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# Consolidated Financial Report For the Fiscal Year Ended March 31, 2017

| May 11, 2017         |
|----------------------|
| MEITEC CORPORATION   |
| Hideyo Kokubun       |
| President, Group CEO |
| 9744 TSE 1st Section |
|                      |

[Fractions of one million year are rounded down] 1. Consolidated Results for the Fiscal Year Ended March 31, 2017 (April 1, 2016 to March 31, 2017) (1) Consolidated operating results (% is comparison to the previous fiscal year)

|                             | Net Sale                 | 5   | Operating P     | Ordinary F | Profit                         | Profit Attrib<br>Owners of |                 |       |
|-----------------------------|--------------------------|-----|-----------------|------------|--------------------------------|----------------------------|-----------------|-------|
|                             | Millions of Yen          | %   | Millions of Yen | %          | Millions of Yen                | %                          | Millions of Yen | %     |
| FY ended March 31, 2017     | 89,979                   | 2.4 | 11,142          | 2.5        | 11,145                         | 2.8                        | 7,937           | (1.8) |
| FY ended March 31, 2016     | 87,888                   | 7.0 | 10,874          | 14.0       | 10,845                         | 12.5                       | 8,083           | 120.9 |
| (Note)Comprehensive Income; | FY ended March 31, 2017: |     |                 |            | 8,248 million<br>7,783 million | J L                        | .0 %]<br>23.4%] |       |

|                         | Earnings per Share | Diluted Net<br>Income per Share | Return on Equity | Ordinary Profit<br>to Total Assets<br>ratio | Operating Profit<br>per Net Sales |
|-------------------------|--------------------|---------------------------------|------------------|---|-----------------------------------|
|                         | Yen                | Yen                             | %                | %   | %                                 |
| FY ended March 31, 2017 | 274.32             | _                               | 21.1             | 17.0  | 12.4                              |
| FY ended March 31, 2016 | 269.24             | —                               | 21.5             | 16.7  | 12.4                              |

#### (2) Consolidated financial position

|                                  | Total Assets        | Net Assets      | Equity Ratio | Net Assets per Share |
|----------------------------------|---------------------|-----------------|--------------|----------------------|
|                                  | Millions of Yen     | Millions of Yen | %            | Yen                  |
| As of March 31, 2017             | 66,377              | 37,854          | 57.0         | 1,330.57             |
| As of March 31, 2016             | 64,468              | 37,605          | 58.2         | 1,278.59             |
| Reference: Shareholders' Equity; | as of March 31, 201 | 7: 37,851 mi    | illion yen   |                      |

as of March 31, 2016: 37,543 million yen

# (3) Consolidated cash flows

|                         | Cash flows from<br>Operating activities | Cash flows from<br>Investing activities | Cash flows from<br>financing activities | Cash and Cash Equivalents<br>end of period |
|-------------------------|---|---|---|--|
|                         | Millions of Yen                         | Millions of Yen                         | Millions of Yen                         | Millions of Yen                            |
| FY ended March 31, 2017 | 10,186                                  | (325)                                   | (8,011)                                 | 37,259                                     |
| FY ended March 31, 2016 | 6,910                                   | 1,487                                   | (7,752)                                 | 35,413                                     |

# 2. Dividends

|                                    |                | Annual Dividends per Share |                |          |        |                             | Dividend                          | Dividend                    |
|------------------------------------|----------------|----------------------------|----------------|----------|--------|-----------------------------|-----------------------------------|-----------------------------|
|                                    | 1st<br>Quarter | 2nd<br>Quarter             | 3rd<br>Quarter | Year-end | Total  | Total<br>Amount<br>(Annual) | Payout<br>ratio<br>(Consolidated) | on Equity<br>(Consolidated) |
|                                    | Yen            | Yen                        | Yen            | Yen      | Yen    | Millions of Yen             | %                                 | %                           |
| FY ended March 31, 2016            | _              | 63.00                      | —              | 81.00    | 144.00 | 4,286                       | 53.5                              | 11.4                        |
| FY ended March 31, 2017            | —              | 68.00                      | —              | 83.50    | 151.50 | 4,343                       | 55.2                              | 11.6                        |
| FY ending March 31, 2018(Forecast) | _              | 65.50                      | _              | 82.50    | 148.00 |                             | 60.1                              |                             |

# 3. Consolidated Forecasts for the Fiscal Year Ending March 31, 2018

|                                      |                    |     |                    | •        | (% is              | comparis | son to the sam             | e period of | previous fiscal year)   |
|--------------------------------------|--------------------|-----|--------------------|----------|--------------------|----------|----------------------------|-------------|-------------------------|
|                                      | Net Sal            | es  | Operating          | g Profit |                    |          | Profit Attrib<br>Owners of | outable to  | Net Income<br>per Share |
|                                      | Millions of<br>Yen | %   | Millions of<br>Yen | %        | Millions of<br>Yen | 0/2      | Millions of<br>Yen         | %           | Yen                     |
| Six months ending September 30, 2017 | 45,000             | 2.0 | 4,800              | (5.3)    | 4,800              | (5.4)    | 3,100                      | (10.6)      | 108.97                  |
| FY ending March 31, 2018             | 92,000             | 2.2 | 10,400             | (6.7)    | 10,400             | (6.7)    | 7,000                      | (11.8)      | 246.07                  |



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#### **Notes to Financial Statements**

- (1) Significant changes involving subsidiaries during the term: None (Changes in specific subsidiaries that affected the scope of consolidation)
- (2) Changes in accounting policies, changes in accounting estimates, and restatements

| i. Change in accounting policies :     | Yes  |
|--|------|
| ii. Changes not relating to i. :       | None |
| iii. Changes in accounting estimates : | None |
| iv. Restatements :                     | None |

