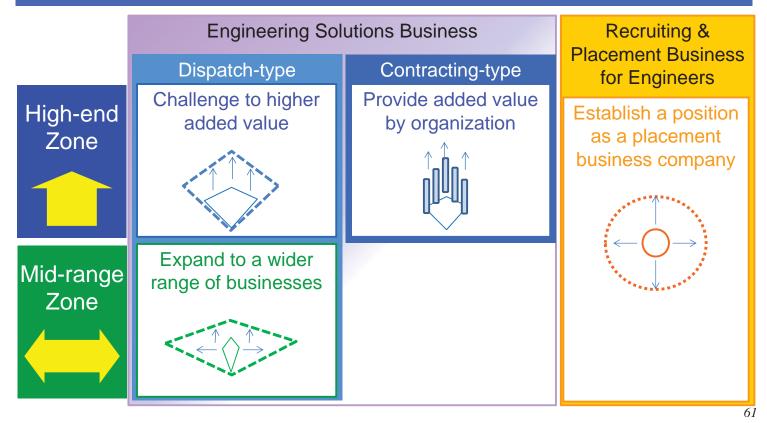
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Next Stage 1

Strategies by Each Businesses -Goals for the future of the business-

Engineering Solutions Business Recruiting & Placement Contracting-type **Dispatch-type Business** for High-end Zone Mid-range Zone Engineers Address changing Continue to create the Continue career enhancement in technological innovation a wide range of businesses, and Aim for "Engineer high-end market without using technology be No.1 in mid-range zone with support No.1" limits∞ combinations and a high level of "Technological organizational strength "The Only One" Strength x Human Strength" Establish the structure Aim to be No.2 in engineer Establish Expand growth in a recruiting & placement by specialized a business model wide range of domain in terms of numbers technology and of people hired, and No.1 in "The Only One" businesses organizational strength service quality 1. Strategy for 1. Strategy for existing 1. Strategy for High-end 1. Strategy for existing technological value market expansion market expansion market expansion improvement 2. Strategy for new market 2. Strategy for market value 2. Strategy for new 2. Improve technical development market development improvement solution capability 3. Strategy for 3. Strengthen common 3. Function building 3. Strengthen strengthening business ground strategy organizational structure operation system

Company Information



Tokyo Headquarters	Akasaka, Minato-ku, Tokyo [Relocate to Ueno, Taito-ku, Tokyo on Dec. 2017]
Nagoya Headquarters	Nishi-ku, Nagoya
Stock listings	Tokyo Stock Exchange, 1st Section (No. 9744)
Incorporated	July 17, 1974
Clients	Approximately 1,000 blue-chip companies, mostly listed in the first and second sections of Tokyo Stock Exchange
Branches	34 Sales offices, including Tokyo, Osaka, Nagoya, and other major Japanese cities
Group Companies	[Engineering Solutions Business] MEITEC FIELDERS INC. MEITEC CAST INC. MEITEC EX CORPORATION MEITEC BUSINESS SERVICE CORPORATION [Recruiting & Placement Business for engineers] MEITEC NEXT CORPORATION

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