	ional Vans on	nded March.2023		2022		1st Q		2022		2nd Q	1st Half		2022		3rd Q		2023		4th Q	2nd Half	Year
<b>-</b>	-iscai rear er	ided March.2023	April	May	June	Ave.	July	Aug.	Sept.	Ave.	Ave.	Oct.	Nov.	Dec.	Ave.	Jan.	Feb.	Mar.	Ave.	Ave.	Ave.
		Utilization ratio (Company-wide) %	89.6	90.3	94.1	91.4	95.1	96.0	97.1	96.1	93.7	97.1	97.7	98.3	97.7	98.0	98.2	98.3	98.2	97.9	95.8
N	IT+MF	Utilization ratio (Excluding new hires)*1 %	97.9	98.1	98.5	98.2	98.1	98.4	98.7	98.4	98.3	98.4	98.9	99.1	98.8	98.7	99.1	99.2	99.0	98.9	98.6
		Period-End Engineering Staff*2	12,120	12,118	12,086	-	12,081	12,085	12,073	-	-	12,034	12,035	12,014	-	11,934	11,914	11,906	-	-	-
		Utilization ratio (Company-wide) %	91.9	92.5	95.9	93.5	96.9	97.8	98.4	97.7	95.6	98.2	98.7	99.0	98.6	98.6	98.8	99.0	98.8	98.7	97.2
		Utilization ratio (Excluding new hires)*1	98.0	98.3	98.7	98.3	98.2	98.4	98.9	98.5	98.4	98.7	99.1	99.3	99.0	99.0	99.2	99.4	99.2	99.1	98.8
	Meitec (MT)	Period-End Engineering Staff*2	7,898	7,895	7,868	-	7,833	7,822	7,815	-	-	7,800	7,788	7,764		7,727	7,712	7,703	-	-	-
		Of which assigned to internal engineering projects*2	38	37	38	-	39	36	34	-	-	33	35	34	-	36	36	36	-	-	-
		Utilization ratio (Company-wide) %	85.4	86.2	90.5	87.5	91.6	92.6	94.5	92.9	90.2	94.9	95.9	97.0	95.9	96.7	97.0	97.1	96.9	96.4	93.3
	Meitec Fielders	Utilization ratio (Excluding new hires)*1	97.7	97.7	98.2	97.9	97.9	98.2	98.4	98.2	98.0	97.8	98.4	98.8	98.3	98.2	98.7	98.7	98.6	98.5	98.3
	(MF)	Period-End Engineering Staff	4,222	4,223	4,218	-	4,248	4,263	4,258	-	-	4,234	4,247	4,250		4,207	4,202	4,203	-	-	-
		Of which assigned to internal engineering projects*2	5	5	5	-	5	5	5	-	-	6	6	6	-	6	6	6	-	-	-

Note 1: Engineers who never been assigned to job are excluded.

Note 2: Number of engineer do not include engineers who are assigned to our internal engineering projects and lecturer for internal training.

F	iscal Voar on	nded March.2022			2021		1st Q		2021		2nd Q	1st Half		2021		3rd Q		2022		4th Q	2nd Half	Year
•	iscai i eai ei	ided March.2022		April	May	June	Ave.	July	Aug.	Sept.	Ave.	Ave.	Oct.	Nov.	Dec.	Ave.	Jan.	Feb.	Mar.	Ave.	Ave.	Ave.
		Utilization ratio (Company-wide)	%	84.7	85.5	88.1	86.2	89.4	91.0	93.6	91.4	88.7	94.3	95.9	96.7	95.6	96.1	97.1	97.7	97.0	96.3	92.5
МΊ	Г+МЕ	Utilization ratio (Excluding new hires)*1	%	93.6	94.0	94.9	94.2	95.0	95.5	96.7	95.8	95.0	96.6	97.6	98.1	97.4	97.7	98.5	98.9	98.4	97.9	96.5
		Period-End Engineering Staff*2		11,420	11,394	11,360	-	11,339	11,295	11,275	-	-	11,265	11,261	11,260	-	11,281	11,269	11,265	-	-	-
		Utilization ratio (Company-wide)	%	87.8	88.4	90.4	88.9	91.6	93.0	95.0	93.2	91.0	95.8	97.2	97.9	96.9	97.7	98.1	98.4	98.1	97.5	94.3
		Utilization ratio (Excluding new hires)*1	%	93.6	93.9	94.8	94.1	95.0	95.5	96.6	95.7	94.9	96.4	97.5	98.1	97.3	98.1	98.6	99.0	98.6	97.9	96.5
	Meitec (MT)	Period-End Engineering Staff*2		7,687	7,666	7,655	-	7,610	7,583	7,564	-	-	7,539	7,522	7,511		7,501	7,483	7,472	-	-	-
		Of which assigned to internal engineering projects*2		40	40	39	-	39	40	41	-	-	38	36	35	-	34	33	38	-	-	-
		Utilization ratio (Company-wide)	%	78.3	79.5	83.1	80.4	84.9	87.0	90.7	87.6	83.9	91.4	93.2	94.2	92.9	93.0	94.9	96.2	94.8	93.8	89.0
	Meitec Fielders	Utilization ratio (Excluding new hires)*1	%	93.7	94.3	95.2	94.4	95.0	95.5	97.0	95.9	95.2	97.1	97.8	98.1	97.7	97.0	98.2	98.7	98.0	97.8	96.6
	(MF)	Period-End Engineering Staff		3,733	3,728	3,705	-	3,729	3,712	3,711	-	-	3,726	3,739	3,749	-	3,780	3,786	3,793	-	-	-
		Of which assigned to internal engineering projects*2		1	1	1	-	1	1	1	•	i	1	1	1	-	2	2	2	-	-	-

Note 1: Engineers who never been assigned to job are excluded.

Note 2: Number of engineer do not include engineers who are ass

Note 2: Number of engineer do not include engineers who are assigned to our internal engineering projects and lecturer for internal training.