- (3) Number of shares issued (common stock)
  - i. Number of shares issued at the fiscal year end (including treasury shares)

| FY ended March 31, 2017:                   | 30,000,000          |
|--|---------------------|
| FY ended March 31, 2016:                   | 31,300,000          |
| ii. Number of treasury shares at the fisca | al year end         |
| FY ended March 31, 2017:                   | 1,552,542           |
| FY ended March 31, 2016:                   | 1,936,687           |
| iii. Average number of shares outstanding  | g during the period |
| FY ended March 31, 2017:                   | 28,934,753          |
| FY ended March 31, 2016:                   | 30,024,039          |
|  |                     |

\* Financial report is not subject to an audit

#### \* Advice relating to appropriate use of financial forecasts and other relevant information

Earnings forecasts and other forward-looking statements in this release are based on data currently available to management and certain assumptions that management believes are reasonable, and it is not intended to promise its achievement. Actual results may therefore differ materially from these statements for various reasons. For cautionary notes concerning assumptions for earnings forecasts and use of earning forecasts, please refer to "(4) Future Outlook" under "1. Overview of Operating Results and Others"



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# 1. Overview of Operating Results and Others

# (1) Overview of Operating Results for the Fiscal Year

During the fiscal year under review (from April 1, 2016 to March 31, 2017), many leading manufacturers, which are the major clients of the Company, continued investing in technological development looking to the next generation, unaffected by business conditions. Under this environment, companies redoubled their efforts on recruiting, leading to an increase in the number of engineers. The number of engineers assigned to clients steadily increased as a result of proceeding assignment to clients under a strong order environment. As a result, consolidated net sales for the fiscal year under review increased ¥2,090 million, or 2.4%, from a year earlier to ¥89,979 million. Consolidated cost of sales rose ¥1,755 million, or 2.7%, from a year earlier to ¥66,417 million, chiefly because of higher labor costs due to an increase in the number of engineers. Consolidated selling, general and administrative expenses rose ¥66 million, or 0.5%, from a year earlier to ¥12,418 million. As a result, consolidated ordinary profit increased ¥268 million, or 2.5%, from a year earlier to ¥11,142 million, and consolidated ordinary profit rose ¥299 million, or 2.8%, from a year earlier to ¥11,145 million. Furthermore, profit attributable to owners of parent decreased ¥146 million, or 1.8%, from a year earlier to ¥7,937 million, due to the recording of extraordinary income of approximately ¥1.0 billion in the previous fiscal year, arising from the sale of training facilities and other facility.

Operating results by business segment were as follows.

(1)-1. Temporary Staffing Business

Net sales in the Temporary Staffing Business segment for the fiscal year under review increased ¥2,904 million, or 3.4%, from a year earlier to ¥87,518 million. The main reason for the increase was an increase in the number of engineers assigned to clients in the Temporary Staffing Business, which accounts for more than 90% of consolidated net sales, particularly in the professional staffing business for engineers, the core business of this segment. Operating profit increased ¥319 million, or 3.1%, from a year earlier to ¥10,661 million. The Company's non-consolidated utilization ratio (overall) maintained a high level of 96.7%, despite a slight decline compared with 97.2% in the previous fiscal year. The main reason was careful selection of work assignments for the 338 newly graduated engineers that joined the Company in April 2016, as well as the strategic rotation of engineers between clients and assignments in order to support career enhancement. Moreover, while the order environment continued to be brisk throughout the year, working hours declined to 8.78 hours/day (8.83 hours/day for the previous fiscal year) because of a decline in overtime hours work, etc.

#### (1)-2. Recruiting & Placement Business

The Recruiting & Placement Business segment operates job placement and information portal site businesses for engineers.

Net sales in the Recruiting & Placement Business for the fiscal year under review increased ¥141 million, or 9.5%, from a year earlier to ¥1,641 million, and operating profit increased ¥61 million, or 13.1%, to ¥528 million. Meitec Next achieved sales and profit growth due to a continuing increase in the number of job placements. Also, as a part of the review of the Group strategy, as of January 2017 Meitec (China, Shanghai) has concluded the provision of placement services for new personnel and on April 1, 2017, All engineer.jp CORPORATION was merged into the Company.

(1)-3. Engineering Solutions Business

Although the Engineering Solutions Business segment provided technology support services for printed-circuit board design, on December 26, 2016, the Company carried out a transfer of all of the shares it held of APOLLO GIKEN CO., LTD., which operated the business.

Net sales in the Engineering Solutions Business for the fiscal year under review declined ¥1,019 million, or 50.9%, from a year earlier to ¥985 million, and operating loss of ¥47 million was posted, compared with an operating profit of ¥69 million a year earlier.



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## (2) Overview of Financial Position for the Fiscal Year

#### (2)-1. Assets

Total consolidated assets at the end of the fiscal year (March 31, 2017) increased \$1,908 million from March 31, 2016 to \$66,377 million. This reflected an increase of \$1,637 million in current assets from the previous fiscal year-end. The increase in current assets was mainly due to an increase in cash and deposits.

(2)-2. Liabilities

Total consolidated liabilities as of March 31, 2017 increased \$1,660 million from March 31, 2016 to \$28,523 million. This reflected an increase of \$1,012 million in current liabilities from the previous fiscal year-end. The increase in current liabilities was mainly due to an increase in income taxes payable.

(2)-3. Net Assets

Total consolidated net assets as of March 31, 2017 increased ¥248 million from March 31, 2016 to ¥37,854 million. This mainly reflected an increase in profit attributable to owners of parent due to business performance in the fiscal year under review, offset by the payment of dividends and purchase of treasury shares.

#### (3) Overview of Cash Flows for the Fiscal Year

Consolidated cash and cash equivalents (hereinafter, "cash") as of March 31, 2017 increased by \$1,845 million compared to the previous fiscal year-end to \$37,259 million.

The situation and factors related to cash flows for the fiscal year under review are as follows:

(3)-1 Cash Flows from Operating Activities

Cash gained from operating activities increased by ¥3,275 million compared to the previous fiscal year to ¥10,186 million.