Ficaal Vaar o	nded March,2021			2020		1st Q		2020		2nd Q	1st Half		2020		3rd Q		2021		4th Q	2nd Half	Year
-iscai rear e	nded Warch.2021		April	May	June	Ave.	July	Aug.	Sept.	Ave.	Ave.	Oct.	Nov.	Dec.	Ave.	Jan.	Feb.	Mar.	Ave.	Ave.	Ave.
	Utilization ratio (Company-wide)	%	89.4	88.3	89.3	89.0	87.7	87.4	88.1	87.8	88.4	86.0	87.6	89.1	87.5	89.1	90.8	91.9	90.7	89.1	88.
/T+MF	Utilization ratio (Excluding new hires)*1	%	96.5	95.9	96.0	96.1	93.8	93.6	93.9	93.8	95.0	92.1	93.1	93.7	92.9	93.1	94.1	94.8	94.1	93.5	94.
	Period-End Engineering Staff*2	ŀ	10,621	10,638	10,628	-	10,607	10,624	10,617	-	-	10,672	10,696	10,675	-	10,702	10,693	10,675	-	-	-
	Utilization ratio (Company-wide)	%	90.4	89.5	90.4	90.1	88.8	88.5	89.1	88.8	89.5	87.8	89.5	91.2	89.4	91.7	93.3	94.2	93.2	91.3	90.
	Utilization ratio (Excluding new hires)*1	%	96.5	95.9	96.0	96.2	93.6	93.2	93.5	93.4	94.8	91.9	92.7	93.3	92.6	92.8	93.9	94.6	93.8	93.2	94.
Meitec (MT)	Period-End Engineering Staff*2		7,526	7,522	7,512	-	7,481	7,476	7,454	-	-	7,414	7,403	7,379	-	7,328	7,307	7,281	-	-	
	Of which assigned to internal engineering projects*2		34	35	34	-	34	35	43	-	-	45	44	44	-	43	42	43	-	-	1
	Utilization ratio (Company-wide)	%	86.9	85.4	86.5	86.3	85.0	84.9	85.8	85.2	85.8	81.9	83.4	84.6	83.2	83.3	85.4	86.9	85.3	84.3	85.
Meitec Fielders	Utilization ratio (Excluding new hires)*1	%	96.4	95.9	96.0	96.1	94.3	94.5	95.0	94.6	95.4	92.7	94.0	94.7	93.8	93.8	94.6	95.3	94.6	94.2	94.
(MF)	Period-End Engineering Staff		3,095	3,116	3,116	-	3,126	3,148	3,163	-	-	3,258	3,293	3,296		3,374	3,386	3,394	-	-	-
	Of which assigned to internal engineering projects*2		-	-	-	-	-	-	-	-	-	-	-	1	-	1	1	1	-	-	-

Note 1: Engineers who never been assigned to job are excluded.

Note 2: Number of engineer do not include engineers who are assigned to our internal engineering projects and lecturer for internal training.

Eicoal Voor or	nded March.2020			2019		1st Q		2019		2nd Q	1st Half		2019		3rd Q		2020		4th Q	2nd Half	Year
riscai Teal ei	ided March.2020		April	May	June	Ave.	July	Aug.	Sept.	Ave.	Ave.	Oct.	Nov.	Dec.	Ave.	Jan.	Feb.	Mar.	Ave.	Ave.	Ave.
	Utilization ratio (Company-wide)	%	91.3	92.5	95.1	92.9	95.7	96.8	97.6	96.6	94.8	96.5	97.2	97.7	97.1	97.0	97.7	98.0	97.6	97.3	96.
MT+MF	Utilization ratio (Excluding new hires)*1	%	97.8	98.0	98.2	98.0	97.7	98.1	98.5	98.1	98.0	97.7	98.3	98.5	98.1	97.9	98.5	98.7	98.4	98.3	98.
	Period-End Engineering Staff*2		10,119	10,107	10,083	-	10,052	10,052	10,036	-	-	10,057	10,056	10,045	-	10,041	10,012	10,010	-	-	-
	Utilization ratio (Company-wide)	%	92.1	92.8	95.1	93.4	95.7	97.0	97.9	96.8	95.1	96.9	97.6	97.9	97.5	97.3	98.0	98.3	97.9	97.7	96.4
	Utilization ratio (Excluding new hires)*1	%	97.9	98.0	98.1	98.0	97.6	97.9	98.5	98.0	98.0	97.6	98.3	98.5	98.1	97.9	98.5	98.7	98.4	98.3	98.1
Meitec (MT)	Period-End Engineering Staff*2		7,309	7,290	7,268	-	7,242	7,232	7,214	-	-	7,225	7,221	7,201	-	7,191	7,164	7,150	-	-	-
	Of which assigned to internal engineering projects*2		36	36	39	ı	40	40	40	-	-	40	39	39	-	38	39	38	-	-	í
	Utilization ratio (Company-wide)	%	89.1	91.5	95.0	91.9	95.5	96.3	96.9	96.2	94.0	95.6	96.2	97.1	96.3	96.3	96.9	97.1	96.8	96.5	95.3
Meitec Fielders (MF)	Utilization ratio (Excluding new hires)*1	%	97.4	98.0	98.4	98.0	98.0	98.6	98.7	98.4	98.2	97.8	98.1	98.6	98.2	97.8	98.5	98.7	98.4	98.3	98.2
	Period-End Engineering Staff		2,810	2,817	2,815	-	2,810	2,820	2,822	-	-	2,832	2,835	2,844	-	2,850	2,848	2,860	-	-	-

Note 1: Engineers who never been assigned to job are excluded.

Note 2: Number of engineer for Meitec do not include engineers who are assigned to our internal engineering projects and lecturer for internal training.

Ę	ional Vans on	nded March.2019		2018		1st Q		2018		2nd Q	1st Half		2018		3rd Q		2019		4th Q	2nd Half	Year
Ľ	iscai rear er	ided March.2019	April	May	June	Ave.	July	Aug.	Sept.	Ave.	Ave.	Oct.	Nov.	Dec.	Ave.	Jan.	Feb.	Mar.	Ave.	Ave.	Ave.
		Utilization ratio (Company-wide) %	92.2	93.1	96.4	93.9	97.2	98.0	98.4	97.9	95.9	98.0	98.4	98.8	98.4	97.9	98.2	98.6	98.3	98.3	97.1
М	T+MF	Utilization ratio (Excluding new hires)*1	98.3	98.5	98.8	98.5	98.5	98.9	99.0	98.8	98.7	98.7	99.0	99.3	99.0	98.6	99.1	99.2	99.0	99.0	98.8
		Period-End Engineering Staff*2	9,606	9,591	9,579	-	9,567	9,561	9,563	-	-	9,566	9,563	9,566	-	9,544	9,552	9,535	-	-	-
		Utilization ratio (Company-wide) %	93.1	93.6	96.4	94.4	97.4	98.4	98.8	98.2	96.2	98.4	98.8	99.1	98.8	98.3	98.7	99.0	98.7	98.7	97.5
		Utilization ratio (Excluding new hires)*1 %	98.2	98.4	98.7	98.4	98.4	98.8	99.1	98.8	98.6	98.7	99.0	99.3	99.0	98.6	99.1	99.2	99.0	99.0	98.8
	Meitec (MT)	Period-End Engineering Staff*2	7,082	7,065	7,050	-	7,025	7,013	7,011	-		6,991	6,975	6,969		6,942	6,935	6,923	-	-	-
		Of which assigned to internal engineering projects*2	38	38	38	-	38	37	33	-	-	30	32	34	-	36	36	36	-	-	-
		Utilization ratio (Company-wide) %	89.6	91.8	96.4	92.7	96.8	97.1	97.3	97.0	94.8	97.1	97.3	97.8	97.4	97.0	96.9	97.6	97.2	97.3	96.1
	Meitec Fielders (MF)	Utilization ratio (Excluding new hires)*1 %	98.4	98.7	99.1	98.8	98.7	99.0	99.0	98.9	98.8	98.7	99.1	99.3	99.0	98.6	99.1	99.3	99.0	99.0	98.9
		Period-End Engineering Staff	2,524	2,526	2,529	-	2,542	2,548	2,552	-	-	2,575	2,588	2,597	-	2,602	2,617	2,612	-	-	-

Note 1: Engineers who never been assigned to job are excluded.

Note 2: Number of engineer for Meitec do not include engineers who are assigned to our internal engineering projects and lecturer for internal training.