The cash gained was primarily due to profit before income taxes.

(3)-2 Cash Flows from Investing Activities

Cash used in investing activities was ¥325 million (Cash gained in investing activities was ¥1,487 million in the previous fiscal year).

Major uses of cash included ¥540 million in purchase of intangible assets.

(3)-3 Cash Flows from Financing Activities

Cash used in financing activities increased by ¥258 million compared to the previous fiscal year to ¥8,011 million.

Major uses of cash included ¥3,614 million in purchase of treasury shares and ¥4,343 million in cash dividends paid.

(4) Future Outlook

On the premise that the strong order environment will continue, we expect that the number of engineers will increase due to aggressive recruiting activities. We have announced the consolidated earnings forecast for the fiscal year ending March 31, 2018.

For details of these forecasts, please refer to the IR presentation materials on the Company's website.

Note: Earnings forecasts and other forward-looking statements in this release are based on data currently available to management and certain assumptions that management believes are reasonable. Actual results may therefore differ materially from these statements for various reasons, and it is not intended to promise the realization. Some important factors that might have an effect on business performance pertain to Business Risks stated in the Company's annual securities report and other information already released, but factors influencing business performance are not limited to those released.

# 2. Basic Concept Regarding the Selection of Accounting Standards

The Company will continue to adopt the Japanese generally accepted accounting standards in the near term, as Meitec Group's operations are centered on the domestic market. However, going forward, the Company will continue to study the selection of accounting standards, basing its considerations on factors such as investors' demands as well as trends regarding the adoption of IFRS (International Financial Reporting Standards) by other Japanese companies.

# 3. Consolidated Financial Statements (1)Consolidated Balance Sheets

|   | Fiscal year ended  | (Thousands of Yen<br>Fiscal year ended  |  |  |
|---|--|---|--|--|
|   | March 31, 2016   | March 31, 2017  |  |  |
| Assets  |  |   |  |  |
| Current assets  |  |   |  |  |
| Cash and deposits   | 35,413,980   | 37,259,63   |  |  |
| Notes and accounts receivable - trade   | 13,823,668   | 13,400,48   |  |  |
| Work in process   | 253,121  | 175,41  |  |  |
| Deferred tax assets   | 2,442,144  | 2,553,34  |  |  |
| Other   | 1,172,592  | 1,353,82  |  |  |
| Allowance for doubtful accounts   | (659)  | -   |  |  |
| Total current assets  | 53,104,848   | 54,742,69   |  |  |
| Non-current assets  |  |   |  |  |
| Property, plant and equipment   |  |   |  |  |
| Buildings and structures, net   | 3,932,414  | 3,842,62  |  |  |
| Tools, furniture and fixtures, net  | 267,406  | 198,654   |  |  |
| Land  | 1,487,374  | 1,487,374   |  |  |
| Other, net  | 34,020   | 24,15   |  |  |
| Total property, plant and equipment   | 5,721,215  | 5,552,803   |  |  |
| Intangible assets   |  |   |  |  |
| Software  | 453,808  | 363,70  |  |  |
| Other   | 291,065  | 762,30  |  |  |
| Total intangible assets   | 744,873  | 1,126,010   |  |  |
| Investments and other assets  |  |   |  |  |
| Investment securities   | 70,621   | 70,58   |  |  |
| Net defined benefit asset   | 14,234   | -   |  |  |
| Deferred tax assets   | 4,174,510  | 4,236,31  |  |  |
| Other   | 664,059  | 675,10  |  |  |
| Allowance for doubtful accounts   | (26,116)   | (26,297   |  |  |
| Total investments and other assets  | 4,897,309  | 4,955,70  |  |  |
| Total non-current assets  | 11,363,398   | 11,634,52   |  |  |
| Total assets  | 64,468,247   | 66,377,219  |  |  |
| Liabilities   |  |   |  |  |
| Current liabilities   |  |   |  |  |
| Accounts payable - trade  | 236,270  | _   |  |  |
| Accrued expenses  | · · · · · · · · · · · · · · · · · · ·  |   |  |  |
| •   | 3 009 652  | 3 032 949   |  |  |
| Income taxes payable  | 3,009,652  |   |  |  |
| Income taxes payable  | 1,262,313  | 2,335,88  |  |  |
| Accrued consumption taxes   | 1,262,313<br>1,412,475   | 3,032,949<br>2,335,880<br>1,231,260<br>206,410  |  |  |
| Accrued consumption taxes<br>Provision for directors' bonuses   | 1,262,313<br>1,412,475<br>168,466  | 2,335,880<br>1,231,263<br>206,410   |  |  |
| Accrued consumption taxes<br>Provision for directors' bonuses<br>Provision for bonuses  | 1,262,313<br>1,412,475   | 2,335,880<br>1,231,260<br>206,410<br>6,608,299  |  |  |
| Accrued consumption taxes<br>Provision for directors' bonuses<br>Provision for bonuses<br>Provision for loss on liquidation of subsidiaries and associates  | 1,262,313<br>1,412,475<br>168,466<br>6,446,314<br>—  | 2,335,88<br>1,231,26<br>206,41<br>6,608,29<br>34,07   |  |  |
| Accrued consumption taxes<br>Provision for directors' bonuses<br>Provision for bonuses<br>Provision for loss on liquidation of subsidiaries and associates<br>Other   | 1,262,313<br>1,412,475<br>168,466<br>6,446,314<br>-<br>1,114,810   | 2,335,880<br>1,231,260<br>206,410<br>6,608,290<br>34,075<br>1,213,620   |  |  |
| <ul> <li>Accrued consumption taxes</li> <li>Provision for directors' bonuses</li> <li>Provision for bonuses</li> <li>Provision for loss on liquidation of subsidiaries and associates</li> <li>Other</li> <li>Total current liabilities</li> </ul>  | 1,262,313<br>1,412,475<br>168,466<br>6,446,314<br>—  | 2,335,880<br>1,231,260<br>206,410<br>6,608,290<br>34,075<br>1,213,620   |  |  |
| Accrued consumption taxes<br>Provision for directors' bonuses<br>Provision for bonuses<br>Provision for loss on liquidation of subsidiaries and associates<br>Other<br>Total current liabilities<br>Non-current liabilities   | 1,262,313<br>1,412,475<br>168,466<br>6,446,314<br>-<br>1,114,810<br>13,650,303   | 2,335,880<br>1,231,260<br>206,410<br>6,608,299<br>34,070<br>1,213,620<br>14,662,51  |  |  |
| Accrued consumption taxes<br>Provision for directors' bonuses<br>Provision for bonuses<br>Provision for loss on liquidation of subsidiaries and associates<br>Other<br>Total current liabilities<br>Non-current liabilities<br>Net defined benefit liability  | 1,262,313<br>1,412,475<br>168,466<br>6,446,314<br>-<br>1,114,810<br>13,650,303<br>13,195,915   | 2,335,88<br>1,231,26<br>206,41<br>6,608,29<br>34,07<br>1,213,62<br>14,662,51  |  |  |
| Accrued consumption taxes<br>Provision for directors' bonuses<br>Provision for bonuses<br>Provision for loss on liquidation of subsidiaries and associates<br>Other<br>Total current liabilities<br>Non-current liabilities<br>Net defined benefit liability<br>Other   | 1,262,313<br>1,412,475<br>168,466<br>6,446,314<br>-<br>1,114,810<br>13,650,303<br>13,195,915<br>16,603   | 2,335,88<br>1,231,26<br>206,41<br>6,608,29<br>34,07<br>1,213,62<br>14,662,51<br>13,860,58   |  |  |
| Accrued consumption taxes<br>Provision for directors' bonuses<br>Provision for bonuses<br>Provision for loss on liquidation of subsidiaries and associates<br>Other<br>Total current liabilities<br>Non-current liabilities<br>Net defined benefit liability<br>Other<br>Total non-current liabilities  | 1,262,313<br>1,412,475<br>168,466<br>6,446,314<br>-<br>1,114,810<br>13,650,303<br>13,195,915<br>16,603<br>13,212,519   | 2,335,88<br>1,231,26<br>206,410<br>6,608,29<br>34,07<br>1,213,62<br>14,662,51<br>13,860,58<br>-<br>13,860,58  |  |  |
| Accrued consumption taxes<br>Provision for directors' bonuses<br>Provision for bonuses<br>Provision for loss on liquidation of subsidiaries and associates<br>Other<br>Total current liabilities<br>Non-current liabilities<br>Net defined benefit liability<br>Other   | 1,262,313<br>1,412,475<br>168,466<br>6,446,314<br>-<br>1,114,810<br>13,650,303<br>13,195,915<br>16,603   | 2,335,880<br>1,231,263<br>206,410   |  |  |
| Accrued consumption taxes<br>Provision for directors' bonuses<br>Provision for bonuses<br>Provision for loss on liquidation of subsidiaries and associates<br>Other<br>Total current liabilities<br>Non-current liabilities<br>Net defined benefit liability<br>Other<br>Total non-current liabilities<br>Total liabilities<br>Net assets   | 1,262,313<br>1,412,475<br>168,466<br>6,446,314<br>-<br>1,114,810<br>13,650,303<br>13,195,915<br>16,603<br>13,212,519   | 2,335,88<br>1,231,26<br>206,410<br>6,608,29<br>34,07<br>1,213,62<br>14,662,51<br>13,860,58<br>-<br>13,860,58  |  |  |
| Accrued consumption taxes<br>Provision for directors' bonuses<br>Provision for bonuses<br>Provision for loss on liquidation of subsidiaries and associates<br>Other<br>Total current liabilities<br>Non-current liabilities<br>Net defined benefit liability<br>Other<br>Total non-current liabilities<br>Total liabilities<br>Net assets<br>Shareholders' equity   | 1,262,313<br>1,412,475<br>168,466<br>6,446,314<br>-<br>1,114,810<br>13,650,303<br>13,195,915<br>16,603<br>13,212,519   | 2,335,88<br>1,231,26<br>206,41<br>6,608,29<br>34,07<br>1,213,62<br>14,662,51<br>13,860,58<br>   |  |  |
| Accrued consumption taxes<br>Provision for directors' bonuses<br>Provision for bonuses<br>Provision for loss on liquidation of subsidiaries and associates<br>Other<br>Total current liabilities<br>Non-current liabilities<br>Net defined benefit liability<br>Other<br>Total non-current liabilities<br>Total liabilities<br>Net assets   | 1,262,313<br>1,412,475<br>168,466<br>6,446,314<br>-<br>1,114,810<br>13,650,303<br>13,195,915<br>16,603<br>13,212,519<br>26,862,822   | 2,335,88<br>1,231,26<br>206,41<br>6,608,29<br>34,07<br>1,213,62<br>14,662,51<br>13,860,58<br>   |  |  |
| Accrued consumption taxes<br>Provision for directors' bonuses<br>Provision for bonuses<br>Provision for loss on liquidation of subsidiaries and associates<br>Other<br>Total current liabilities<br>Non-current liabilities<br>Net defined benefit liability<br>Other<br>Total non-current liabilities<br>Total liabilities<br>Net assets<br>Shareholders' equity<br>Capital stock  | 1,262,313<br>1,412,475<br>168,466<br>6,446,314<br>-<br>1,114,810<br>13,650,303<br>13,195,915<br>16,603<br>13,212,519<br>26,862,822<br>16,825,881   | 2,335,88<br>1,231,26<br>206,41<br>6,608,29<br>34,07<br>1,213,62<br>14,662,51<br>13,860,58<br>28,523,09<br>5,000,00<br>11,955,72   |  |  |