Figure Vegr	nded March.2018			2017		1st Q		2017		2nd Q	1st Half		2017		3rd Q		2018		4th Q	2nd Half	Year
riscai real e	ilided Warcii.2016		April	May	June	Ave.	July	Aug.	Sept.	Ave.	Ave.	Oct.	Nov.	Dec.	Ave.	Jan.	Feb.	Mar.	Ave.	Ave.	Ave.
	Utilization ratio (Company-wide)	%	92.5	93.2	96.5	94.2	97.5	98.4	98.6	98.2	96.1	97.9	98.5	98.7	98.4	98.2	98.6	98.8	98.6	98.5	97.3
MT+MF	Utilization ratio (Excluding new hires)*1	%	98.3	98.3	98.6	98.4	98.5	99.0	99.2	98.9	98.7	98.6	99.1	99.2	99.0	98.9	99.2	99.2	99.1	99.0	98.9
	Period-End Engineering Staff*2		9,164	9,160	9,160	-	9,132	9,124	9,112	-	-	9,108	9,113	9,094	-	9,084	9,059	9,065	-	-	-
	Utilization ratio (Company-wide)	%	93.9	94.3	97.1	95.2	97.9	98.6	98.9	98.5	96.8	98.3	98.9	99.1	98.7	98.8	99.0	99.0	99.0	98.8	97.8
	Utilization ratio (Excluding new hires)*1	%	98.3	98.3	98.6	98.4	98.5	98.9	99.1	98.8	98.6	98.6	99.1	99.3	99.0	99.0	99.2	99.3	99.2	99.1	98.9
Meitec (MT)	Period-End Engineering Staff*2		6,939	6,925	6,916	-	6,887	6,871	6,850	-	-	6,827	6,814	6,799	-	6,777	6,755	6,755	-	-	-
	Of which assigned to internal engineering projects*2		43	41	42	ı	41	41	40	ı	-	36	35	36	-	37	36	35	-	-	-
	Utilization ratio (Company-wide)	%	87.8	89.7	94.9	90.9	96.5	97.6	97.9	97.3	94.1	96.9	97.2	97.6	97.2	96.6	97.4	98.2	97.4	97.3	95.7
Meitec Fielders (MF)	Utilization ratio (Excluding new hires)*1	%	98.6	98.4	98.6	98.5	98.5	99.3	99.4	99.0	98.8	98.8	98.9	99.0	98.9	98.5	99.1	99.2	98.9	98.9	98.9
	Period-End Engineering Staff		2,225	2,235	2,244		2,245	2,253	2,262		-	2,281	2,299	2,295	-	2,307	2,304	2,310	-	-	-

Note 1: Engineers who never been assigned to job are excluded.

Note 2: Number of engineer for Meitec do not include engineers who are assigned to our internal engineering projects and lecturer for internal training.

F	ional Vans on	ded March.2017		2016		1st Q		2016		2nd Q	1st Half		2016		3rd Q		2017		4th Q	2nd Half	Year
	iscai fear en	ded warch.2017	April	May	June	Ave.	July	Aug.	Sept.	Ave.	Ave.	Oct.	Nov.	Dec.	Ave.	Jan.	Feb.	Mar.	Ave.	Ave.	Ave.
		Utilization ratio (Company-wide) %	92.2	92.6	95.2	93.4	96.0	96.9	97.8	96.9	95.1	97.0	98.0	98.4	97.8	97.9	98.3	98.8	98.3	98.1	96.6
М	T+MF	Utilization ratio (Excluding new hires)*1	98.0	97.9	98.0	98.0	97.5	98.0	98.5	98.0	98.0	97.7	98.4	98.7	98.3	98.4	98.8	99.2	98.8	98.6	98.3
		Period-End Engineering Staff*2	8,776	8,763	8,742		8,735	8,717	8,704	-	-	8,709	8,690	8,674	-	8,661	8,664	8,657	-	-	-
		Utilization ratio (Company-wide) %	93.1	93.0	95.3	93.9	95.9	96.8	97.7	96.8	95.3	97.0	97.9	98.5	97.8	98.0	98.4	99.0	98.5	98.2	96.7
	Meitec (MT)	Utilization ratio (Excluding new hires)*1 %	97.8	97.8	97.8	97.8	97.3	97.7	98.2	97.7	97.8	97.5	98.2	98.6	98.1	98.3	98.7	99.1	98.7	98.4	98.1
	iviellec (ivi1)	Period-End Engineering Staff*2	6,803	6,788	6,772		6,764	6,747	6,735	-		6,724	6,707	6,695	-	6,679	6,674	6,661	-	-	-
		Of which assigned to internal engineering projects*2	43	43	43	1	41	40	39	ı	-	35	40	39	-	42	42	42	-	-	-
		Utilization ratio (Company-wide) %	89.1	91.0	94.9	91.8	96.2	97.3	98.3	97.3	94.5	97.1	98.1	98.3	97.8	97.6	97.8	98.0	97.8	97.8	96.2
	Meitec Fielders (MF)	Utilization ratio (Excluding new hires)*1 %	98.7	98.5	98.7	98.6	98.4	98.9	99.4	98.9	98.8	98.6	99.0	98.9	98.8	98.8	99.3	99.4	99.2	99.0	98.9
		Period-End Engineering Staff	1,973	1,975	1,970	-	1,971	1,970	1,969	-	-	1,985	1,983	1,979	-	1,982	1,990	1,996	-	-	-

Note 1: Engineers who never been assigned to job are excluded.

Note 2: Number of engineer for Meitec do not include engineers who are assigned to our internal engineering projects and lecturer for internal training.

Finant Veer e	nded March 2016		2015		1st Q		2015		2nd Q	1st Half		2015		3rd Q		2016		4th Q	2nd Half	Year
Fiscal Year e	nded March.2016	April	May	June	Ave.	July	Aug.	Sept.	Ave.	Ave.	Oct.	Nov.	Dec.	Ave.	Jan.	Feb.	Mar.	Ave.	Ave.	Ave.
	Utilization ratio (Company-wide) 9	6 91.8	93.2	95.9	93.7	96.9	97.6	98.1	97.5	95.6	97.4	98.1	98.6	98.0	98.4	98.6	98.7	98.6	98.3	97.0
MT+MF	Utilization ratio (Excluding new hires)*1	6 97.8	98.0	98.1	98.0	98.0	98.4	98.7	98.3	98.2	98.1	98.6	98.9	98.5	98.9	99.0	99.0	99.0	98.7	98.5
	Period-End Engineering Staff*2	8,351	8,350	8,343	•	8,327	8,321	8,333	-	-	8,342	8,337	8,322	-	8,299	8,290	8,280	-	-	
	Utilization ratio (Company-wide) 9	6 93.0	93.9	96.3	94.5	97.0	97.6	98.1	97.5	96.0	97.4	98.0	98.6	98.0	98.5	98.7	98.7	98.6	98.3	97.2
Meitec (MT)	Utilization ratio (Excluding new hires)*1	6 97.8	97.9	98.1	97.9	97.9	98.1	98.5	98.2	98.1	97.9	98.4	98.8	98.4	98.7	98.9	98.9	98.9	98.6	98.3
iviellec (ivi i )	Period-End Engineering Staff*2	6,583	6,582	6,574	-	6,561	6,556	6,563	-		6,567	6,557	6,544	-	6,524	6,509	6,497	-	-	-
	Of which assigned to internal engineering projects*2	48	47	46	-	42	42	38	-	-	31	32	33	-	38	38	40	-	-	-
	Utilization ratio (Company-wide) 9	6 87.5	90.5	94.6	91.0	96.3	97.8	98.3	97.4	94.2	97.5	98.3	98.6	98.1	98.3	98.1	98.6	98.3	98.2	96.2
Meitec Fielders (MF)	Utilization ratio (Excluding new hires)*1	6 97.9	98.3	98.4	98.2	98.5	99.2	99.2	98.9	98.6	98.7	99.3	99.4	99.1	99.4	99.3	99.3	99.3	99.2	98.9
	Period-End Engineering Staff	1,768	1,768	1,769	-	1,766	1,765	1,770	-	-	1,775	1,780	1,778	-	1,775	1,781	1,783	-	-	-

Note 1: Engineers who never been assigned to job are excluded.

Note 2: Number of engineer for Meitec do not include engineers who are assigned to our internal engineering projects and lecturer for internal training.

E		ol Voor on	ded March.2015		2014		1st Q		2014		2nd Q	1st Half		2014		3rd Q		2015		4th Q	2nd Half	Year
Г	150	ai fear en	ded Warch.2015	April	May	June	Ave.	July	Aug.	Sept.	Ave.	Ave.	Oct.	Nov.	Dec.	Ave.	Jan.	Feb.	Mar.	Ave.	Ave.	Ave.
M	Γ+Ν	F+CAE	Period-End Engineering Staff*1,*3	7,961	7,946	7,939	-	7,920	7,907	7,909	-	-	7,891	7,894	7,898	-	7,899	7,894	7,900	-	-	-
			Utilization ratio (Company-wide) %	89.1	90.5	93.7	91.2	95.2	96.9	97.5	96.5	93.8	97.7	98.3	98.6	98.1	98.2	98.7	98.6	98.5	98.3	96.1
	МТ	+MF	Utilization ratio (Excluding new hires)*2 %	96.1	96.3	97.0	96.5	97.2	98.0	98.2	97.8	97.2	98.1	98.6	98.9	98.5	98.7	99.1	99.1	99.0	98.7	98.0
			Period-End Engineering Staff*1,*3	7,868	7,849	7,843	-	7,826	7,813	7,815			7,891	7,894	7,898		7,899	7,894	7,900	-	-	-
			Utilization ratio (Company-wide) %	89.9	90.8	93.6	91.5	95.1	96.7	97.4	96.4	93.9	97.6	98.2	98.6	98.1	98.2	98.7	98.6	98.5	98.3	96.1
		Meitec (MT)	Utilization ratio (Excluding new hires)*2 %	95.8	96.0	96.7	96.2	96.9	97.8	98.1	97.6	96.9	98.0	98.5	98.8	98.4	98.6	99.0	99.0	98.9	98.6	97.8
		iviellec (IVIT)	Period-End Engineering Staff*1,*3	6,238	6,226	6,226	-	6,214	6,203	6,209	-	-	6,294	6,292	6,295	-	6,298	6,293	6,299	-	-	-
			Of which assigned to internal engineering projects*1	60	58	58	-	64	63	59	-	-	54	52	48	-	46	48	47	-	-	-
			Utilization ratio (Company-wide) %	86.3	89.4	94.0	90.0	95.9	97.3	97.8	97.0	93.4	97.8	98.6	98.6	98.3	98.4	98.8	98.6	98.6	98.5	96.0
		Meitec Fielders (MF)	Utilization ratio (Excluding new hires)*2 %	97.5	97.7	98.4	97.9	98.2	98.8	98.8	98.6	98.3	98.4	99.2	99.2	98.9	99.2	99.5	99.3	99.4	99.1	98.7
			Period-End Engineering Staff	1,630	1,623	1,617	-	1,612	1,610	1,606			1,597	1,602	1,603	-	1,601	1,601	1,601	-	-	-
		Meitec CAE (CAE)	Period-End Engineering Staff*3	93	97	96	-	94	94	94	-	-	-	-	-	-	-	-	-	-	-	-

Note 1: Number of engineer for Meitec do not include engineers who are assigned to our internal engineering projects and lecturer for internal training.

Note 2: Engineers who never been assigned to job are excluded.

Note 3: On October 1, 2014, CAE engineers were integrated into Meitec.

-	coal Voor on	ded March,2014		2013		1st Q		2013		2nd Q	1st Half		2013		3rd Q		2014		4th Q	2nd Half	Year
	Scal Teal ell	ded March.2014	April	May	June	Ave.	July	Aug.	Sept.	Ave.	Ave.	Oct.	Nov.	Dec.	Ave.	Jan.	Feb.	Mar.	Ave.	Ave.	Ave.
МТ	+MF+CAE	Period-End Engineering Staff*1	7409	7392	7380	-	7381	7376	7384			7395	7411	7409		7411	7394	7,412	-	-	-
		Utilization ratio (Company-wide) %	88.4	90	92.8	90.4	93.9	95.3	96	95	92.7	95.8	96.5	97.4	96.5	96.8	97.3	97.5	97.2	96.9	94.8
	MT+MF	Utilization ratio (Excluding new hires)*2	95.5	95.9	96.4	96	96.3	96.9	97	96.7	96.4	96.7	97.2	97.9	97.2	97.4	97.8	98.1	97.8	97.5	96.9
		Period-End Engineering Staff*1	7332	7309	7295	-	7294	7286	7294			7303	7319	7318	-	7320	7303	7,320	-	-	-
		Utilization ratio (Company-wide) %	89.3	90.6	93	91	93.8	95	95.6	94.8	92.8	95.3	96	97	96.1	96.5	97.1	97.4	97	96.5	94.7
	Meitec (MT)	Utilization ratio (Excluding new hires)*2	95.4	95.8	96.1	95.8	95.9	96.5	96.6	96.3	96.1	96.1	96.7	97.5	96.7	97	97.4	97.8	97.4	97.1	96.6
	iviellec (ivi1)	Period-End Engineering Staff*1	5883	5865	5858	-	5849	5846	5851			5858	5869	5871	-	5872	5855	5,860	-	-	-
		Of which assigned to internal engineering projects*1	60	60	59	-	63	61	61		1	57	58	58	-	58	59	59	1	-	-
		Utilization ratio (Company-wide) %	84.6	87.2	91.9	87.9	94.4	96.4	97.5	96	91.9	97.9	98.4	98.9	98.4	98	98.3	98.1	98.2	98.3	95.2
	Meitec Fielders (MF)	Utilization ratio (Excluding new hires)*2	95.8	96.5	97.7	96.7	98.1	98.7	98.7	98.5	97.6	99.1	99.3	99.4	99.2	99.1	99.2	99.3	99.2	99.2	98.4
		Period-End Engineering Staff	1449	1444	1437	-	1445	1440	1443	-	-	1445	1450	1447	-	1448	1448	1,460	-	-	-
	Meitec CAE (CAE)	Period-End Engineering Staff	77	83	85	-	87	90	90	-	-	92	92	91	-	91	91	92	-	-	-

Note 1: Engineers who never been assigned to job are excluded.