| Accrued consumption taxes<br>Provision for directors' bonuses<br>Provision for bonuses<br>Provision for loss on liquidation of subsidiaries and associates<br>Other<br>Total current liabilities<br>Non-current liabilities<br>Net defined benefit liability<br>Other<br>Total non-current liabilities<br>Total liabilities<br>Net assets<br>Shareholders' equity<br>Capital stock<br>Capital surplus   | 1,262,313<br>1,412,475<br>168,466<br>6,446,314<br>-<br>1,114,810<br>13,650,303<br>13,195,915<br>16,603<br>13,212,519<br>26,862,822   | 2,335,88<br>1,231,26<br>206,41<br>6,608,29<br>34,07<br>1,213,62<br>14,662,51<br>13,860,58<br>28,523,09<br>5,000,00<br>11,955,72<br>28,236,07  |  |  |
| Accrued consumption taxes<br>Provision for directors' bonuses<br>Provision for bonuses<br>Provision for loss on liquidation of subsidiaries and associates<br>Other<br>Total current liabilities<br>Non-current liabilities<br>Net defined benefit liability<br>Other<br>Total non-current liabilities<br>Total liabilities<br>Net assets<br>Shareholders' equity<br>Capital stock<br>Capital stock<br>Capital surplus<br>Retained earnings<br>Treasury shares<br>Total shareholders' equity  | 1,262,313<br>1,412,475<br>168,466<br>6,446,314<br>-<br>1,114,810<br>13,650,303<br>13,195,915<br>16,603<br>13,212,519<br>26,862,822<br>16,825,881<br>4,491,970<br>24,645,186  | 2,335,88<br>1,231,26<br>206,41<br>6,608,29<br>34,07<br>1,213,62<br>14,662,51<br>13,860,58<br>28,523,09<br>5,000,00<br>11,955,72<br>28,236,07<br>(5,220,876  |  |  |
| Accrued consumption taxes<br>Provision for directors' bonuses<br>Provision for bonuses<br>Provision for loss on liquidation of subsidiaries and associates<br>Other<br>Total current liabilities<br>Non-current liabilities<br>Net defined benefit liability<br>Other<br>Total non-current liabilities<br>Total liabilities<br>Net assets<br>Shareholders' equity<br>Capital stock<br>Capital stock<br>Capital surplus<br>Retained earnings<br>Treasury shares  | 1,262,313<br>1,412,475<br>168,466<br>6,446,314<br>-<br>1,114,810<br>13,650,303<br>13,195,915<br>16,603<br>13,212,519<br>26,862,822<br>16,825,881<br>4,491,970<br>24,645,186<br>(5,989,693)<br>39,973,345   | 2,335,88<br>1,231,26<br>206,41<br>6,608,29<br>34,07<br>1,213,62<br>14,662,51<br>13,860,58<br>28,523,09<br>5,000,00<br>11,955,72<br>28,236,07<br>(5,220,876<br>39,970,92   |  |  |
| Accrued consumption taxes<br>Provision for directors' bonuses<br>Provision for bonuses<br>Provision for loss on liquidation of subsidiaries and associates<br>Other<br>Total current liabilities<br>Non-current liabilities<br>Net defined benefit liability<br>Other<br>Total non-current liabilities<br>Total liabilities<br>Net assets<br>Shareholders' equity<br>Capital stock<br>Capital surplus<br>Retained earnings<br>Treasury shares<br>Total shareholders' equity<br>Accumulated other comprehensive income<br>Revaluation reserve for land   | 1,262,313<br>1,412,475<br>168,466<br>6,446,314<br>-<br>1,114,810<br>13,650,303<br>13,195,915<br>16,603<br>13,212,519<br>26,862,822<br>16,825,881<br>4,491,970<br>24,645,186<br>(5,989,693)<br>39,973,345<br>(662,440)  | 2,335,88<br>1,231,26<br>206,41<br>6,608,29<br>34,07<br>1,213,62<br>14,662,51<br>13,860,58<br>28,523,09<br>5,000,00<br>11,955,72<br>28,236,07<br>(5,220,876<br>39,970,92<br>(662,440                                     |  |  |
| Accrued consumption taxes<br>Provision for directors' bonuses<br>Provision for bonuses<br>Provision for loss on liquidation of subsidiaries and associates<br>Other<br>Total current liabilities<br>Non-current liabilities<br>Net defined benefit liability<br>Other<br>Total non-current liabilities<br>Total liabilities<br>Net assets<br>Shareholders' equity<br>Capital stock<br>Capital surplus<br>Retained earnings<br>Treasury shares<br>Total shareholders' equity<br>Accumulated other comprehensive income<br>Revaluation reserve for land<br>Foreign currency translation adjustment  | 1,262,313<br>1,412,475<br>168,466<br>6,446,314<br>-<br>1,114,810<br>13,650,303<br>13,195,915<br>16,603<br>13,212,519<br>26,862,822<br>16,825,881<br>4,491,970<br>24,645,186<br>(5,989,693)<br>39,973,345<br>(662,440)<br>8,833                               | 2,335,88<br>1,231,26<br>206,410<br>6,608,29<br>34,07<br>1,213,62<br>14,662,51<br>13,860,58<br>28,523,09<br>5,000,000<br>11,955,72<br>28,236,07<br>(5,220,876<br>39,970,92<br>(662,440<br>9,31                           |  |  |
| Accrued consumption taxes<br>Provision for directors' bonuses<br>Provision for bonuses<br>Provision for loss on liquidation of subsidiaries and associates<br>Other<br>Total current liabilities<br>Non-current liabilities<br>Net defined benefit liability<br>Other<br>Total non-current liabilities<br>Total liabilities<br>Net assets<br>Shareholders' equity<br>Capital stock<br>Capital stock<br>Capital stock<br>Capital stock<br>Capital surplus<br>Retained earnings<br>Treasury shares<br>Total shareholders' equity<br>Accumulated other comprehensive income<br>Revaluation reserve for land<br>Foreign currency translation adjustment<br>Remeasurements of defined benefit plans                  | 1,262,313<br>1,412,475<br>168,466<br>6,446,314<br>-<br>1,114,810<br>13,650,303<br>13,195,915<br>16,603<br>13,212,519<br>26,862,822<br>16,825,881<br>4,491,970<br>24,645,186<br>(5,989,693)<br>39,973,345<br>(662,440)<br>8,833<br>(1,776,060)                | 2,335,88<br>1,231,26<br>206,410<br>6,608,29<br>34,07<br>1,213,62<br>14,662,51<br>13,860,58<br>28,523,09<br>5,000,000<br>11,955,72<br>28,236,07<br>(5,220,876<br>39,970,92<br>(662,440<br>9,31<br>(1,466,541             |  |  |
| Accrued consumption taxes<br>Provision for directors' bonuses<br>Provision for bonuses<br>Provision for loss on liquidation of subsidiaries and associates<br>Other<br>Total current liabilities<br>Non-current liabilities<br>Net defined benefit liability<br>Other<br>Total non-current liabilities<br>Total liabilities<br>Shareholders' equity<br>Capital stock<br>Capital stock<br>Capital stock<br>Capital surplus<br>Retained earnings<br>Treasury shares<br>Total shareholders' equity<br>Accumulated other comprehensive income<br>Revaluation reserve for land<br>Foreign currency translation adjustment<br>Remeasurements of defined benefit plans<br>Total accumulated other comprehensive income | 1,262,313<br>1,412,475<br>168,466<br>6,446,314<br>-<br>1,114,810<br>13,650,303<br>13,195,915<br>16,603<br>13,212,519<br>26,862,822<br>16,825,881<br>4,491,970<br>24,645,186<br>(5,989,693)<br>39,973,345<br>(662,440)<br>8,833<br>(1,776,060)<br>(2,429,668) | 2,335,88<br>1,231,26<br>206,41<br>6,608,29<br>34,07<br>1,213,62<br>14,662,51<br>13,860,58<br>28,523,09<br>5,000,00<br>11,955,72<br>28,236,07<br>(5,220,876<br>39,970,92<br>(662,440<br>9,31<br>(1,466,541<br>(2,119,667 |  |  |
| Accrued consumption taxes<br>Provision for directors' bonuses<br>Provision for bonuses<br>Provision for loss on liquidation of subsidiaries and associates<br>Other<br>Total current liabilities<br>Non-current liabilities<br>Net defined benefit liability<br>Other<br>Total non-current liabilities<br>Total liabilities<br>Net assets<br>Shareholders' equity<br>Capital stock<br>Capital stock<br>Capital stock<br>Capital stock<br>Capital surplus<br>Retained earnings<br>Treasury shares<br>Total shareholders' equity<br>Accumulated other comprehensive income<br>Revaluation reserve for land<br>Foreign currency translation adjustment<br>Remeasurements of defined benefit plans                  | 1,262,313<br>1,412,475<br>168,466<br>6,446,314<br>-<br>1,114,810<br>13,650,303<br>13,195,915<br>16,603<br>13,212,519<br>26,862,822<br>16,825,881<br>4,491,970<br>24,645,186<br>(5,989,693)<br>39,973,345<br>(662,440)<br>8,833<br>(1,776,060)                | 2,335,88<br>1,231,26<br>206,410<br>6,608,29<br>34,07<br>1,213,62<br>14,662,51<br>13,860,58<br>-<br>13,860,58  |  |  |

#### (2) Consolidated Statements of Income and Comprehensive Income

(Consolidated Statements of Income)

|   | Fiscal year ended | Fiscal year ended |
|---|-------------------|-------------------|
|   | March 31, 2016    | March 31, 2017    |
| Net sales   | 87,888,926        | 89,979,069        |
| Cost of sales   | 64,661,865        | 66,417,317        |
| Gross profit  | 23,227,060        | 23,561,751        |
| Selling, general and administrative expenses  | 12,352,273        | 12,418,942        |
| Operating profit  | 10,874,786        | 11,142,808        |
| Non-operating income  |                   |                   |
| Interest income   | 10,486            | 2,370             |
| Dividend income   | 75                | 225               |
| Gain on forfeiture of unclaimed dividends   | 2,777             | 4,510             |
| Rent income   | 4,088             | 3,990             |
| Interest on refund  | 119               | 2,498             |
| Other   | 11,993            | 6,855             |
| Total non-operating income  | 29,540            | 20,449            |
| Non-operating expenses  |                   |                   |
| Loss on investments in partnership  | 10,032            | _                 |
| Commitment fee  | 3,444             | 2,904             |
| Commission fee  | 5,351             | 11,317            |
| Taxes and dues  | 26,135            | _                 |
| Other   | 13,894            | 3,582             |
| Total non-operating expenses  | 58,858            | 17,804            |
| Ordinary profit   | 10,845,468        | 11,145,453        |
| Extraordinary income  |                   | , , ,             |
| Gain on sales of non-current assets   | 1,084,965         | 4                 |
| Gain on sales of shares of subsidiaries and associates                                      | · · · · · ·       | 28,598            |
| Other   | _                 | 2,733             |
| Total extraordinary income  | 1,084,965         | 31,337            |
| Extraordinary losses  |                   | - ,               |
| Loss on retirement of non-current assets  | 3,838             | 9,424             |
| Impairment loss   | 32,815            | 2,085             |
| Loss on liquidation of subsidiaries and associates  | 18,910            |                   |
| Provision for loss on liquidation of subsidiaries and associates                            |                   | 34,078            |
| Other   | 9,505             | 96                |
| Total extraordinary losses  | 65,069            | 45,686            |
| Profit before income taxes  | 11,865,364        | 11,131,104        |
| Income taxes - current  | 2,891,197         | 3,534,830         |
| Income taxes - deferred   | 877,567           | (346,948)         |
| Total income taxes  | 3,768,764         | 3,187,882         |
| Profit  | 8,096,600         | 7,943,222         |
| Profit attributable to non-controlling interests<br>Profit attributable to owners of parent | <u> </u>          | <u> </u>          |