_	icoal Voor or	nded March.2013			2012		1st Q		2012		2nd Q	1st Half		2012		3rd Q		2013	_	4th Q	2nd Half	Year
_	iscai Teal ei	ided Warch.2013		April	May	June	Ave.	July	Aug.	Sept.	Ave.	Ave.	Oct.	Nov.	Dec.	Ave.	Jan.	Feb.	Mar.	Ave.	Ave.	Ave.
MΤ	+MF+CAE	Period-End Engineering Staff*1		6,996	6,979	6,992	-	6,982	6,978	6,976	-		6,966	6,943	6,936	-	6,919	6,886	6,878	-	-	-
		Utilization ratio (Company-wide)	%	90.2	90.9	94.1	91.8	95.1	96.3	96.8	96.0	93.9	95.7	96.2	96.8	96.2	95.9	96.7	97.1	96.6	96.4	95.
	MT+MF	Utilization ratio (Excluding new hires)*2	%	95.5	95.9	96.8	96.1	96.5	97.1	97.4	97.0	96.5	96.5	96.7	97.2	96.8	96.4	97.1	97.4	97	96.9	96.
		Period-End Engineering Staff*1		6,915	6,898	6,911		6,904	6,899	6,896	-	-	6,886	6,863	6,857	-	6,840	6,808	6,800	-	-	
		Utilization ratio (Company-wide)	%	91.4	92.2	95.0	92.9	95.5	96.4	96.7	96.2	94.5	95.8	96.1	96.5	96.1	95.7	96.5	96.9	96.4	96.2	95.4
	Meitec (MT)	Utilization ratio (Excluding new hires)*2	%	95.2	95.8	96.8	96.0	96.4	96.9	97.2	96.8	96.4	96.3	96.4	96.8	96.5	96.1	96.8	97.2	96.7	96.6	96.
	IVICILEC (IVII)	Period-End Engineering Staff*1		5,592	5,584	5,591	-	5,589	5,590	5,586	-	-	5,567	5,551	5,548	-	5,535	5,512	5,510	-	-	-
		Of which assigned to internal engineering projects*1		57	60	59	,	51	48	49	-	,	49	55	58	-	62	62	61	-	-	,
		Utilization ratio (Company-wide)	%	84.7	85.4	90.1	86.8	93.2	96.0	97.3	95.4	91.1	95.4	96.8	98.4	96.8	96.8	97.6	97.8	97.4	97.1	94.
	Meitec Fielders (MF)	Utilization ratio (Excluding new hires)*2	%	96.5	96.1	96.8	96.5	97.1	97.7	98.1	97.6	97.1	97.2	98.1	98.9	98.0	97.6	98.3	98.3	98.1	98	97.6
		Period-End Engineering Staff		1,323	1,314	1,320	-	1,315	1,309	1,310	-	-	1,319	1,312	1,309	-	1,305	1,296	1,290	-	-	-
	Meitec CAE (CAE)	Period-End Engineering Staff		81	81	81	-	78	79	80	-	-	80	80	79	-	79	78	78	-	-	-

Note 1: Number of engineer for Meitec do not include engineers who are assigned to our internal engineering projects and lecturer for internal training.

Note 2: Engineers who never been assigned to job are excluded.

	ional Vans as	nded March.2012		201		1st Q		2011		2nd Q	1st Half		2011		3rd Q		2012		4th Q	2nd Half	Year
	iscai rear er	ided Warch.2012	Ap	il May	June	Ave.	July	Aug.	Sept.	Ave.	Ave.	Oct.	Nov.	Dec.	Ave.	Jan.	Feb.	Mar.	Ave.	Ave.	Ave.
ЛΤ	Γ+MF+CAE	Period-End Engineering Staff*1	6,8	99 6,86	8 6,832	_	6,782	6,773	6,750	-	-	6,727	6,714	6,703		6,676	6,641	6,634	-	-	-
		Utilization ratio (Company-wide)	% 8	9.9	7 91.3	90.7	91.7	91.8	93.7	92.4	91.5	93.9	95.2	95.8	94.9	95.6	96.3	96.8	96.3	95.6	93
	MT+MF	Utilization ratio (Excluding new hires)*2	% 9	0.4 91	3 91.7	91.2	92.3	92.5	94.3	93.0	92.1	94.4	95.5	96.1	95.3	96.1	96.8	97.2	96.7	96.0	94
		Period-End Engineering Staff*1	68	16 678	5 6,750	_	6703	6,690	6,668	_	_	6,647	6,631	6,620	-	6,595	6,560	6,552	-	-	-
		Utilization ratio (Company-wide)	% 8	9.2	0 90.6	90.0	91.2	91.3	93.1	91.9	90.9	93.6	94.9	95.5	94.6	95.5	96.2	96.7	96.2	95.4	93
	Meitec (MT)	Utilization ratio (Excluding new hires)*2	% 8	9.7 90	5 91.0	90.4	91.7	91.8	93.6	92.4	91.4	93.9	95.0	95.7	94.9	95.7	96.4	97.0	96.4	95.6	93
	Weitec (WT)	Period-End Engineering Staff*1	56	31 560	7 5,577	-	5,533	5,519	5,498	_	1	5,469	5,454	5,444		5,412	5,388	5,385	-	-	-
		Of which assigned to internal engineering projects*1		51 5	2 54	-	64	57	57	-	ı	57	56	55	-	69	65	62	-	-	-
			% 9	3.2 94	2 94.5	94.0	94	94.3	96.1	94.8	94.4	95.2	96.6	97.2	96.3	95.9	96.8	97.4	96.8	96.5	95
	Meitec Fielders (MF)	Utilization ratio (Excluding new hires)*2	%	94 9	5 95.2	94.7	95.4	96.0	97.4	96.3	95.5	96.8	97.6	98.2	97.6	97.6	98.3	98.2	98.1	97.8	96
		Period-End Engineering Staff	11	85 117	8 1,173	_	1,170	1,171	1,170	_	-	1,178	1,177	1,176	-	1,183	1,172	1,167	-	-	-
	Meitec CAE (CAE)	Period-End Engineering Staff		83 8	3 82	-	79	83	82	-	-	80	83	83	-	81	81	82	-	-	-

Note 1: Number of engineer for Meitec do not include engineers who are assigned to our internal engineering projects and lecturer for internal training.

Note 2: Engineers who never been assigned to job are excluded.