(Consolidated Statements of Comprehensive Income)

| (Consolidated Statements of Comprehensive medine)              |                   |                    |
|--|-------------------|--------------------|
|  |                   | (Thousands of Yen) |
|  | Fiscal year ended | Fiscal year ended  |
|  | March 31, 2016    | March 31, 2017     |
| Profit   | 8,096,600         | 7,943,222          |
| Other comprehensive income                                     |                   |                    |
| Foreign currency translation adjustment                        | 6,016             | (4,626)            |
| Remeasurements of defined benefit plans, net of tax            | (319,447)         | 309,519            |
| Total other comprehensive income                               | (313,431)         | 304,893            |
| Comprehensive income   | 7,783,168         | 8,248,115          |
| Comprehensive income attributable to                           |                   |                    |
| Comprehensive income attributable to owners of parent          | 7,770,295         | 8,247,497          |
| Comprehensive income attributable to non-controlling interests | 12,872            | 618                |
|  |                   |                    |

## (3) Consolidated Statements of Changes in Equity

Fiscal year ended March 31, 2016

|  |                      |                 |                   |                 | (Thousands of Yen)            |  |
|--|----------------------|-----------------|-------------------|-----------------|-------------------------------|--|
|  | Shareholders' equity |                 |                   |                 |                               |  |
|  | Capital stock        | Capital surplus | Retained earnings | Treasury shares | Total shareholders'<br>equity |  |
| Balance at beginning of current period               | 16,825,881           | 7,275,447       | 20,488,993        | (4,970,365)     | 39,619,957                    |  |
| Changes of items during period                       |                      |                 |                   |                 |                               |  |
| Dividends of surplus                                 |                      |                 | (3,937,063)       |                 | (3,937,063)                   |  |
| Profit attributable to owners of parent              |                      |                 | 8,083,761         |                 | 8,083,761                     |  |
| Reversal of revaluation reserve for land             |                      |                 | 16,394            |                 | 16,394                        |  |
| Purchase of treasury shares                          |                      |                 |                   | (3,802,804)     | (3,802,804)                   |  |
| Retirement of treasury shares                        |                      | (2,783,477)     |                   | 2,783,477       | _                             |  |
| Change of scope of consolidation                     |                      |                 | (6,899)           |                 | (6,899)                       |  |
| Net changes of items other than shareholders' equity |                      |                 |                   |                 |                               |  |
| Total changes of items during period                 | _                    | (2,783,477)     | 4,156,192         | (1,019,327)     | 353,388                       |  |
| Balance at end of current period                     | 16,825,881           | 4,491,970       | 24,645,186        | (5,989,693)     | 39,973,345                    |  |

|  | А                            | ccumulated other co                           | omprehensive incom                            | ne  |                              |                  |
|--|------------------------------|---|---|---|------------------------------|------------------|
|  | Revaluation reserve for land | Foreign currency<br>translation<br>adjustment | Remeasurements<br>of defined benefit<br>plans | Total accumulated<br>other<br>comprehensive<br>income | Non-controlling<br>interests | Total net assets |
| Balance at beginning of current period               | (646,046)                    | (579)   | (1,456,612)                                   | (2,103,238)   | 48,938                       | 37,565,657       |
| Changes of items during period                       |                              |   |   |   |                              |                  |
| Dividends of surplus                                 |                              |   |   |   |                              | (3,937,063)      |
| Profit attributable to owners of parent              |                              |   |   |   |                              | 8,083,761        |
| Reversal of revaluation reserve for land             |                              |   |   |   |                              | 16,394           |
| Purchase of treasury shares                          |                              |   |   |   |                              | (3,802,804)      |
| Retirement of treasury shares                        |                              |   |   |   |                              | _                |
| Change of scope of consolidation                     |                              |   |   |   |                              | (6,899)          |
| Net changes of items other than shareholders' equity | (16,394)                     | 9,412   | (319,447)                                     | (326,429)   | 12,808                       | (313,621)        |
| Total changes of items during period                 | (16,394)                     | 9,412   | (319,447)                                     | (326,429)   | 12,808                       | 39,766           |
| Balance at end of current period                     | (662,440)                    | 8,833   | (1,776,060)                                   | (2,429,668)   | 61,747                       | 37,605,424       |

Fiscal year ended March 31, 2017

(Thousands of Yen)

|   | Shareholders' equity |                 |                   |                 |                               |
|---|----------------------|-----------------|-------------------|-----------------|-------------------------------|
|   | Capital stock        | Capital surplus | Retained earnings | Treasury shares | Total shareholders'<br>equity |
| Balance at beginning of current period  | 16,825,881           | 4,491,970       | 24,645,186        | (5,989,693)     | 39,973,345                    |
| Changes of items during period  |                      |                 |                   |                 |                               |
| Dividends of surplus  |                      |                 | (4,346,606)       |                 | (4,346,606)                   |
| Profit attributable to owners of parent   |                      |                 | 7,937,496         |                 | 7,937,496                     |
| Transfer to other capital surplus<br>from capital stock                                   | (11,825,881)         | 11,825,881      |                   |                 | _                             |
| Purchase of treasury shares   |                      |                 |                   | (3,602,812)     | (3,602,812)                   |
| Retirement of treasury shares   |                      | (4,371,630)     |                   | 4,371,630       | —                             |
| Change in ownership interest of parent due to transactions with non-controlling interests |                      | 9,501           |                   |                 | 9,501                         |
| Net changes of items other than shareholders' equity                                      |                      |                 |                   |                 |                               |
| Total changes of items during period  | (11,825,881)         | 7,463,753       | 3,590,889         | 768,817         | (2,421)                       |
| Balance at end of current period  | 5,000,000            | 11,955,724      | 28,236,076        | (5,220,876)     | 39,970,924                    |