_	ional Vans as	nded March.2011		2010		1st Q		2010		2nd Q	1st Half		2010		3rd Q		2011		4th Q	2nd Half	Year
Г	iscai real el	ided March.2011	April	May	June	Ave.	July	Aug.	Sept.	Ave.	Ave.	Oct.	Nov.	Dec.	Ave.	Jan.	Feb.	Mar.	Ave.	Ave.	Ave.
M	T+MF+CAE	Period-End Engineering Staff*1, 2	7,248	7,194	7,203	-	7,138	7,116	7,058	-	-	7,029	6,989	6,977	-	6,918	6,905	6,886	-	-	-
		Utilization ratio (Company-wide) %	77.0	80.0	80.8	79.3	82.6	84.4	87.8	84.9	82.1	88.3	89.9	91	89.7	91.2	92	92.2	91.8	90.7	86.4
	MT+MF	Utilization ratio (Excluding new hires)*3, 4	80.3	82.8	83.2	82.1	84.7	86.0	88.8	86.5	84.3	89.1	90.7	91.7	90.5	91.3	92.1	92.4	92	91.2	87.7
		Period-End Engineering Staff*1, 2	7,164	7,109	7,116	-	7,047	7,026	6,971	-	-	6,946	6,904	6,891	-	6,832	6,819	6,801	-		-
		Utilization ratio (Company-wide) %	76.0	78.9	79.4	78.1	81.1	82.8	86.3	83.4	80.7	86.6	88.6	89.8	88.3	90.1	90.9	91.3	90.8	89.5	85.1
	Meitec (MT)	Utilization ratio (Excluding new hires)*3 %	76.9	79.6	80.1	78.9	81.8	83.3	86.6	83.9	81.4	86.9	88.8	90	88.6	90.2	91	91.4	90.9	89.7	85.5
	IVIEREC (IVII)	Period-End Engineering Staff*1, 2	5,872	5,829	5,850	-	5,794	5,785	5,746	-	-	5,731	5,694	5,680		5,625	5,614	5,600	-		-
		Of which assigned to internal engineering projects*2	173	190	144	-	158	133	144	ı	-	121	135	119	ı	125	102	95	-	-	-
		Utilization ratio (Company-wide) %	81.5	85.0	87.4	84.7	89.6	91.7	94.7	92.0	88.3	95.7	96.1	96.5	96.1	96	97	96	96.3	96.2	92.2
	Meitec Fielders (MF)	Utilization ratio (Excluding new hires)* 4	98.4	99.2	99.2	98.9	99.2	99.2	99.3	99.2	99.1	99.5	99.5	99.6	99.5	96.4	97.3	96.7	96.8	98.2	98.6
		Period-End Engineering Staff	1,292	1,280	1,266	-	1,253	1,241	1,225	-	-	1,215	1,210	1,211	-	1,207	1,205	1,201	-	-	-
	Meitec CAE (CAE)	Period-End Engineering Staff	84	85	87	-	91	90	87	-	-	83	85	86	-	86	86	85	-	-	-

Note 4: Engineers who never been assigned to job and engineers on temporary leave (April 2010 to December 2010) are excluded.

Ŀ	icoal Voor or	nded March.2010		2009		1st Q		2009		2nd Q	1st Half		2009		3rd Q		2010		4th Q	2nd Half	Year
	-iscai real el	ided March.2010	April	May	June	Ave.	July	Aug.	Sept.	Ave.	Ave.	Oct.	Nov.	Dec.	Ave.	Jan.	Feb.	Mar.	Ave.	Ave.	Ave.
N	T+MF+MGS+CAE	Period-End Engineering Staff*1	7,959	7,884	7,866	-	7,781	7,759	7,682	-	-	7,649	7,602	7,596	-	7,478	7,379	7,324	-	-	-
		Utilization ratio (Company-wide) %	69.8	68.8	67.5	68.6	65.2	64.5	68.6	66.1	67.4	67.1	68.5	70.7	68.7	73.4	77.4	78.6	76.6	72.6	70.0
	MT+MF+MGS	Utilization ratio (Excluding new hires) %	77.	75.9	74.1	75.6	71.6	71.0	74.6	72.4	74.1	72.7	74.2	75.4	74.1	76.2	78.2	79.3	78.0	76.1	75.1
	<u> </u>	Period-End Engineering Staff*1	7,88	7,804	7,785	-	7,698	7,676	7,598	-	-	7,566	7,519	7,508	-	7,388	7,290	7,237	-	-	,
		Utilization ratio (Company-wide) %	72.9	71.7	70.4	71.6	68.0	67.1	70.9	68.7	70.2	68.8	70.4	72.3	70.4	74.4	77.4	78.6	76.9	73.7	71.9
	Meitec (MT)	Utilization ratio (Excluding new hires) %	78.3	76.7	75.2	76.7	72.5	71.9	75.1	73.2	75.0	72.8	74.1	75.2	74.0	76.1	77.9	79.0	77.7	75.9	75.4
	IVIEREC (IVII)	Period-End Engineering Staff*1	6,060	5,998	5,995	-	5,928	5,924	5,878	-	-	5,867	5,834	5,837	-	5,800	5,801	5,765	-	-	-
		Of which assigned to internal engineering projects*1	173	219	201	-	249	231	249	-	1	224	245	218	-	228	209	219	-	-	,
		Utilization ratio (Company-wide) %	66.6	66.8	64.8	66.0	63.5	63.2	68.6	65.1	65.6	68.4	70.1	73.3	70.5	75.5	79.2	80.3	78.5	74.5	70.0
	Meitec Fielders (MF)	Utilization ratio (Excluding new hires) %	74.6	74.6	72.2	73.7	70.4	70.1	74.6	71.7	72.7	73.5	74.5	75.7	74.5	76.5	79.5	80.5	79.0	76.8	74.8
		Period-End Engineering Staff	1,49	1,476	1,465	-	1,449	1,432	1,424	-	-	1,410	1,403	1,392	-	1,382	1,376	1,360	-	-	-
	Meitec Global	Utilization ratio (Company-wide) %	27.4	1 26.2	25.1	26.2	21.7	21.7	22.9	22.1	24.2	23.3	22.6	23.4	23.1	30.5	55.6	55.0	44.1	30.1	26.6
	Solutions (MGS)	Utilization ratio (Excluding new hires) %	56.4	55.0	52.9	54.7	47.4	47.5	52.3	48.9	52.0	61.0	80.0	82.1	72.6	81.1	82.5	81.1	81.6	76.7	60.8
l	(IVICO)	Period-End Engineering Staff	330	330	325	-	321	320	296	-		289	282	279	-	206	113	112	-	-	
	Meitec CAE (CAE)	Period-End Engineering Staff	78	80	81	-	83	83	84	-	-	83	83	88	-	90	89	87	-	-	-

Note 1: Number of engineer for Meitec do not include engineers who are assigned to our internal engineering projects and lecturer for internal training.

Ŀ	iceal Vear or	ided March.2009			2008		1st Q		2008		2nd Q	1st Half		2008		3rd Q		2009		4th Q	2nd Half	Year
	iscai real el	ided March.2009		April	May	June	Ave.	July	Aug.	Sept.	Ave.	Ave.	Oct.	Nov.	Dec.	Ave.	Jan.	Feb.	Mar.	Ave.	Ave.	Ave.
M	T+MF+MGS+CAE	Period-End Engineering Staff		7,867	7,864	7,842	-	7,804	7,771	7,775	-	-	7,860	7,858	7,837		7,816	7,787	7,612	-		
		Utilization ratio (Company-wide)	%	89.6	92.0	94.6	92.1	95.1	95.9	96.1	95.7	93.9	94.8	94.6	94.0	94.5	90.6	89.0	87.1	88.8	91.8	92.8
	MT+MF+MGS+CA E	Utilization ratio (Excluding new hires)	%	96.2	96.5	96.7	96.5	96.5	96.7	96.9	96.7	96.6	96.2	95.4	95.0	95.6	91.8	90.3	88.3	90.1	92.9	94.8
		Period-End Engineering Staff		7,805	7,799	7,777	-	7,739	7,703	7,705	-	-	7,789	7,787	7,767		7,745	7,711	7,533	-	-	-
		Utilization ratio (Company-wide)	%	92.3	93.8	96.3	94.2	96.8	97.6	97.7	97.3	95.7	96.7	97.0	96.4	96.7	93.5	91.9	89.9	91.7	94.3	95.0
	Meitec (MT)	Utilization ratio (Excluding new hires)	%	97.7	97.9	98.2	97.9	98.1	98.3	98.4	98.3	98.1	97.6	97.7	97.2	97.5	94.4	92.9	90.9	92.7	95.2	96.7
		Period-End Engineering Staff		6,082	6,072	6,059	-	6,028	5,998	6,000	-	-	6,003	5,998	5,982		5,971	5,946	5,788	-	-	
		Utilization ratio (Company-wide)	%	88.7	91.3	94.7	91.6	95.8	96.5	96.4	96.2	93.9	95.4	95.6	95.3	95.4	90.6	89.1	86.9	88.8	92.3	93.1
	Meitec (MT)	Utilization ratio (Excluding new hires)	%	98.4	98.6	98.5	98.5	97.8	97.8	97.6	97.7	98.1	96.9	97.5	97.4	97.2	93.0	91.9	89.7	91.5	94.5	96.3
		Period-End Engineering Staff		1,471	1,475	1,465	-	1,458	1,452	1,452	-	-	1,451	1,454	1,454		1,439	1,432	1,414	-	-	-
	Meitec Global	Utilization ratio (Company-wide)	%	38.5	49.4	50.7	45.6	48.4	49.2	53.7	50.5	47.9	49.6	43.9	41.2	45.0	36.0	34.4	34.9	35.1	40.0	43.6
	Solutions (MGS)	Utilization ratio (Excluding new hires)	%	48.1	49.7	50.8	49.6	48.8	49.2	53.7	50.6	50.1	56.7	43.9	41.2	47.0	36.4	34.9	34.9	35.4	41.0	45.2
	(IVIGG)	Period-End Engineering Staff		252	252	253	-	253	253	253	-	-	335	335	331		335	333	331	-	-	
	Meitec CAE (CAE)	Period-End Engineering Staff		62	65	65	-	65	68	70	-	-	71	71	70	-	71	76	79	-	-	-

ional Vans as	adad Marah 2009			2007		1st Q		2007		2nd Q	1st Half		2007		3rd Q		2008		4th Q	2nd Half	Year
-iscai fear ei	nded March.2008		April	May	June	Ave.	July	Aug.	Sept.	Ave.	Ave.	Oct.	Nov.	Dec.	Ave.	Jan.	Feb.	Mar.	Ave.	Ave.	Ave.
IT+MF+MGS+CAE	Period-End Engineering Staff		7,583	7,568	7,564	-	7,520	7,491	7,501	-	-	7,488	7,484	7,477	-	7,456	7,457	7,497	-	-	-
	Utilization ratio (Company-wide)	%	92.2	93.2	95.4	93.6	96.4	97.0	97.5	97.0	95.3	96.6	97.5	97.8	97.2	97.0	97.2	97.1	97.1	97.2	96
MT+MF+MGS	Utilization ratio (Excluding new hires)	%	97.4	97.5	97.7	97.5	97.8	97.8	98.1	97.9	97.7	97.6	97.9	98.2	97.9	97.7	98.0	98.0	97.9	97.9	97
	Period-End Engineering Staff		7,531	7,514	7,508	-	7,464	7,434	7,443			7,430	7,426	7,419	-	7,394	7,396	7,436	-	-	-
	Utilization ratio (Company-wide)	%	93.8	94.5	96.7	95.0	97.6	98.1	98.4	98.0	96.5	98.1	98.6	98.9	98.5	98.4	98.4	98.3	98.4	98.4	97
Meitec (MT)	Utilization ratio (Excluding new hires)	%	97.9	98.2	98.5	98.2	98.5	98.6	98.8	98.7	98.4	98.6	99.0	99.1	98.9	98.8	98.9	98.9	98.9	98.9	98
	Period-End Engineering Staff		5,991	5,974	5,968	-	5,945	5,922	5,906			5,897	5,892	5,874	-	5,844	5,840	5,822	-	-	-
	Utilization ratio (Company-wide)	%	89.1	91.5	93.7	91.5	95.0	95.8	97.5	96.1	93.7	97.5	98.0	98.4	97.9	97.2	97.5	97.9	97.5	97.7	95
Meitec (MT)	Utilization ratio (Excluding new hires)	%	97.8	98.0	98.2	98.0	98.0	98.3	98.8	98.3	98.2	98.5	99.0	99.2	98.9	98.6	99.1	99.3	99.0	99.0	98
	Period-End Engineering Staff		1,423	1,422	1,418	-	1,398	1,391	1,381	-	-	1,369	1,370	1,369	-	1,367	1,369	1,364	-	-	-
Meitec Global	Utilization ratio (Company-wide)	%	39.1	46.6	48.6	44.9	50.6	53.2	55.0	52.9	49.0	40.6	49.3	49.0	45.8	52.1	56.9	56.3	55.2	50.7	50
Solutions (MGS)	Utilization ratio (Excluding new hires)	%	52.8	47.9	49.8	50.0	52.5	53.2	57.1	54.3	52.3	49.4	49.3	50.5	49.7	54.7	58.1	60.0	57.8	54.0	53
(IVIGS)	Period-End Engineering Staff		117	118	122	-	121	121	156	-	-	164	164	176	-	183	187	250	-	-	-
Meitec CAE (CAE)	Period-End Engineering Staff		52	54	56	-	56	57	58	-	-	58	58	58	-	62	61	61	-	-	-

Note 1: Meitec had integrated MGS's Bridge Engineer business by a company split on April 1, 2010.

Note 2: Number of engineer for Meitec do not include engineers who are assigned to our internal engineering projects and lecturer for internal training.

Note 3: Engineers who never been assigned to job (including the Bridge Engineers from MGS) are excluded.