|   | А                            | Accumulated other comprehensive income        |   |   |                              |                  |
|---|------------------------------|---|---|---|------------------------------|------------------|
|   | Revaluation reserve for land | Foreign currency<br>translation<br>adjustment | Remeasurements<br>of defined benefit<br>plans | Total accumulated<br>other<br>comprehensive<br>income | Non-controlling<br>interests | Total net assets |
| Balance at beginning of current period  | (662,440)                    | 8,833   | (1,776,060)                                   | (2,429,668)   | 61,747                       | 37,605,424       |
| Changes of items during period  |                              |   |   |   |                              |                  |
| Dividends of surplus  |                              |   |   |   |                              | (4,346,606)      |
| Profit attributable to owners of parent   |                              |   |   |   |                              | 7,937,496        |
| Transfer to other capital surplus from capital stock                                      |                              |   |   |   |                              | _                |
| Purchase of treasury shares   |                              |   |   |   |                              | (3,602,812)      |
| Retirement of treasury shares   |                              |   |   |   |                              | _                |
| Change in ownership interest of parent due to transactions with non-controlling interests |                              |   |   |   |                              | 9,501            |
| Net changes of items other than shareholders' equity                                      | —                            | 481   | 309,519                                       | 310,000   | (58,883)                     | 251,117          |
| Total changes of items during period  | _                            | 481   | 309,519                                       | 310,000   | (58,883)                     | 248,695          |
| Balance at end of current period  | (662,440)                    | 9,315   | (1,466,541)                                   | (2,119,667)   | 2,863                        | 37,854,120       |

#### (4) Consolidated Statements of Cash Flows

|  |                                     | (Thousands of Yen)                  |
|--|-------------------------------------|-------------------------------------|
|  | Fiscal year ended<br>March 31, 2016 | Fiscal year ended<br>March 31, 2017 |
| Cash flows from operating activities   |                                     |                                     |
| Profit before income taxes   | 11,865,364                          | 11,131,104                          |
| Depreciation   | 454,521                             | 461,465                             |
| Impairment loss  | 32,815                              | 2,085                               |
| Increase (decrease) in allowance for doubtful accounts   | (3,050)                             | (477)                               |
| Increase (decrease) in provision for directors' bonuses  | 87,957                              | 37,944                              |
| Increase (decrease) in provision for bonuses   | 485,792                             | 175,16                              |
| Increase (decrease) in provision for loss on liquidation of subsidiaries                         | (5,859)                             | 34,078                              |
| and associates   | (3,837)                             | 34,078                              |
| Increase (decrease) in net defined benefit liability   | 1,053,351                           | 1,140,295                           |
| Decrease (increase) in net defined benefit asset   | (285)                               | 1,353                               |
| Interest and dividend income   | (10,561)                            | (2,595                              |
| Loss (gain) on sales of shares of subsidiaries and associates                                    | _                                   | (28,598                             |
| Loss (gain) on sales of non-current assets   | (1,075,459)                         | 92                                  |
| Loss on retirement of non-current assets   | 3,838                               | 9,42                                |
| Decrease (increase) in notes and accounts receivable - trade                                     | (965,613)                           | 72,15                               |
| Decrease (increase) in inventories   | 39,702                              | (6,422                              |
| Decrease (increase) in other current assets  | 7,841                               | (205,823                            |
| Increase (decrease) in notes and accounts payable - trade  | 91,085                              | (159,303                            |
| Increase (decrease) in accrued expenses  | 149,841                             | 59,36                               |
| Increase (decrease) in accrued consumption taxes   | (1,670,766)                         | (178,622                            |
| Increase (decrease) in other current liabilities   | 106,471                             | 78,26                               |
| Other, net   | 102,653                             | (19,010                             |
| Subtotal   | 10,749,639                          | 12,601,93                           |
| Interest and dividend income received  | 10,120                              | 3,02                                |
| Income taxes paid  | (3,898,632)                         | (3,220,435                          |
| Income taxes refund  | 49,846                              | 802,36                              |
| Net cash provided by (used in) operating activities  | 6,910,973                           | 10,186,89                           |
| Cash flows from investing activities   |                                     | - , ,                               |
| Purchase of property, plant and equipment  | (186,720)                           | (122,156                            |
| Proceeds from sales of property, plant and equipment   | 2,093,944                           | (122,100                            |
| Purchase of intangible assets  | (224,442)                           | (540,755                            |
| Payments for retirement of non-current assets  | (108,024)                           | (2,457                              |
| Decrease (increase) in other investments   | (86,946)                            | (48,729                             |
| Proceeds from sales of shares of subsidiaries resulting in change in                             |                                     | 385,96                              |
| scope of consolidation<br>Other, net   |                                     | 2,71                                |
| Net cash provided by (used in) investing activities  | 1,487,809                           | (325,408                            |
| Cash flows from financing activities   | 1,487,807                           | (525;400                            |
| Purchase of treasury shares  | (3,808,116)                         | (3,614,094                          |
| Cash dividends paid  | (3,932,533)                         | (4,343,210                          |
| Other, net   | (12,191)                            |                                     |
|  |                                     | (54,207                             |
| Net cash provided by (used in) financing activities  | (7,752,841)                         | (8,011,512                          |
| Effect of exchange rate change on cash and cash equivalents                                      | (2,138)                             | (4,318                              |
| Net increase (decrease) in cash and cash equivalents   | 643,802                             | 1,845,65                            |
| Cash and cash equivalents at beginning of period   | 34,773,112                          | 35,413,980                          |
| Increase (decrease) in cash and cash equivalents resulting from change of scope of consolidation | (2,934)                             |                                     |
| Cash and cash equivalents at end of period   | 35,413,980                          | 37,259,635                          |