Tional Voor or	ded March,2007			2006		1st Q		2006		2nd Q	1st Half		2006		3rd Q		2007	_	4th Q	2nd Half	Year
-iscai fear er	ided March.2007		April	May	June	Ave.	July	Aug.	Sept.	Ave.	Ave.	Oct.	Nov.	Dec.	Ave.	Jan.	Feb.	Mar.	Ave.	Ave.	Ave
T+MF+MGS+CAE	Period-End Engineering Staff		7,471	7,458	7,425	-	7,352	7,346	7,317	,	,	7,291	7,281	7,252	-	7,219	7,234	7,275	,		-
	Utilization ratio (Company-wide)	%	92.5	95.0	97.5	95.1	98.1	98.2	98.3	98.2	96.6	98.0	98.3	98.5	98.3	98.0	97.9	97.5	97.8	98.0	
MT+MF+MGS	Utilization ratio (Excluding new hires)	%	98.1	98.3	98.6	98.3	98.5	98.7	98.9	98.7	98.5	98.4	98.7	98.9	98.7	98.5	98.8	98.7	98.7	98.7	
	Period-End Engineering Staff		7,428	7,415	7,380	-	7,306	7,301	7,270			7,243	7,232	7,203	-	7,170	7,186	7,226		-	-
	Utilization ratio (Company-wide)	%	93.8	95.6	97.8	95.8	98.2	98.4	98.5	98.4	97.1	98.3	98.6	98.8	98.6	98.2	98.2	98.1	98.1	98.4	
Meitec (MT)	Utilization ratio (Excluding new hires)	%	98.2	98.4	98.8	98.5	98.6	98.7	98.9	98.7	98.6	98.6	98.9	99.1	98.9	98.6	98.9	98.9	98.8	98.9	
	Period-End Engineering Staff		5,955	5,950	5,919	-	5,890	5,874	5,852	-	-	5,829	5,819	5,788	-	5,766	5,771	5,776	-	-	
	Utilization ratio (Company-wide)	%	88.0	93.3	97.3	92.9	98.6	98.6	98.8	98.7	95.7	98.1	98.4	98.7	98.4	98.6	98.5	98.4	98.5	98.4	
Meitec (MT)	Utilization ratio (Excluding new hires)	%	98.4	99.0	98.9	98.8	99.0	99.1	99.4	99.2	99.0	98.9	98.8	99.0	98.9	99.2	99.3	99.5	99.3	99.1	
	Period-End Engineering Staff		1,443	1,434	1,430	-	1,385	1,381	1,372	-	-	1,365	1,357	1,358	-	1,336	1,331	1,334	-	-	
Meitec Global	Utilization ratio (Company-wide)	%	38.1	40.9	46.7	42.2	59.3	62.2	53.3	57.7	50.7	53.9	56.0	57.9	56.0	63.8	61.4	46.5	55.3	55.6	
Solutions (MGS)	Utilization ratio (Excluding new hires)	%	50.7	41.2	48.2	46.5	61.1	69.5	76.7	69.2	58.6	55.5	65.3	69.0	63.1	69.9	74.2	63.5	68.6	66.2	
(IVIGG)	Period-End Engineering Staff		30	31	31	-	31	46	46	-	-	49	56	57	-	68	84	116	-	-	
Meitec CAE (CAE)	Period-End Engineering Staff		43	43	45	-	46	45	47	-	-	48	49	49	-	49	48	49	-	-	

Eice	nal Voor on	ded March.2006		2005		1st Q		2005		2nd Q	1st Half		2005		3rd Q		2006		4th Q	2nd Half	Year
FISC	cai real ell	ded March.2000	April	May	June	Ave.	July	Aug.	Sept.	Ave.	Ave.	Oct.	Nov.	Dec.	Ave.	Jan.	Feb.	Mar.	Ave.	Ave.	Ave.
		Utilization ratio (Company-wide) %	92.6	94.4	97.1	94.8	98.4	98.9	99.1	98.8	96.8	98.7	99.2	99.2	99	98.9	99	98.8	98.9	99	97.9
MT+N	MF+MGS	Utilization ratio (Excluding new hires) %	97.9	98.3	98.5	98.2	98.7	99	99.2	99	98.6	98.9	99.3	99.4	99.2	99.1	99.3	99.1	99.2	99.2	98.9
		Period-End Engineering Staff	7,351	7,344	7,323	-	7,277	7,254	7,227	-	-	7,191	7,176	7,176	-	7,144	7,120	7,090	-	-	-
		Utilization ratio (Company-wide) %	93.9	95	97.2	95.4	98.4	98.9	99	98.8	97.1	98.7	99.1	99.4	99.1	99	99.1	99	99	99	98.1
	Meitec (MT)	Utilization ratio (Excluding new hires) %	97.8	98.1	98.3	98.1	98.6	99	99.2	98.9	98.5	98.8	99.3	99.5	99.2	99.2	99.3	99.2	99.2	99.2	98.9
		Period-End Engineering Staff	5,967	5,964	5,951	-	5,920	5,898	5,878	-	-	5,851	5,841	5,820	-	5,802	5,776	5,755	-	-	-
		Utilization ratio (Company-wide) %	86.7	91.9	96.8	91.9	98.4	98.9	99.4	98.9	95.4	98.9	99.4	99.2	99.2	99.2	99.4	99.4	99.3	99.3	97.3
	Meitec (MT)	Utilization ratio (Excluding new hires) %	98.4	99.1	99.2	98.9	99.3	99.2	99.4	99.3	99.1	99.1	99.6	99.4	99.4	99.4	99.6	99.6	99.6	99.5	99.3
		Period-End Engineering Staff	1,384	1,380	1,372	-	1,357	1,356	1,349	-	-	1,340	1,335	1,335	-	1,321	1,316	1,305	-	-	-
	Meitec Global	Utilization ratio (Company-wide) %	-	-		-	-	-	-	-	-	-	-	19.5	19.5	30.6	34.4	39.5	35.6	32.6	32.6
	Solutions	Utilization ratio (Excluding new hires) %	-	-	-	-	-	-	-	-	-	-	-	55.2	55.2	37.3	44.9	51.3	45.5	46.4	46.4
(1010-2)	Period-End Engineering Staff	-	-	-	-	-	-	-	-	-	-	-	21	-	21	28	30	-	-	-	

E:	ool Voor on	ded March,2005		2004		1st Q		2004		2nd Q	1st Half		2004		3rd Q		2005		4th Q	2nd Half	Year
FIS	scar rear en	ided March.2005	April	May	June	Ave.	July	Aug.	Sept.	Ave.	Ave.	Oct.	Nov.	Dec.	Ave.	Jan.	Feb.	Mar.	Ave.	Ave.	Ave.
		Utilization ratio (Company-wide) %	92.3	94.7	97.1	94.8	98.1	98.6	98.8	98.5	96.6	98.5	98.9	99	98.8	98.6	98.8	98.8	98.8	98.8	97.7
MT+	JO	Utilization ratio (Excluding new hires) %	98.3	98.5	98.6	98.5	98.6	98.8	99	98.8	98.6	98.6	98.9	99.1	98.9	98.7	98.9	98.9	98.9	98.9	98.8
		Period-End Engineering Staff	7,249	7,236	7,212	-	7,171	7,162	7,149	-		7,110	7,102	7,069	-	7,039	7,008	6,974	-	-	-
	Meitec (MT)	Utilization ratio (Company-wide) %	93.5	95	97.1	95.2	98	98.5	98.8	98.5	96.8	98.5	98.8	99	98.8	98.6	98.7	98.8	98.7	98.7	97.8
		Utilization ratio (Excluding new hires) %	98.2	98.4	98.4	98.4	98.5	98.7	99	98.7	98.5	98.6	98.9	99.1	98.9	98.7	98.8	98.8	98.8	98.8	98.7
		Period-End Engineering Staff	5,966	5,960	5,939	-	5,904	5,891	5,882	-	-	5,854	5,850	5,823	-	5,802	5,772	5,740	-	-	-
	lonon	Utilization ratio (Company-wide) %	87	93.2	97.2	92.6	98.3	98.7	99	98.6	95.6	98.7	99.1	99.1	99	98.9	99.3	99.1	99.1	99	97.3
Japan Outsourcing	Utilization ratio (Excluding new hires) %	98.8	98.9	99.3	99	98.9	99	99.2	99	99	99	99.2	99.2	99.1	99	99.5	99.3	99.3	99.2	99.1	
	(30)	Period-End Engineering Staff	1,283	1,276	1,273	-	1,267	1,271	1,267	-	-	1,256	1,252	1,246	-	1,237	1,236	1,234	-	-	-